



Due Diligence Case Study Microsoft Announces Acquisition Of Nuance

Deal Date: April 13th, 2021 Analyzed in the end of April, 2021

Microsoft To Buy Speech Recognition Firm Nuance in \$19.7B Deal

Table of Contents

Click on a page number to read

Why Nuance? How Will Microsoft Benefit?			
Winning Facts and Benefits	<u>5</u>	Potential Targets of the Nuance Portfolio	<u>16</u>
Market Comparison: A Patent Perspective	<u>6</u>	Patents Against the Potential Targets	<u>18</u>
The Quality and Value of the Patents	9		
Taking a Closer Look at the Nuance Portfolio		Do More With Due Diligence	
Taking a Closer Look at the Nuance Portfolio Patent Portfolio Overview	<u>11</u>	Do More With Due Diligence Download Report	<u>21</u>
			<u>21</u> <u>22</u>

Why Nuance? How Will Microsoft Benefit?

Analysis Scope: IPC=G10(Speech Analysis) + Full text keyword: Health

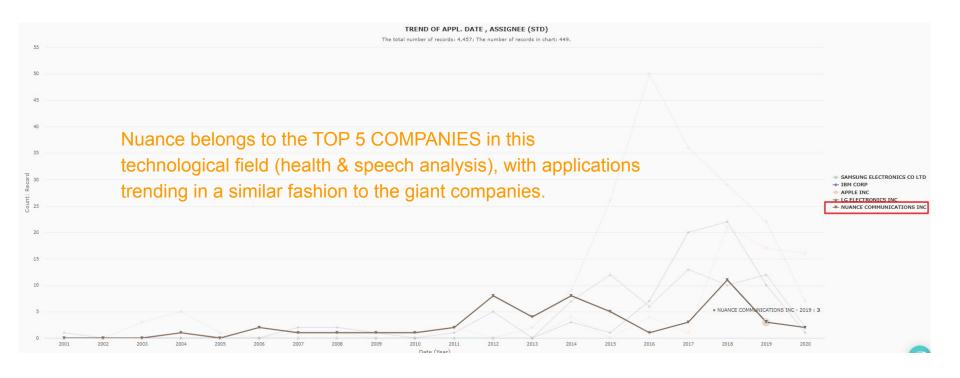
Winning Facts and Benefits

	Patent Perspective	Market Perspective
	Winning Facts	Benefit for MS
1	One of the top 5 companies in the Speech Analysis in Health field	Acquirable size
2	Better Quality and Value rankings compared to its peers	Good Value and Quality
3	There are still 36 pending patents to deploy in PCT	Positive future deployment
4	Well-established development of Speech Analysis and Recognition	Technology mastery
5	Large amount of its patents cited by tech giants	Technology pioneer; enforcement opportunities
6	Microsoft is the top 3 company citing Nuance's patents	Risk avoidance
7	Nuance's connection with notable medical organizations.	Good total addressable market(TAM)
8	Expertise and relationships with Electronic Health Records (EHRs) systems providers.	Expertise and relationship
9	Microsoft had already co-worked with Nuance on an important product.	Co-working experience

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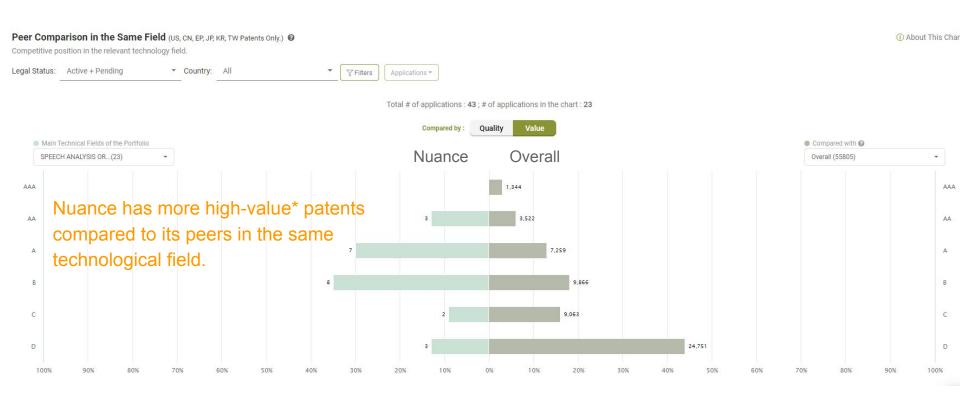


Market Comparison





Market Comparison



*Monetization potential



Market Comparison

Y: Value / X: Family size



Family Size (# of Appl.)

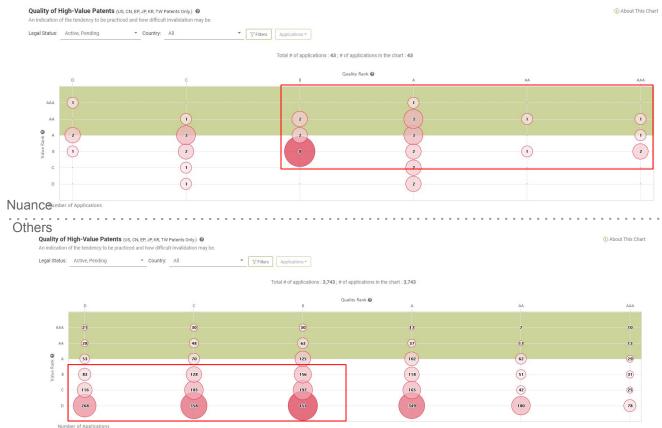
Nuance's patent families rank higher in value—even those that are widely deployed—compared with all of the other players combined.

Number of Patent Families



The Quality and Value of the Patents

Y: Value / X: Quality



Looking at both the quality and value*, Nuance's portfolio occupies a healthier section—where its average ranks are B and above. The rest of the players in this field are in the opposite corner—where the quality and value rankings are below B

Whichever enforcement strategy Microsoft is engineering with this new portfolio in hand, the other players in the industry may not fare very well.

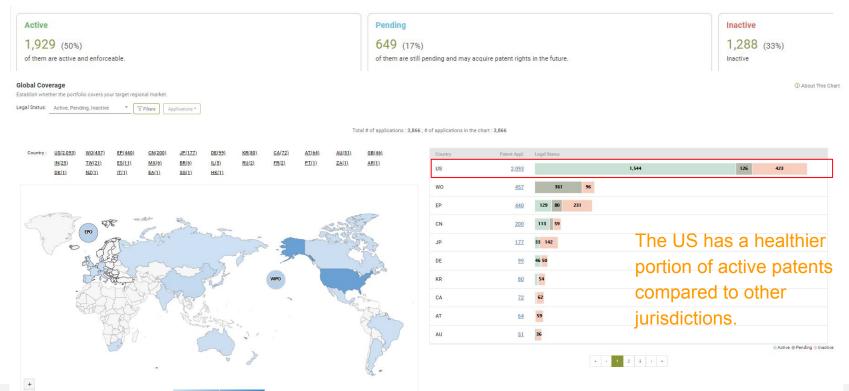
*Quality: Threat of invalidation / Value: Monetization potential

Taking a Closer Look at the Nuance Portfolio



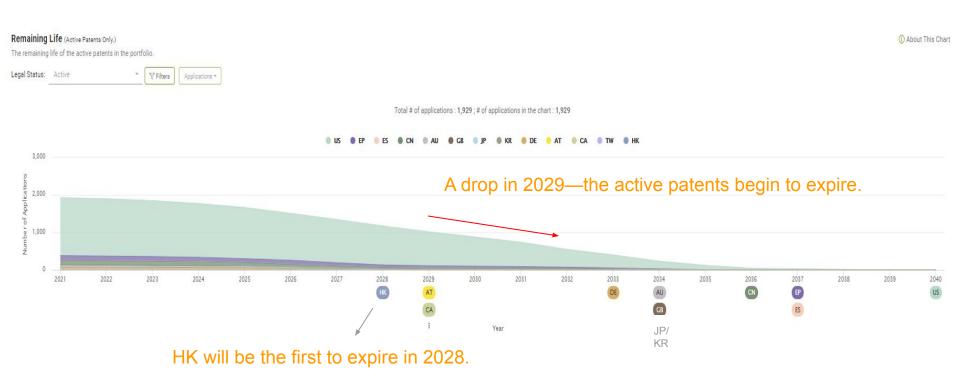
Patent Portfolio Overview

Applications: 3,896 Family: 1,288





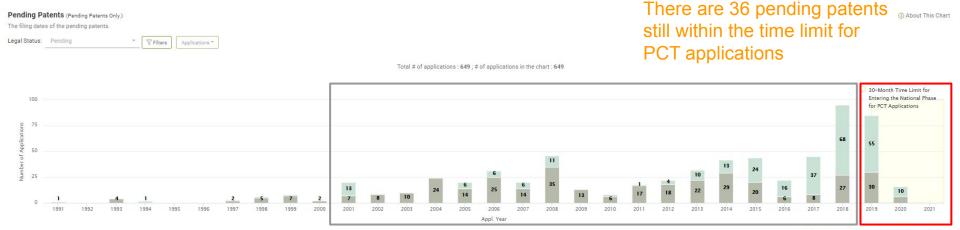
Patent Portfolio Overview



Applications to Local PTO PCT Applications (WO)



Patent Portfolio Overview



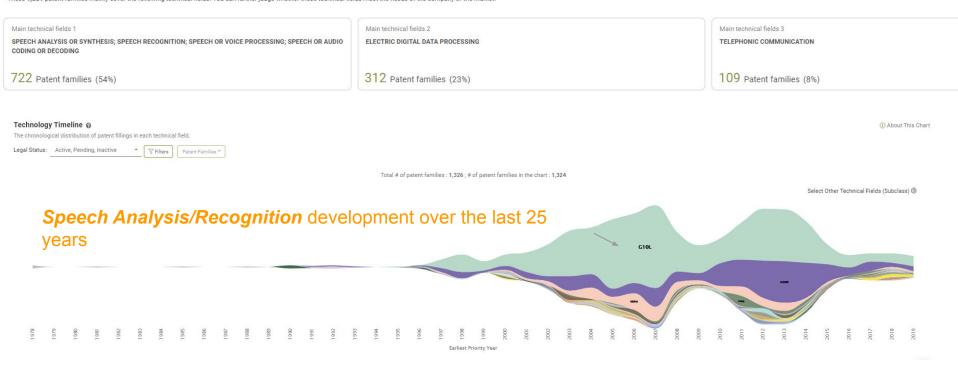
Nuance has left multiple applications pending. Microsoft will have to go through this pending portfolio and consider its options—to keep or abandon.



Technologies

♀Summary:

These 1,331 patent families mainly cover the following technical fields. You can further judge whether these technical fields meet the needs of the company or the market.





Top Inventors

5 of its top 10 inventors are regularly applying for patents under Nuance. If Microsoft wants to continue this invention trend, retaining these inventors within the organization will be critical.

Export • ① About This Chart

Assignees and Inventors

Forecast future innovation trends based on past patent filing activities.

Legal Status: Active, Pending ▼ Filters Applications ▼

Total # of applications: 2,583; # of applications in the chart: 462

Rank 🖗	Inventors	Appli	cants	\$	Applications	Timeline X-Axis: Appl. Year (2003~2020)
1	BUCK MARKUS	HAIND	L KLAUS		<u>152</u>	
2	HAULICK TIM	HAULI	CK TIM		99	
3	WOLFF TOBIAS	HARM	AN BECKER A		<u>76</u>	
4	OWEN DONALD E	NUANO	CE COMMUNIC		<u>64</u>	
5	CROSS JR CHARLE	NUANO	CE COMMUNIC		<u>58</u>	
6	GANONG III WILL	NUANO	CE COMMUNIC		<u>57</u>	
7	SCHMIDT GERHARD	VALBU	ENA OLGA G		<u>55</u>	
8	HERBIG TOBIAS	NUANO	CE COMMUNIC		<u>49</u>	
9	SCHMIDT GERHARD	NUANO	DE COMMUNIC		<u>47</u>	
10	SHARMA DUSHYANT	NUANO	DE COMMUNIC		47	

2003

2013

2020



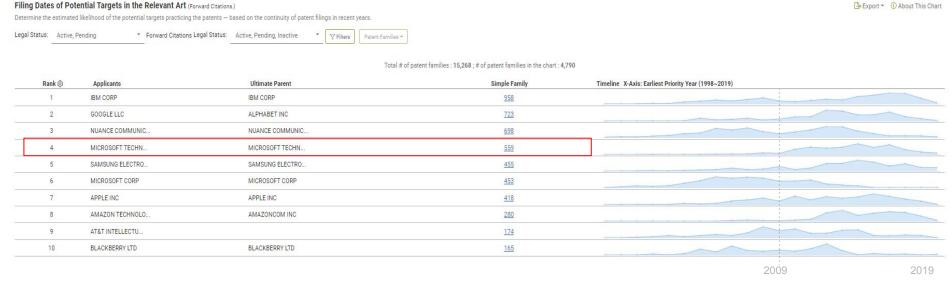
Potential Targets of the Nuance Portfolio



Viewing Microsoft's citation volume by family size, it can be said that Microsoft is a key follower of Nuance's "speech analysis + health" portfolio.



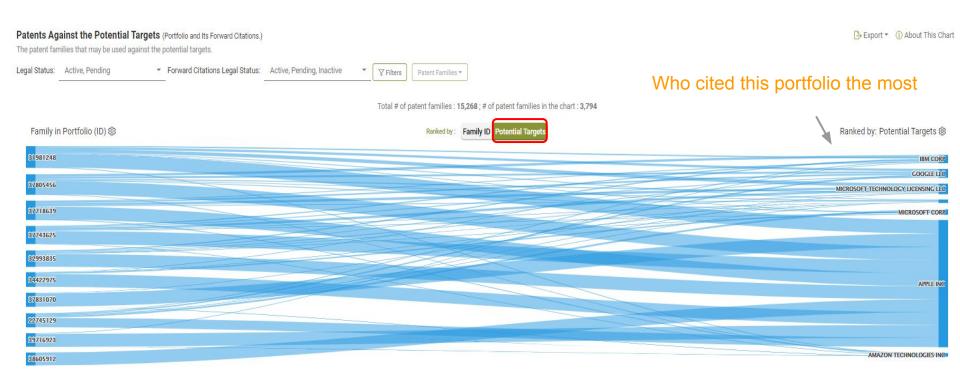
Potential Targets of the Nuance Portfolio



Judging by the recency of citations, Microsoft—along with tech giants like IBM and Google—are still working to develop this technological field. Nuance may easily be the main first-mover in this field.

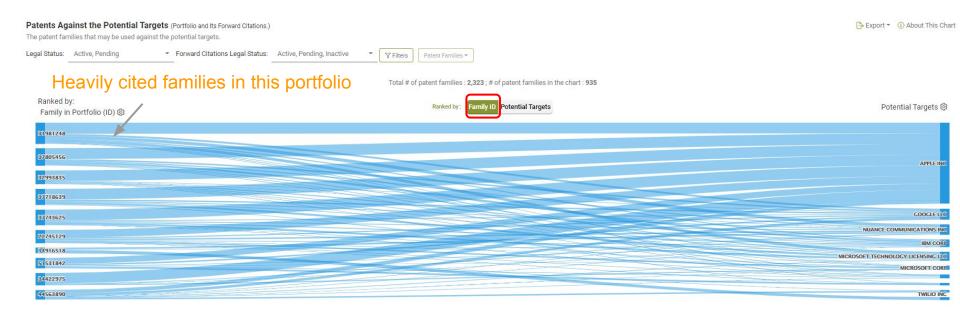


Patents Against the Potential Targets





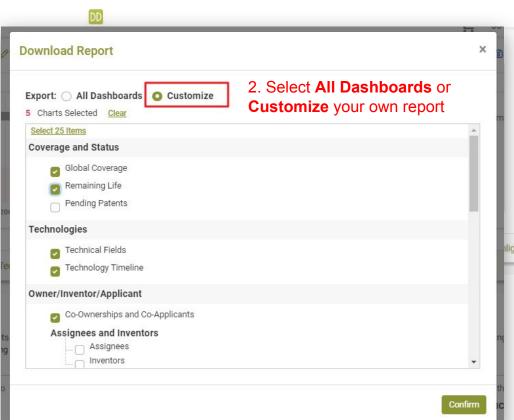
Patents Against the Potential Targets



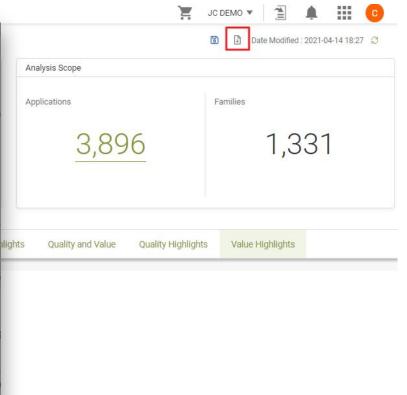
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Source: Patent Vault

		Application Year																		
Technology Overall	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	20
Sensing																				п
Additional Sensor	1																			
Infrared	2		1	- 1	1	×.					2			2	1		1		4	H
Radar	2		1	17	1	1			-1		2	2	1	2	4	3	5	2	9	
Ultrasonic	2		1		1	1	_				2		1	2	2	2	2	3	7	
LIDAR	-			-					1		1	1		-	2	1	2	1	2	
Camera	1		1		1	1			2		2	3	2	2	4	4	6	4	6	
Computing			-			10.00			THE STATE OF		No.									
Measuring			1			0														Г
Proprioceptive	4		1	- 1	1	2.					1	1	1	2	1	1	3	3	5	100
Exteroceptive	2		1		1	्			1		2	1	2		3	1	2	3	4	
Road curvature	-	0	-	17	-	170	<u> </u>				-				70	-	-		1	H
Slope/Road Height	_		-		-	22	1						-							
Parking Area/Space	_			- 44	_	-										<u> </u>				H
Recognizing (Presence)			H-	-		2	-									-			-	H
Object					_							1			1		1		3	t
Obstacle	1					1			1		2	2	1	2	3	4	3	3	6	
Traffic information	1			- 13		1			1		1	1	1	2	1	1	1		1	
Environment	1			-	-				1				- 50			1	1		1	-
Processing/Algorithem	2		1	17	-	1			1		2	1		1	1	3	1	1	8	
Controlling			-	- 10	dir.	160						-				-		-	-	
Driving																				Г
Steering	_					12	1												2	
Pedals																			3	
Warning/Indication	1		1		-	Si.			1		2	1	1	2	1	2	2	2	6	
Others	-		100	- 1	1	24						1		2		1	7			r
Control Degree	9		-			8							- 1			1			2	
Priority	8			77		10		-				1	1						1	
Priority Self Diagnosis												1	1						1	L

Technology structure vs. application year perspective dashboard of Magna



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