

# carenews

together we are transforming the future of health care

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“By keeping the Care New England institutions strong, we are able to continue in our mission of care.”

Good day!

As we reported two weeks ago, Care New England had initiated a major strategic initiative to put ourselves on an improved path of financial stability with the restructuring of our long-term debt. I am delighted to report that our bonds were favorably priced and sold in entirety on the same day of issue. In fact, as we were seeking to sell some \$140 million in tax-exempt bonds, we had orders of more than \$342 million from some of the nation's leading investor firms. Kudos to the entire Care New England team, as well as the Finance Committee of our Board and all of our advisors, for pulling off this tremendously complex transaction and positioning all of our organizations on more secure footing!

As I previously emphasized, our hard work is paying off. The recognition of S&P Global in revising our credit outlook from negative to stable is a reflection of the system-wide recovery plans we have undertaken. We must continue in our **t3** initiatives and other improvement efforts as the operating results in the coming fiscal year will indicate whether we are truly meeting our financial targets and achieving consistent performance. This is not only about satisfying the concerns of the investor community. This is about a vital future for all of us. By keeping the Care New England institutions strong, we are able to continue in our mission of care.

Toward our vision of creating a community of healthier people, we took another positive step forward last week as our Care New England Board of Directors approved a targeted three-year strategy for community health improvement. This follows some 18 months of focused activity led by a Board Committee—the Public and Community Health Committee (PCHC)—which has reviewed public health data, listened to community and government leaders, heard from experts from within our system, and engaged in much discussion on where we saw ourselves making a difference in community health.

This work has dovetailed beautifully with Care New England's involvement in a year-long statewide comprehensive Community Health Needs Assessment (CHNA), led by the Hospital Association of Rhode Island (HARI), and its member hospitals. This is the second such effort of this type for us working in collaboration with the provider community, the

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## In this issue:



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RI Department of Health (DOH) and Baker Tilly, a full-service accounting and advisory firm with a specialty practice in health care, in examining health trends and disparities across Rhode Island, soliciting input from key community stakeholders and involving representatives of the medically underserved, low-income, and minority populations. In addition, efforts were made to coordinate this primary and secondary research with the 11 Health Equity Zones in Rhode Island which are community place-based collaborations that receive funding through a DOH initiative with the CDC to address health disparities. So what did we find?

In line with the 2013 CHNA and the RI DOH, the following community health issues were identified as broad priorities across the state:

- Behavioral Health
- Chronic Disease: Diabetes & Heart Disease
- Maternal & Child Health

Our PCHC and Board took these major issues and went a step further. We reviewed additional health data sources and indicators, assessed our unique and specialized strengths, and considered other pressing public health goals, including the RI Governor's Overdose Prevention and Intervention Task Force, the DOH campaign to increase awareness of diabetes risk, and the DOH maternal and child health program initiatives. We then refined our community health focus in a more targeted and hopefully more impactful way:

- Addressing opioid overdose deaths (including disparity among formerly incarcerated individuals)—Working to prevent opioid use and addiction in conjunction with other substances and decrease morbidity and mortality from opioid use and opioid use with other substances. CNE Sponsors: Jim Sullivan, MD, PhD, Butler Hospital, and Deborah O'Brien, BS, RN, MPA, The Providence Center.
- Pre-diabetes (including disparity in the Hispanic/Latino community)—Reducing the number of new cases of diabetes and decreasing morbidity and mortality from type 2 diabetes and diabetes-related conditions. CNE Sponsor: Joe Diaz, MD, MPH, Memorial Hospital.
- Prenatal care and infant mortality (including disparities affecting Black/African American infants)—Increasing healthy pregnancies and improving birth outcomes for at-risk mothers and babies and reducing the disparity in prenatal care, preterm births, low birthweight and infant mortality among at-risk African American families. CNE Sponsors: Maureen Phipps, MD, MPH, Women & Infants Hospital, and Angelleen Peters-Lewis, RN, PhD, Care New England.

Learn more about our specific strategies by reviewing the 2016 CHNA Final Report for each CNE hospital, including the implementation plan for community health improvement, which will help guide CNE community health efforts for the three-year period 2017 to 2019.

Care New England – ALL: <http://www.carenewengland.org/about/community-health-needs-assessment.cfm>

Memorial: <http://www.mhri.org/about/community-health-needs-assessment.cfm>

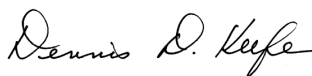
Women & Infants: <http://www.womenandinfants.org/about/community-health-needs-assessment.cfm>

Butler Hospital: <http://www.butler.org/communitybenefit/>

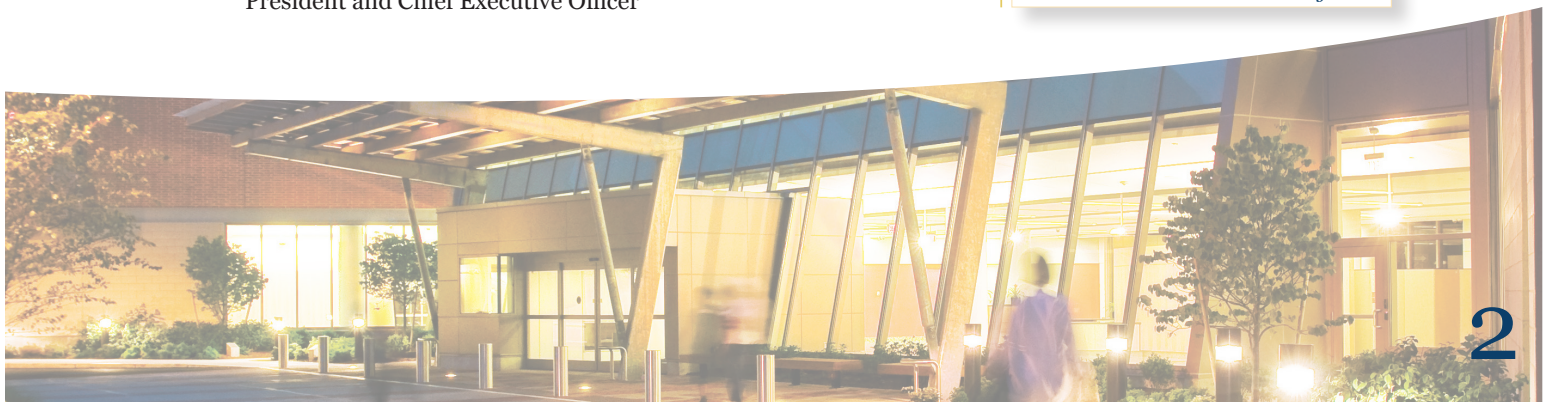
Kent Hospital: <http://www.kentri.org/communitybenefit/>

From staff involvement in community organizations, to the role we play as educators for those aspiring to careers in health care, from the sponsorship of community events, to the everyday commitment of our health educators who lead a rich array of classes and programs at our institutions, we take little steps alongside individuals and big steps as part of the broader community. Thank you for making a difference in the lives of others!

Sincerely,



Dennis D. Keefe  
President and Chief Executive Officer





## Drs. Viren D'Sa of Memorial Hospital and Barry Lester of Women & Infants Hospital earn \$11.1 million combined in funding as part of NIH's ECHO program

The National Institutes of Health (NIH) this week (<http://bit.ly/2cZirDs>) announced \$157 million in awards in fiscal year 2016 to launch a seven-year initiative called Environmental Influences on Child Health Outcomes (ECHO)—a program that will investigate how exposure to a range of environmental factors in early development influences the health of children and adolescents.

Two Care New England hospitals—Memorial Hospital and Women & Infants Hospital—were among the 35 pediatric cohorts who will together enroll more than 50,000 children to study the early environmental origins of health outcomes. The initial award to Memorial is a two-year grant of \$6.2 million, and \$4.9 million over two years to Women & Infants. Pending successful completion of this “feasibility phase,” an additional five years of funding is expected to be available.

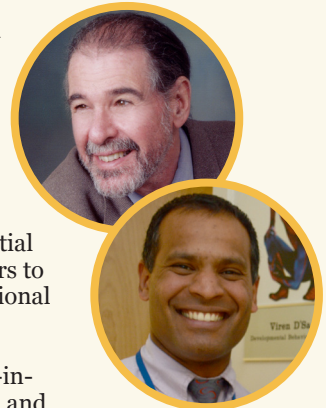
The principal investigator at Memorial is Viren D'Sa, MD, the hospital's pediatrician-in-chief, director of the New England Pediatric Institute of Neurodevelopment (NEPIN) and associate professor of pediatrics at The Warren Alpert Medical School of Brown University, who is working with Sean Deoni, PhD, a neuroimaging physicist at the University of Colorado and adjunct professor at the School of Engineering at Brown University.

They will draw on information gleaned from about 1,100 children enrolled in two ongoing studies—one based at Memorial Hospital and Brown University, which has followed children from as young as three months of age since 2010 under a previous NIH grant, and a second based in Colorado, which has enrolled pregnant mothers. Combined, these studies sought to examine pre and postnatal influences that shape pediatric development.

Principal investigators at Women & Infants are Barry M. Lester, PhD, director of the hospital's Brown Center for the Study of Children at Risk and professor of psychiatry and pediatrics at the Alpert Medical School, and Carmen Marsit, PhD, formerly of Women & Infants/Brown and now a professor at Emory University in Atlanta. The project is entitled “Environmental Influences of Neurodevelopmental Outcome in Infants Born Very Preterm.”

This grant will enable Dr. Lester and his colleagues to enhance the work they are doing through an existing study—the Neonatal Neurobehavior and Outcomes in Very Preterm Infants (NOVI) Study. Sponsored by the National Institute of Child Health and Human Development, the primary goal of the NOVI study is to learn about how early detection of neurobehavior can identify which individual infants are most likely to suffer later developmental impairment and advance interventions to combat those developmental deficits.

Read more at <http://www.womenandinfants.org/news/echo-environmental-influences-on-child-health.cfm>.

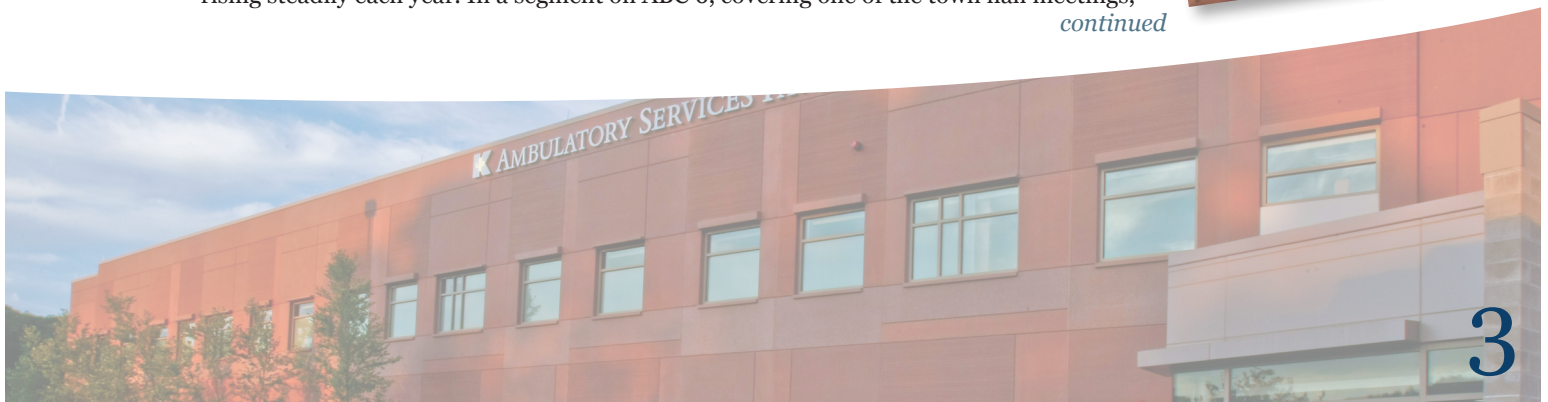


## Butler's Dr. Kevin Baill joins opioid crisis panel

Last week, during National Heroin and Opioid Awareness week, Butler psychiatrist Kevin Baill, MD joined a panel of experts to discuss opioid addiction and overdose concerns in Rhode Island during a series of town hall meetings throughout the state. The meetings were initiated and hosted by U.S. Attorney Peter Neronha and took place at the Brown University School of Professional Studies, South Kingstown High School Auditorium, Woonsocket City Hall, and Middletown Town Hall. Over the past five years, more than one thousand Rhode Islanders have died from opioid overdoses, with the number of deaths rising steadily each year. In a segment on ABC 6, covering one of the town hall meetings,



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Dr. Baill says of the high number of overdoses in RI, "The overdose problem is the tip of the iceberg and underneath the water line is an enormous problem of people in our society who are dependent on opiates." Butler Hospital provides a variety of services for patients who've become dependent on opiates, from inpatient services, to partial hospital services and outpatient detoxification services, a program that launched last year.

## CNE helps celebrate recovery one day at a time

For the third year in a row, as part of its sponsorship of the Rhode Island Rally for Recovery, Care New England provided a recovery calculator for rally attendees to determine the number of days they've been in sobriety at <http://talksyourhealth.com/mydays>. At the conclusion of the two-day rally, more than 664,227 days had been calculated.

The inspiration for the calculator is based on a prominent concept in recovery that focuses on taking recovery one day at a time rather than becoming overwhelmed with what will happen in the future. A post on [talksyourhealth.com](http://talksyourhealth.com) explains the benefits of this concept, direct from the experts within Butler Hospital's Alcohol and Drug Treatment Services.

The Rally4Recovery is Rhode Island's largest celebration honoring National Recovery Month every September. This year, it began with its flagship event on Saturday, September 17, at Roger Williams National Memorial Park in Providence with a second rally on Saturday, September 24, at King Park in Newport Rhode Island. At each of the events a counter sponsored and provided by CNE displayed the number of days from the recovery calculator, as attendees participated and the number rose.



## TPC's Residential Program up and running at new location

The Providence Center's Women's Roads to Recovery (RTR), a residential substance use treatment program designed for women in recovery, has officially begun operations in its new home. The staff and clients made the 38-mile move from its original site on the campus of the Zambarano Hospital in Pascoag to the site of the old Corkery House in Wyoming. The program, which has 22 beds, focuses on elements like developing positive relationships, pregnancy health, parenting skills and employment skills.

"The Women's RTR staff is very excited to be in this great space that will allow us to improve our level of care," said Jasmin DiMaio, associate director of Substance Abuse and Residential Programs. "This is also a fresh new start for those residents that are looking for a new beginning in their life."



## Rehab patients return to Kent for reunion

On Monday, September 19, Care New England Rehabilitation Centers hosted its 21<sup>st</sup> annual rehabilitation reunion at Kent Hospital. More than 50 patients and family members came to show their support, appreciation and progress to the staff. The patients enjoyed live music, lunch and a chance to reconnect in a relaxed atmosphere.



*Physical therapy assistant  
Danielle Keough with her patient  
Samuel Kane and his wife Fatima.*



*Jerry Hotchkiss, COTA/L, MBA,  
executive director Care New  
England Rehabilitation Services and  
Deborah Donnelly, recent patient.*



## Time to document community benefit activity—deadline October 21

As part of our missions of care, staff across Care New England and all of our organizations extend the healing and caring touch of our organizations through community activity. Some of these good works constitute community benefit activity which we can submit to the IRS as part of our 990 filing to justify our tax-exempt status.



Recorders from Care New England corporate and our operating units will be working to capture all of the organizational and staff activity for Fiscal Year 2016 (October 1, 2015 to September 30, 2016) which qualifies as “community benefit.” For it to be counted as a community benefit, the activity must:

- Improve access to health care services.
- Enhance the health of the community.
- Advance medical or health care knowledge.
- Relieve/reduce the burden of government/other community efforts.

The program will not qualify if it is:

- Primarily for marketing purposes.
- Unrelated to the hospital’s mission.
- More beneficial to the organization over the community.
- Intended primarily for the individuals affiliated with the hospital.

Types of activities which qualify:

- Physician lectures/talks.
- Support groups.
- Health screenings.
- Community immunizations clinics.
- Skills training.
- Board service (representing the hospital).
- Donations of supplies.
- Subsidized health services.

If you are involved in this type of community benefit activity, please help us make sure we get credit for your efforts. Please reach out to Melissa Costello, [mfcostello@kentri.org](mailto:mfcostello@kentri.org) or ext. 31395 to obtain a community benefits form. Deadline for submission is October 21.

## VNA of Care New England to host flu clinics across CNE

Flu season is here! The VNA of Care New England will host several flu clinics throughout Care New England during the months of October and November. Please see below for dates, times and locations:

### **Women & Infants Hospital**

**Monday, October 3**

7 a.m. to 1 p.m., South Pavilion Auditorium 3

4 p.m. to 8 p.m., South Pavilion Lobby (in front of elevators)

**Tuesday, October 4**

7 a.m. to 1 p.m., SIM Center A, Level 0

4 p.m. to 8 p.m., South Pavilion Lobby (in front of elevators)

**Wednesday, October 5**

7 a.m. to 1 p.m., SIM Center A, Level 0

4 p.m. to 8 p.m. South Pavilion Lobby (in front of elevators)

**Thursday, October 6**

7 a.m. to 1 p.m., vendor area across from

SIM Center, Level 0

4 p.m. to 8 p.m., South Pavilion Lobby (in front of elevators)

**Friday, October 7**

7 a.m. to 1 p.m., SIM Center A, Level 0

4 p.m. to 8 p.m., South Pavilion Lobby (in front of elevators)

**Saturday, October 8**

7 a.m. to 1 p.m., South Pavilion Lobby (in front of elevators)

4 p.m. to 8 p.m., South Pavilion Lobby (in front of elevators)

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## **Women & Infants' Offsites**

**Monday, October 17**

East Greenwich, RI, 1050 Main Street, Education Room  
(401) 886-4200  
1 p.m. to 4 p.m.

**Tuesday, October 18**

South Kingstown, RI, South County Commons, 49 South  
County Way, 2<sup>nd</sup> Floor, Education Room  
(401) 782-6866  
1 p.m. to 4 p.m.

**Tuesday, October 25**

Woonsocket, RI, 2168 Diamond Hill Road, Education Room  
(401) 767-2122  
1 p.m. to 4 p.m.

**Tuesday, November 1**

2 Dudley Street, OGCC Conference Room, 5<sup>th</sup> floor  
9 a.m. to 11 a.m.

**Tuesday, November 1**

45 Willard Ave, Conference Room, 2<sup>nd</sup> floor  
9 a.m. to 11 a.m.

**Tuesday, November 1**

1 Blackstone Street, Conference Room, 2<sup>nd</sup> floor  
12:30 p.m. to 2:30 p.m.

**Wednesday, November 2**

50 Holden Street, Brown Center for Children and Families  
Conference Room, 1<sup>st</sup> floor  
9 a.m. to 11 a.m.

**Wednesday, November 2**

134 Thurbers Avenue, 2<sup>nd</sup> floor, Suite 215 Conference Room  
9 a.m. to 11 a.m.

**Wednesday, November 2**

300 Richmond Street, 1<sup>st</sup> floor, Suite 102 Conference Room  
12:30 p.m. to 2:30 p.m.

**Thursday, November 3**

225 Chapman Street, NPIC, 2<sup>nd</sup> floor, Suite 200  
9 a.m. to 10 a.m.

**Thursday, November 3**

4 Richmond Square, HR/Waterman Conference Room  
11 a.m. to 12 p.m.

## **Kent Hospital**

**Tuesday, October 11 to Sunday, October 16**

Blue Wave Café (cafeteria) 1<sup>st</sup> floor  
7 a.m. to 1 p.m. and 5 p.m. to 7 p.m.

## **Service Ave.**

**Monday, October 24**

9 a.m. to 11:30 a.m.

**Tuesday, October 25**

9 a.m. to 12 p.m.

## **Trowbridge (Kent Campus)**

**Monday, October 17**

102/103 Conference Room  
8 a.m. to 10 a.m.

**Monday, October 24**

102/103 Conference Room  
2 p.m. to 4 p.m.

## **Butler Hospital**

**Thursday, October 13**

Ray Hall Back Room  
1 p.m. to 5 p.m.

**Friday, October 14**

Ray Hall Back Room  
7:30 a.m. to 11:30 a.m.

**Monday, October 17**

Ray Hall Back Room  
7:30 a.m. to 11:30 a.m.

**Tuesday, October 18**

Ray Hall Back Room  
12 p.m. to 5 p.m.

**Wednesday, October 19**

Ray Hall Back Room  
7:30 a.m. to 11:00 a.m.

## **Memorial Hospital**


**Tuesday, October 11 to Friday, October 14**

location TBD  
4 p.m. to 7 p.m.

**Saturday, October 22**

location TBD  
4 p.m. to 7:30 p.m.

**Sunday, October 23**

location TBD  
7 a.m. to 11 a.m. 



# Care New England