





Kristen Duell, EVP



John Kunysz, CEO



Carlo Perez, CEO



Eric Scharber, Managing Principal









OUR PANDEMIC YEAR—A COVID-19 TIMELINE

On March 11, the WHO declared COVID-19 a pandemic. Here is a look back at a year in disruption.

A MYSTERIOUS NEW ILLNESS

Images appear of Wuhan in lock-down, where officials attempt to contain a mysterious virus. Soon after, new cases of and deaths related to (what's later named) COVID-19 surge in Europe.

THE WORLD SHUTS DOWN

MAR

Countries seal borders; sports teams cancel seasons; schools close and employees go home.

People start wearing masks and "social distancing."

MAR/APR

UPTICK IN MENTAL HEALTH ISSUES

JUL-

People struggle as continued unemployment and/or working from home without childcare/school takes its toll. U.S. break records for daily cases/deaths.

LIGHT AT THE END OF THE TUNNEL?

2021 begins with a race to vaccinate. Cases and deaths begin to fall. But the variants are still a threat, vaccine rollout is uneven, and we are still wearing masks.

THE VIRUS SPREADS, CASES MULTIPLY

JAN

2020

The Grand Princess cruise ship, docked outside of San Fran, has passengers with COVID-19; Bay Area is first in the U.S. to announce shelter-in-place orders; hospitals become overwhelmed as cases grow; there is a nationwide shortage of PPE.

FLATTENING THE CURVE— FOR A WHILE

MAY/JUN

After "flattening the curve," cases begin to skyrocket again as states "reopen" in different phases. Researchers continue to race to identify treatments and make vaccines.

NEW HOPE, NEW MUTATIONS

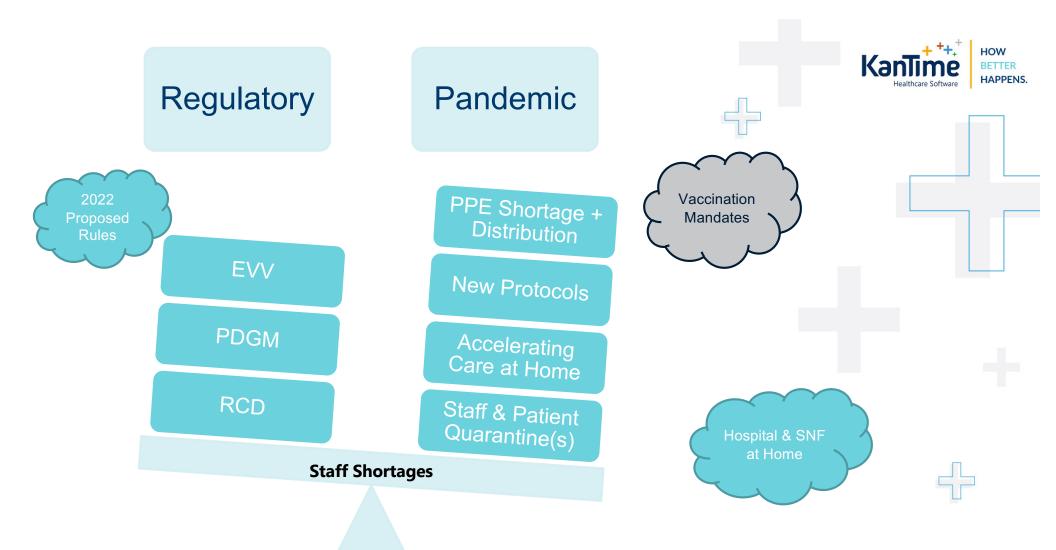
DEC

The FDA authorizes two vaccines. Major variants begin to circulate, some of which might impact the effectiveness of vaccines.

2021-



https://www.yalemedicine.org/news/covid-timeline







Question 1:

What are some examples of the personnel retention issues you've experienced in the last 18 months and your actions to mitigate these?



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Question 2:

What are some of the methods you have seen deployed to ensure adequate focus in this area, and what results have you realized?



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Question 3:

What level of oversight are you employing to ensure your chosen methods are indeed consistently providing the results you expect?









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Question 4:

What do you think agencies should be doing to ensure success, or what should they be avoiding?









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Carlo Perez, CEO





Thank You



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