,rm 990 (Rev. January 2020) Department of the Treasury Internal Revenue Service

### Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.
 ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

2019
Open to Public Inspection

<u>A</u>	For the	e 2019 c	lendar year, or tax year begi	inning	, and endin	g			
В	Check if ap	policable:	C Name of organization					D Employer	identification number
	Address ci	hange	POR'	TAGE HEA	ALTH FOUNDATION				
Ē.	Name cha	nne	Doing business as						022945
$\equiv$		*	Number and street (or P.O. box if mai				Room/suite	E Telephone	
$\Box$	Initial retur		400 QUINCY ST, #					906-	523-5920
	Final return terminated		City or town, state or province, countr						
	Amended	return	HANCOCK		4I 49930			G Gross rece	ipts\$ 4,908,386
$\equiv$			F Name and address of principal officer	r:			H(a) Is this a gro	vio return for cu	bordinates? Yes X No
Ш	Application	n pending .	KEVIN STORE				Intay is this a give	op return for so	
			PO BOX 299				H(b) Are all sub	ordinates inclu	ded? Yes No
_			HANCOCK		MI 49930		if "No.	" attach a list. (	see instructions)
	Tax-exen	npt status:	X 501(c)(3) 501(c) (	( ) <b>◀</b> (ir	nsert no.) 4947(a)(1) or	527			
J	Website:	: ► W	WW.PHFGIVE.ORG				H(c) Group exe	mption number	<b>&gt;</b>
<u>-</u> -	Form of o	rganization:	[T] [	Association	Other ►	L Y	ear of formation: 1		м State of legal domicile: МІ
	art I		mmary		,	•			
225550	T		scribe the organization's mission	on or most si	anificant activities:		<del></del>		_ · · · · · · · · · · · · · · · · · · ·
d)	•		JPPORT THE CHARITA			COMMINITY	THROUGH	ENHANC	ED
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Governance			to be the second of the second				0/ -5:44		***************************************
ő	1		s box ▶ ☐ if the organization			d of more than 25	% of its net as:	1 1	1 1
<b>∞</b> ŏ			f voting members of the gover						11
Activities &			f independent voting members	_	• • •	)			<u> 11                                   </u>
ξį	5 1	Total nur	ber of individuals employed in	calendar yea	ar 2019 (Part V, line 2a)			. 5	6
A	6 7	Total nur	ber of volunteers (estimate if r	necessary)				6	2
	7a 1	Total unr	elated business revenue from F	Part VIII, colu	ımn (C), line 12			7a	0
	1 d	Net unrel	ated business taxable income f	from Form 99	90-T, line 39		<u> </u>	7b	0
						_	Prior Ye		Current Year
9	8 (	Contribut	ons and grants (Part VIII, line	1h)			1,31	3 <b>,</b> 368	<u>498,276</u>
Revenue	9 F	Program	service revenue (Part VIII, line	2g)					0
ě	10 I	investme	nt income (Part VIII, column (A	A), lines 3, 4,	and 7d)			4,407	<u>1,952,345</u>
Œ.	11 (	Other rev	enue (Part VIII, column (A), line	es 5, 6d, 8c,	9c, 10c, and 11e)			2 <b>,</b> 879	<u>567,491</u>
	12 7	Total rev	nue – add lines 8 through 11 (	(must equal F	Part VIII, column (A), line 1	2)	4,04	4 <u>,8</u> 96	3,018,112
	13 (	Grants a	d similar amounts paid (Part I)	X, column (A	), lines 1-3)		_3,02	5,287	1,411,067
	14 E	Benefits	aid to or for members (Part IX			0			
Ś	15 8	Salaries,	other compensation, employee	e benefits (Pa	art IX, column (A), lines 5-	10)	38	6,883	460,477
xpenses	ı		nal fundraising fees (Part IX, c						0
je j			Iraising expenses (Part IX, colu			0			
ш			enses (Part IX, column (A), lin				19	2,585	290,151
			enses. Add lines 13–17 (must				3.60	4,755	2,161,695
	1		less expenses. Subtract line 1					0.141	856,417
-Se	1.0.	revenue	iess expenses. Cabildet into 1	O HOHI IIIIC 12	<u> </u>		Beginning of Cu		End of Year
Net Assets or Fund Balances	20 7	Total ass	ets (Part X, line 16)				60,23		69,553,584
Ass	21		lities (Part X, line 26)				1,28	4,312	389,574
ξĒ	22 1		s or fund balances. Subtract lin				58,95		69,164,010
	art II		nature Block			<u></u>			
			perjury, I declare that I have exami	ined this return	including accompanying sch	edules and stateme	nts and to the h	est of my kn	owledge and heliaf it is
			emplete. Declaration of preparer (o						omouge and belief, it is
		T N	<u> </u>		·			-	
Sig		5	gnature of officer			<del></del>		Date	<del></del>
			•			EVECT	מדטה בדו		•
He	ı e		KEVIN STORE  /pe or print name and title		<u></u>	<u>EXEÇU</u>	TIAC DI	RECTOR	
		<u> </u>			Brongrade einestern				Drug
D-;	<u>م</u>	Print/Typ	preparer's name		Preparer's signature		Date	Check	if PTIN
Pai		PETER	A. NEGRO	_				self-em	
	parer	Firm's na			AND ASSOCIAT	<u>ES, CPAS,</u>	PC i	Firm's EIN	<u> 38-3435918</u>
Use	Only		310 SHELI				Ì		
		Firm's ac	tress > HOUGHTON	MI 4	<u> 49931-1964                                    </u>			Phone no.	<u>906-482-6601</u>
May	the IR	RS discus	s this return with the preparer :	shown above	? (see instructions)				X Yes No

	019) PORTAGE				38-302	22945		Page 2
Part III			Service Accom					T 7
				e or note to any li	ne in this <u>P</u> ar	<u>t III</u>	<u> </u>	X
	describe the organiza			UI NEEDO OF	. mr.m. aoM	MIINITONIA ORIINA	onen Enn	7.10 D D
	UPPORT THE				THE COM	MUNITY THRO	JUGH ENH	ANCED
EÜTTÄ	ANTHROPY AN	D COMM	ONILL COD	LABORATION				
						• • • • • • • • • • • • • • • • • • • •		
2 Did the	e organization underta	ke any signi	ficant program serv	ices during the year w	hich were not list	led on the		
	orm 990 or 990-EZ?	aro uny oigrii					Г	] Yes 🛚 No
	s," describe these new	services on						j 100 <u>1.1</u> 110
	e organization cease o			changes in how it con-	ducts, any progra	ım		
servic	es?	·						Yes X No
If "Yes	s," describe these char							
4 Descri	ibe the organization's <sub>l</sub>	program serv	vice accomplishme	nts for each of its thre	e largest progran	n services, as measur	red by	
	ses. Section 501(c)(3)							
the tot	al expenses, and reve	enue, if any, i	for each program se	ervice reported.				
						<u> </u>		<u> </u>
4a (Code	:) (Expense	es \$	1,411,067	including grants of \$	1,411	.,067 ) (Revenu	ıe \$	· · · · · · · · · · · · · · · · · · ·
SEE :	SCHEDULE O							
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4b (Code	· \/Evnana	<del></del>		including grants of C				
N/A	) (Expense	es 4		including grants of \$		) (Revent	ue \$	
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4-1 0::	<u> </u>		h l - l - O >			<del> </del>		
	program services (De	scribe on Sc		- £ @		P		
	nses \$	neae N	including grants of 1,411,	л <b>э</b> 067	) (Rev	enue \$	<del></del>	
TE TOTAL	program service exper	11303	1,411,	001	<del></del>			

Checklist of Required Schedules

Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A Χ Is the organization required to complete Schedule B. Schedule of Contributors (see instructions)? 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I Χ 3 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I Χ 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," Χ complete Schedule D. Part III 8 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV Χ Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V 10 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D. Part VI Χ 11a b Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes." complete Schedule D. Part VII 11b X c Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 11c d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X. line 16? If "Yes." complete Schedule D. Part IX Χ 11d e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 11e Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 11f 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 12a Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 12b Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 13 14a Did the organization maintain an office, employees, or agents outside of the United States? 14a b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV 15 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV 16 17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) 17 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II 18 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III 19 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H 20a b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 20b Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II

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22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individua	als on			Γ		Yes	No
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III					22	Χ	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the							ĺ
	organization's current and former officers, directors, trustees, key employees, and highest compensations	ed						ĺ
	employees? If "Yes," complete Schedule J					23	Χ	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than							ĺ
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lin	nes 24	b					57
	through 24d and complete Schedule K. If "No," go to line 25a					24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		• · ·			24b		
¢	Did the organization maintain an escrow account other than a refunding escrow at any time during the to defease any tax-exempt bonds?	year			,	24c		ĺ
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	. , )				24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess		 efi	 it		. <del>-</del> 7u		
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	, DOI			2	25a		_X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in	a pric	or					
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 9							ĺ
	If "Yes," complete Schedule L, Part I				2	25b		_X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any	curre	ent					
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%							ĺ
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II					26		Χ
27	Did the organization provide a grant or other assistance to any current or former officer, director, truste	ee, ke	y					
	employee, creator or founder, substantial contributor or employee thereof, a grant selection committee	Э						
	member, or to a 35% controlled entity (including an employee thereof) or family member of any of the	se						
	persons? If "Yes," complete Schedule L, Part III					27		Χ
28	Was the organization a party to a business transaction with one of the following parties (see Schedule	L, Pa	art					
	IV instructions, for applicable filing thresholds, conditions, and exceptions):							
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contribut	or? If						
	"Yes," complete Schedule L, Part IV					28a		X
þ	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV					28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b?	' If						v
20	"Yes," complete Schedule L, Part IV				· · · · · · · · · · · · · · · · · · ·	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedu	•	· · ·			29		lacksquare
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualific conservation contributions? If "Yes," complete Schedule M	ea				20		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedu	ulo N	 De	art I		30 31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"		, ,	art /		*		- 21
-	complete Schedule N. Part II					32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regi							
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I					33		Χ
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part	H. III,						
	or IV, and Part V, line 1					34		Χ
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?				3	35a		Χ
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a	3		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line	2			<u></u>	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitate	le						Ì
	related organization? If "Yes," complete Schedule R, Part V, line 2					36		_X_
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization							1
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, I				· · · · · · · · · · · · · · · · · · ·	37		<u>X</u>
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 1	1b an	nd					ĺ
	19? Note: All Form 990 filers are required to complete Schedule O.					38	Х	Щ_
	Statements Regarding Other IRS Filings and Tax Compliance							
	Check if Schedule O contains a response or note to any line in this Part V							
4.	Entantha number annuated in Day 2 of France 4000. Faton A. March and Beach	<sub> </sub>	ı	0	<b></b>		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a 1b		0				
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable  Did the organization comply with backup withholding rules for reportable payments to vendors and	מו		<u> </u>				
С	reportable gaming (gambling) winnings to prize winners?					1c	**********	100000000
	reportation garming (garmoning) winnings to prize winners:				**************		001	

#### Form 990 (2019) PORTAGE HEALTH FOUNDATION Statements Regarding Other IRS Filings and Tax Compliance (continued Yes No 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O 3b At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a 5a Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? If "Yes" to line 5a or 5b, did the organization file Form 8886-T? Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a If "Yes," did the organization notify the donor of the value of the goods or services provided? b Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? 7с If "Yes," indicate the number of Forms 8282 filed during the year d Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? е f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? h 8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? 8 9 Sponsoring organizations maintaining donor advised funds. Did the sponsoring organization make any taxable distributions under section 4966? 9a Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 9b 10 Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12 а b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 11 Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a b If "Yes," enter the amount of tax-exempt interest received or accrued during the year ..... 13 Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state? 13a Note: See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 14a Did the organization receive any payments for indoor tanning services during the tax year? Χ 14a b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 14b

Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

If "Yes," see instructions and file Form 4720, Schedule N.

If "Yes," complete Form 4720, Schedule O.

excess parachute payment(s) during the year?

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Form 990 (2019) PORTAGE HEALTH FOUNDATION Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI X

<u>Sec</u>	tion A. Governing Body and Management			
		<del>(20</del> 0000000	Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 11	_		
	If there are material differences in voting rights among members of the governing body, or			
	if the governing body delegated broad authority to an executive committee or similar			
	committee, explain on Schedule O.			
þ	Enter the number of voting members included on line 1a, above, who are independent 1b 11	_		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, trustees, or key employees to a management company or other person?	3		_X_
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
	stockholders, or persons other than the governing body?	7b		<u>X</u>
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Χ	
b	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
	the organization's mailing address? If "Yes," provide the names and addresses on Schedule 0	9		Χ
<u>Sec</u>	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue C	ode.)		
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Χ
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Χ	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	_12a	Χ	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Χ	
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	describe in Schedule O how this was done	12c	X.	
13	Did the organization have a written whistleblower policy?	13		Χ
14	Did the organization have a written document retention and destruction policy?	14	Χ	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Χ	
b	Other officers or key employees of the organization	15b	Χ	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a	Χ	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b	Χ	
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶ MI	•		
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)			
	(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.			
	Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and			
	financial statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	DRTAGE HEALTH FOUNDATION PO BOX 299			
		6-52	3-5	920
			~ ~	- <u> </u>

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

(A)	(B)	Γ		t	C)			(D)	(E)	(F)
Name and title	Average hours per week (list any	bo	o not o x, unle īcer a	Pos check ess pe	ition more rson i	s both	an ee)	Reportable compensation from the organization	Reportable compensation from related organizations	Estimated amount of other compensation from the
	hours for related organizations below dotted line)	Individual trustee or director	ě	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(W-2/1099-MISC)	organization and related organizations
(1) BERNADETTE YEOMA		TT:	Έ					_		
CHAIR_	0.77 0.00	Х		Х				0	0	0
(2) BRENT PETERSON										
VICE CHAIR	0.35	Х		X				0	0	0
(3) BRUCE RUKKILA										-
TREASURER	0.58	Х		Х				0	0	0
(4) ANN CLANCY-KLEM										
SECRETARY	0.68 0.00	Х		Х				0	0	0
(5) MICHELLE BLAU										<del>-</del> 11
DIRECTOR	0.33	X						0]	0	0
(6) TERRY KINZEL										
DIRECTOR	0.27 0.00	Х						. 0	0	0
(7) JEANNE KURTZ										
DIRECTOR	0.39	Х					<u> </u>	0	0	0
(8) PAUL OLLILA	0.00									
DIRECTOR	0.20	X						o	0	0
(9) JAMES BOBULA	<u> </u>								· · · · · · · · · · · · · · · · · · ·	
DIRECTOR	0.33	X						0	0	0
(10) NICOLE COLLINS		1								<u> </u>
DIRECTOR	0.04	X						0	0	0_
(11) JAMEY MARKHAM								_		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
DIRECTOR	0.29	X						0	0	0

(A) Name and title	(B) Average hours per week (list any	(d bo	o not a	Pos Check ess pe	C) . sition more erson	than o	one i an	(D) Reportable compensation from the organization	(E)  Reportable compensation from related organizations	(F) Estimated amount of other compensation from the
	hours for related organizations below dotted fine)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(W-2/1099-MISC)	organization and related organizations
(12) KEVIN STORE	40.00									
EXECUTIVE DIRECTOR	0.00			Х		<u> </u>		132,146	0	31,669
							_		-	
	,									
										· · · · · · · · · · · · · · · · · · ·
									<del></del> -i	
1b Subtotal c Total from continuation she							<b>&gt;</b>	132,146		31,669
d Total (add lines 1b and 1c)  Total number of individuals (in	cluding but not li	mite	d to				bov	132,146 who received more than	\$100,000 of	31,669
<ul> <li>reportable compensation from</li> <li>Did the organization list any for employee on line 1a? If "Yes,"</li> <li>For any individual listed on line organization and related organization and related organization and person listed on line 1</li> </ul>	ormer officer, directly complete Schede 1a, is the sum nizations greater a receive or acc	ector dule of re than	r, tru <i>J for</i> porta 1 \$15	suci able 60,00 ens	h ind com 0? I	lividu pens f "Ye i fron	alicalic sations," of n ar	on and other compensation complete Schedule J for suc my unrelated organization or	from the	3 X 4 X
for services rendered to the or Section B. Independent Contractor		es,"	com	plete	Sci	hedu	le J	for such person		5 X
Complete this table for your fix compensation from the organi	zation. Report co	ensa empe	ted i	ndep tion 1	end for ti	ent c	ont	dar year ending with or with	in the organization's tax ye	
Name and	(A) business address							Descript	(B) ion of services	(C) Compensation
2 Total number of independent of received more than \$100,000								se listed above) who	0	Form <b>990</b> (2019)

51667 11/09/2020 11:17 AM Form 990 (2019) PORTAGE HEALTH FOUNDATION 38-3022945 Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (B) Related or exempt function revenue (C) Unrelated (A) (D) Revenue excluded Total revenue from tax under business revenue sections 512-514 Contributions, Giffs, Grants and Other Similar Amounts 1a Federated campaigns 1a b Membership dues 1b c Fundraising events 1¢ d Related organizations 1d 76,026 e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above 422,250 1f g Noncash contributions included in lines 1a-1f 1g 15,028 h Total. Add lines 1a-1f 498,276 Business Code Program Service Revenue f All other program service revenue g Total. Add lines 2a-2f Investment income (including dividends, interest, and other similar amounts) 1,275,424 1,275,424

l <sub>6a</sub>	Gross rents	6a					
[	Less: rental expenses						
1		6c					
_d	Net rental incom	e or (l	oss)				
7a	Gross amount from sales of assets		(i) Securities	(ii) Other			
	other than inventory	7a	2,283,733	270,030			
b	Less: cost or other						
	basis and sales exps.	7b	1,876,694	148			
c	Gain or (loss)	7c	407,039	269,882			
d	Net gain or (loss	i)		<b>.</b>	676,921	-148	677,069
8a	Gross income from	i fundra	ising events				
	(not including \$						
	of contributions rep	orted c	on line 1c).				

(ii) Personal

Income from investment of tax-exempt bond proceeds

(i) Real

8a 8b

Royalties

See Part IV, line 18

b Less: direct expenses

9a Gross income from gaming activities.

c Net income or (loss) from fundraising events

١		See Part IV, line 19	9a							
١	b	Less: direct expenses	9b							
١	¢	Net income or (loss) from gaming activ	rities	<b>)</b>	 					
١	10a	Gross sales of inventory, less								
١		returns and allowances	10a							
١	þ	Less: cost of goods sold	10b							
	C	Net income or (loss) from sales of inve	ntory				_			
į		·		Business Code						
۵	11a JOINT VENTURE GAIN/(LOSS)				569,510	ol –	569	.510		

-9,708

13,432

5	b	GRANT REFUND		7,004	7,004		
\$	C	OTHER INCOME		685	685		
	d	All other revenue					
	е	Total. Add lines 11a-11d		577,199			
	12	Total revenue. See instructions	<b>•</b>	3,018,112	577,051	0	1.952.493

Miscellaneous

Other Revenue

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (A) Total expenses (B) Program service (C) Management and (D) Do not include amounts reported on lines 6b, Fundraising 7b, 8b, 9b, and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to domestic organizations 1,210,175 1,210,175 and domestic governments. See Part IV, line 21 2 Grants and other assistance to domestic 200,892 200,892 individuals. See Part IV. line 22 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees 132,146 132,146 6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) 197,581 197,581 Other salaries and wages Pension plan accruals and contributions (include 22,179 22**.**179 section 401(k) and 403(b) employer contributions) Other employee benefits 82,158 82,158 9 26,413 26,413 10 Payroll taxes 11 Fees for services (nonemployees): a Management 57,266 57,266 b Legal 26,180 26,180 Accounting C d Lobbying Professional fundraising services. See Part IV, line 17 25,728 Investment management fees 728 Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.) Advertising and promotion 57,488 57,488 12 Office expenses 16,975 16,975 13 22,648 Information technology 22,648 14 15 Royalties 13,940 13,940 16 Occupancy 23,169 23,169 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials Conferences, conventions, and meetings 10,756 10,756 19 Interest 20 Payments to affiliates 21 Depreciation, depletion, and amortization 5,394 5,394 22 7.517 7.517 23 Insurance 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) 12**,**123 <u>12,123</u> EDUCATION/STAFF AND BOARD 7,942 7.942 b DUES AND SUBSCRIPTIONS 796 2,796 MISCELLANEOUS ¢ 228 228 PAYROLL EXPENSES All other expenses  $2,\overline{161}$ . 695 750,628 1,411,067 25 Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ | | if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X (B) (A) Beginning of year End of year 235.157812,884 Cash-non-interest-bearing 1 Savings and temporary cash investments 15,853 2 3 Pledges and grants receivable, net 43,500 50,300 Accounts receivable, net Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% 5 controlled entity or family member of any of these persons Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) 6 Notes and loans receivable, net 7 Inventories for sale or use 1,877 8,093Prepaid expenses and deferred charges 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a 32,682 b Less: accumulated depreciation 34,088 52,008,848 <u>61,333,909</u> 11 Investments—publicly traded securities Investments—other securities. See Part IV, line 11 12 Investments—program-related. See Part IV, line 11 13 13 Intangible assets 14 7,321,532 7,891,042 15 Other assets. See Part IV, line 11 15 69,553,584 60,237,176 16 Total assets. Add lines 1 through 15 (must equal line 33) ..... Accounts payable and accrued expenses 27,199 17 17 1,257,113 366.190 18 18 Grants pavable 19 Deferred revenue 19 Tax-exempt bond liabilities 20 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% 22 controlled entity or family member of any of these persons Secured mortgages and notes payable to unrelated third parties 23 24 Unsecured notes and loans payable to unrelated third parties 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D 25 389,574 1,284,312 Total liabilities. Add lines 17 through 25 26 Organizations that follow FASB ASC 958, check here ► |X| Net Assets or Fund Balances and complete lines 27, 28, 32, and 33. 58,753,209 68,926,743 27 Net assets without donor restrictions 199,655 237,267 28 Net assets with donor restrictions Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33. 29 Capital stock or trust principal, or current funds 29 Paid-in or capital surplus, or land, building, or equipment fund 30 Retained earnings, endowment, accumulated income, or other funds 31 31 58,952,864 69,164,010 32 Total net assets or fund balances 69,553,584 60,237,176 Total liabilities and net assets/fund balances .....

Form 990 (2019)

Schedule O.

orn	1 990 (2019) PORTAGE HEALTH FOUNDATION 38-3022945		Page <b>12</b>
Pa	rt XI Reconciliation of Net Assets		· · · · · · · · · · · · · · · · · · ·
	Check if Schedule O contains a response or note to any line in this Part XI		X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	3,018,112
2	Total expenses (must equal Part IX, column (A), line 25)	2	2,161,695
3	Revenue less expenses. Subtract line 2 from line 1	ادا	856,417
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	58,952,864
5	Net unrealized gains (losses) on investments	5	9,357,593
6	Donated services and use of facilities		
7	Investment expenses	1 - 1	_
8	Prior period adjustments		
9	Other changes in net assets or fund balances (explain on Schedule O)	1 0 1	-2,864
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line		
	32, column (B))	10	69,164,010
Pŧ	ift XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII	<u> </u>	
1	Accounting method used to prepare the Form 990:   Cash X Accrual Other  If the experience change it is marked of accounting from a change it works in the control of accounting from a change it is a change in the control of accounting from a change it is a change in the change in th		Yes No
2a	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.  Were the organization's financial statements compiled or reviewed by an independent accountant?		2a X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:  Separate basis  Consolidated basis  Both consolidated and separate basis		
b	Were the organization's financial statements audited by an independent accountant?		2b X
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a		
С	separate basis, consolidated basis, or both:  X Separate basis Consolidated basis Both consolidated and separate basis  If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of		
	the audit, review, or compilation of its financial statements and selection of an independent accountant?		2c X
	If the organization changed either its oversight process or selection process during the tax year, explain on		

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits

Form 990 (2019)

3a

3b

#### SCHEDULE A (Form 990 or 990-EZ)

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Name of the organization Employer identification number PORTAGE HEALTH FOUNDATION 38-3022945 Part Reason for Public Charity Status (All organizations must complete this part.) See instructions The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type II, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) is the organization (i) Name of supported (iii) Type of organization (v) Amount of monetary (vi) Amount of listed in your governing organization (described on lines 1-10) support (see other support (see above (see instructions)) document? instructions) instructions) No (A) (B) (C) (D) (E)

Total

Schedule A (Form 990 or 990-EZ) 2019
Part II Support Sched

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support	' '		noted belo <mark>n, p</mark>	•							
Cale	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total					
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	3,112,048	369,639	170,304	1,313,368	498,276	5,463,6 <u>35</u>					
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf											
3	The value of services or facilities furnished by a governmental unit to the organization without charge											
4	Total. Add lines 1 through 3	3,112,048	369,639	170,304	1,313,368	498,276	5,463,635					
5	The portion of total contributions by											
	each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)											
6	Public support. Subtract line 5 from line 4						5,463,635					
	tion B. Total Support					···						
Cale	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total					
7	Amounts from line 4	3,112,048	369,639	170,304	1,313,368	498,276	5,463,635					
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	1,068,193	830,096	2,010,502	3,134,407	1,952,493	8,995,691					
9	Net income from unrelated business activities, whether or not the business is regularly carried on											
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	25,225	-323,428	-914,198	-392,738	577,051	-1,028,088					
11	Total support. Add lines 7 through 10						13,431,238					
12	Gross receipts from related activities, etc.	(see instructions)	*****			12	16,512					
13	First five years. If the Form 990 is for the	organization's first	, second, third, for	urth, or fifth tax yea	ır as a section 501	(c)(3)	_					
	organization, check this box and stop her						<b>&gt;</b>					
	tion C. Computation of Public Su	• •										
14	Public support percentage for 2019 (line 6			n (f))			40.68%					
15	Public support percentage from 2018 Sch						44.00%					
16a	33 1/3% support test—2019. If the organ				3 1/3% or more, o	heck this	<b>.</b> 177					
	box and stop here. The organization quali						<b>•</b> X					
b	33 1/3% support test—2018. If the organ				5 is 33 1/3% or mo	ore, check	<b>.</b> _					
47-	this box and stop here. The organization											
17a	10%-facts-and-circumstances test—201	=										
	10% or more, and if the organization meet Part VI how the organization meets the "fa	cts-and-circumstar	nces" test. The org	ganization qualifies	•		▶ □					
b	organization  10%-facts-and-circumstances test—2018. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line											
	15 is 10% or more, and if the organization Explain in Part VI how the organization me				•							
	supported erganization			•			▶ □					
18	Private foundation. If the organization did instructions	d not check a box o	n line 13, 16a, 16	b, 17a, or 17b, che	ck this box and se	e						

Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.

If the organization fails to qualify under the tests listed below, please complete Part II.)

800	tion A. Public Support	quality under t	ne lesis listeu i	below, please c	omplete Part II	.)	
	ndar year (or fiscal year beginning in)	(a) 2015	(h) 2016	(a) 2017	(d) 2019	(a) 2010	
1	Gifts, grants, contributions, and membership fees	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
•	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf	<b>-</b>					
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
Sac	tion B. Total Support				<u> </u>		
	ndar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9	Amounts from line 6	(a) 2010	(5) 2010	(0) 2011	(4) 2010	(6) 2019	(i) Total
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b			<u> </u>			_
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on			- <u>-</u> -			
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for the organization, check this box and stop her	organization's firs		-			▶ □
Sec	tion C. Computation of Public Su	11//11/11/11/11///		· · · · · · · · · · · · · · · · · · ·		<u></u>	······· <b>F</b>
15	Public support percentage for 2019 (line 8			nn (f))		15	%
16	Public support percentage from 2018 Scho			···· (//			%
	tion D. Computation of Investme						<u>;*</u> -
17	Investment income percentage for 2019 (I			3, column (f))		17	<u>%_</u>
18	Investment income percentage from 2018	Schedule A, Part	III, line 17			18	%
19a	33 1/3% support tests—2019. If the orga		neck the box on line	e 14, and line 15 is	more than 33 1/3	%, and line	
	17 is not more than 33 1/3%, check this be	-	_				▶ □
b	33 1/3% support tests—2018. If the orga						
0.5	line 18 is not more than 33 1/3%, check th	•	•	-	• • •	-	
20	Private foundation. If the organization did	not check a box	on line 14, 19a, or	Typ, check this bo	x and see instruct	ions	🕨 📗

Part IV

#### Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action: (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- C Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? 8 If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- Was the organization controlled directly or indirectly at any time during the tax year by one or more 9a disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- Did one or more disgualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- Was the organization subject to the excess business holdings rules of section 4943 because of section 10a 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
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9a 9b 9c		

	Ile A (Form 990 or 990-EZ) 2019 PORTAGE HEALTH FOUNDATION	<u> 38-3022945</u>		Page 5
Par	t IV Supporting Organizations (continued)		т	
		Filinococc	Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	<u>11a</u>		
	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part	t VI. 11c	<u></u>	
Secti	on B. Type I Supporting Organizations			
4	Did the disease to the same as as a second of the same		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,	-1		
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supporte		v	
^	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1	Χ	
2	Did the organization operate for the benefit of any supported organization other than the supported	,		
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part	t .		
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
Sact	supervised, or controlled the supporting organization.  Type II Supporting Organizations	2	<u> </u>	X
Secti	on C. Type if Supporting Organizations		Vaa	N.
4	Mars a majority of the arranization's directors or trustees device the toy year also a majority of the directors		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
Sect	the supported organization(s). ion D. All Type III Supporting Organizations		L	
0000	on B. All Type in ouppoining organizations		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		168	NO
'	organization's tax year, (i) a written notice describing the type and amount of support provided during the pri	ior tay		
		00000000000		
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of	I		
2	organization's governing documents in effect on the date of notification, to the extent not previously provided	***************************************		
	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI I	0.0000000000		
	the organization maintained a close and continuous working relationship with the supported organization(s).			
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
3	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sect	ion E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year	(see instructions)		
a	The organization satisfied the Activities Test. Complete line 2 below.	(		
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental	nt entity (see instructions).		
		, (		
2 /	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes o	f		
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,	,		
	how the organization was responsive to those supported organizations, and how the organization determine	0000000000		
	that these activities constituted substantially all of its activities.	2a	eccessore en	
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more	CONTRACTOR		
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the	***************************************		
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b	p. 0.000/0000000000000000000000000000000	100000000000000000000000000000000000000
3	Parent of Supported Organizations. Answer (a) and (b) below.			
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
4	trustees of each of the supported organizations? <i>Provide details in Part VI</i> .	3a	J-4014668868888	***********
b		9000000000		

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

Schedule A (Form 990 of 990-EZ) 2019 FORTAGE MEALIN FOUNDATIO		30-3022	940 Page 6
Part V Type III Non-Functionally Integrated 509(a)(3) Supporting			
1 Check here if the organization satisfied the Integral Part Test as a qualifying trus			
instructions. All other Type III non-functionally integrated supporting organization	ons must comp	lete Sections A through E	
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2	·	
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7	· · · · · · · · · · · · · · · · · · ·	
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	· <del>-</del>	
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,		<u> </u>	
see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions).	6		
7 Check here if the current year is the organization's first as a non-functionally inte	<u></u>	supporting organization (	see
instructions).	71	., 5	

Schedule A (Form 990 or 990-EZ) 2019

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) Section D - Distributions **Current Year** Amounts paid to supported organizations to accomplish exempt purposes Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity 3 Administrative expenses paid to accomplish exempt purposes of supported organizations Amounts paid to acquire exempt-use assets 5 Qualified set-aside amounts (prior IRS approval required) Other distributions (describe in Part VI). See instructions. 7 Total annual distributions. Add lines 1 through 6. Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. Distributable amount for 2019 from Section C, line 6 Line 8 amount divided by line 9 amount 10 (ii) (iii) (i) **Excess Distributions** Underdistributions Distributable Section E - Distribution Allocations (see instructions) Pre-2019 Amount for 2019 Distributable amount for 2019 from Section C, line 6 Underdistributions, if any, for years prior to 2019 (reasonable cause required-explain in Part VI). See instructions. Excess distributions carryover, if any, to 2019 a From 2014 b From 2015 c From 2016 d From 2017 e From 2018 f Total of lines 3a through e g Applied to underdistributions of prior years h Applied to 2019 distributable amount i Carryover from 2014 not applied (see instructions) Remainder. Subtract lines 3g, 3h, and 3i from 3f. 4 Distributions for 2019 from Section D, line 7: a Applied to underdistributions of prior years b Applied to 2019 distributable amount c Remainder. Subtract lines 4a and 4b from 4. Remaining underdistributions for years prior to 2019, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions. Remaining underdistributions for 2019. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. Excess distributions carryover to 2020. Add lines 3j and 4c. Breakdown of line 7: a Excess from 2015 b Excess from 2016. c Excess from 2017 d Excess from 2018 e Excess from 2019

Schedule A (Form 990 or 990-EZ) 2019

Schedule A (For	m 990 or 990-EZ	2019	PORTA	GE HEAI	TH FO	JNDATI	ON		38-3022945	Page 8
Part VI	Suppleme III, line 12; B, lines 1 a 3a, and 3b;	ntal Info Part IV, S and 2; Par ; Part V, I	rmation. F Section A, rt IV, Secti ine 1; Part	Provide the lines 1, 2, 3 on C, line 2 t V, Section	explanati 3b, 3c, 4b I; Part IV, IB, line 16	ons requ , 4c, 5a, Section e; Part V,	ired by Pa 6, 9a, 9b, D, lines 2 Section D	rt II, line 10; 9c, 11a, 11b and 3; Part I	Part II, line 17a or b, and 11c; Part IV, V, Section E, lines and 8; and Part V,	Section 1c, 2a, 2b,
								•	,	
PART I	I, LINE	10 -	OTHER	INCOME	DETAL	L				
JOINT	VENTURE	GAIN/	LOSS &	MISC.		\$ -1,	028,08	38		
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Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

lame	of the organization		Employer identification number
D/	ORTAGE HEALTH FOUNDATION		38-3022945
	nt I Organizations Maintaining Donor Advised Fu	nds or Other Similar Funds or	
00000000	Complete if the organization answered "Yes" on F	Form 990, Part IV, line 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	-	
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in writing that		
	funds are the organization's property, subject to the organization's excl	usive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor advisors in		
	only for charitable purposes and not for the benefit of the donor or dono	or advisor, or for any other purpose	
	conferring impermissible private benefit?		Yes No
Pa	rt II Conservation Easements.		
	Complete if the organization answered "Yes" on F	orm 990, Part IV, line 7.	
1	Purpose(s) of conservation easements held by the organization (check	all that apply).	
	Preservation of land for public use (for example, recreation or educ	ation) Preservation of a historically	important land area
	Protection of natural habitat	Preservation of a certified his	storic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualified conser	vation contribution in the form of a conse	ervation
	easement on the last day of the tax year.		Held at the End of the Tax Year
b	Total acreage restricted by conservation easements		2b
C	Number of conservation easements on a certified historic structure incl	uded in (a)	2c
d	Number of conservation easements included in (c) acquired after 7/25/6	06, and not on a	
3	Number of conservation easements modified, transferred, released, ex	tinguished, or terminated by the organiza	tion during the
	tax year ▶		
4	Number of states where property subject to conservation easement is I	ocated >	
5	Does the organization have a written policy regarding the periodic monitoring	toring, inspection, handling of	
	violations, and enforcement of the conservation easements it holds?		
6	Staff and volunteer hours devoted to monitoring, inspecting, handling o	f violations, and enforcing conservation e	easements during the year
	<b></b>		
7	Amount of expenses incurred in monitoring, inspecting, handling of viol	ations, and enforcing conservation easer	ments during the year
	<b>▶</b> \$		
8	Does each conservation easement reported on line 2(d) above satisfy t	, , , , , ,	′ – –
	and section 170(h)(4)(B)(ii)?		Yes   No
9	In Part XIII, describe how the organization reports conservation easeme	•	
	balance sheet, and include, if applicable, the text of the footnote to the organization's accounting for conservation easements.	organization s financial statements that d	iescribes the
<b>ВБ</b> Ж	it III Organizations Maintaining Collections of Art,	Historical Transuros or Other	Similar Assats
	Complete if the organization answered "Yes" on F		Sillilai Assets.
12	If the organization elected, as permitted under FASB ASC 958, not to re		ne sheet works
	of art, historical treasures, or other similar assets held for public exhibit		
	service, provide in Part XIII the text of the footnote to its financial stater		
b	If the organization elected, as permitted under FASB ASC 958, to repo		heet works of
~	art, historical treasures, or other similar assets held for public exhibition		
	provide the following amounts relating to these items:	,	1
	(i) Revenue included on Form 990, Part VIII, line 1		<b>&gt;</b> \$
	(ii) Assets included in Form 990, Part X		<b>S</b>
2	If the organization received or held works of art, historical treasures, or	other similar assets for financial gain, pro	ovide the
_	following amounts required to be reported under FASB ASC 958 relating		- · · · · - · <del>· · · · ·</del>
а	Revenue included on Form 990, Part VIII, line 1		<b>▶</b> \$
	Assets included in Form 990. Part X		<b>&gt;</b> \$

Pa	rt III Organizations Maintainin	g Collections of	Art, Historical 1	reasures, c	or Other Sim	nilar Asset	s (continu	ed)
3	Using the organization's acquisition, access collection items (check all that apply):							
а	Public exhibition	d 🗌	Loan or exchange pr	ogram				
b	Scholarly research		Other					
C	Preservation for future generations							
4	Provide a description of the organization's of	ollections and explain	how they further the	e organization's	exempt purpos	e in Part		
	XIII.							
5	During the year, did the organization solicit							
0000000000	assets to be sold to raise funds rather than		art of the organization	n's collection?			Yes	No.
Pa	rt IV Escrow and Custodial Ar		lan Farm 000 D	ant IV lina O	ar rapartad	an amaun	t on Form	
	Complete if the organization 990, Part X, line 21.	n answered tes	on Form 990, P	artiv, ine 9	, or reported	an amoun	t on Form	
	Is the organization an agent, trustee, custoo	lian or other intermed	iany for contributions	or other assets	: not			
	included on Form 990, Part X?		•				Yes	No No
b	If "Yes," explain the arrangement in Part XII	l and complete the fol	llowing table:				[] ''	
-			g 14-14-1				Amount	
С	Beginning balance					1c		
d	Additions during the year					1d		
е	Distributions during the year					1e		
	Ending balance							
2a	Did the organization include an amount on F	Form 990, Part X, line	21, for escrow or cu	stodial account	liability?		Yes	No
	If "Yes," explain the arrangement in Part XII						· · · · —	
Pa	rt V Endowment Funds.							
	Complete if the organization	n answered "Yes'	on Form 990, P	art IV, li <u>ne 1</u>	0.			
	1_	(a) Current year	(b) Prior year	(c) Two year	s back (d)	Three years back	(e) Four	years back
	Beginning of year balance							
b	Contributions		-			_		
	Net investment earnings, gains, and							
	losses							
d	Grants or scholarships							
e	Other expenditures for facilities and							
	programs							
	Administrative expenses							
g	End of year balance			_1				
2	Provide the estimated percentage of the cur	-	e (line 1g, column (a)	) held as:				
	Board designated or quasi-endowment							
	Permanent endowment ▶ %							
C	Term endowment ▶ %							
	The percentages on lines 2a, 2b, and 2c sh							
3a	Are there endowment funds not in the posse	ession of the organiza	ition that are held and	d administered	for the		Г	1
	organization by:							res No_
	(i) Unrelated organizations						3a(i)	
	(ii) Related organizations						3a(ii)	
	If "Yes" on line 3a(ii), are the related organiz					· · · · · · · · · · · · · · · · · · ·	3b	
	Describe in Part XIII the intended uses of the		wment funds.					
······································	rt VI Land, Buildings, and Equ		, and Eastern 0000 D	IV / Itima d	4- C F	- 000 D	. V . II 40	
	Complete if the organizatio			— - T				
	Description of property	(a) Cost or other t		r other basis	(c) Accumula	1	(d) Book v	alue
		(investment)	(00	ther)	depreciation	A1		
1a	Land	.					<del></del>	
b	Buildings	.		10 605		) EE3		2 142
	Leasehold improvements	l l		10,695		3,553 7,105		$\frac{2,142}{1,046}$
				59 <b>,</b> 051		1,105	3	1 <u>,946</u>
	Other  I. Add lines 1a through 1e. (Column (d) must		X column (R) line 1			<b>-</b>		4,088
	a reservices de uniquon de l'Oulumn du musi-	January China Jav. 1 Gil		· · · · ·			3	- · · ()()

Part VII	Investments – Other Securities.  Complete if the organization answered "Yes" on	Form 990. Part IV. lin	e 11b. See Form 990. Pa	art X. line 12.
	(a) Description of security or category	(b) Book value	(c) Method of v	
	(including name of security)		Cost or end-of-year	market value
(1) Financial d			-	
(2) Other	d equity interests			<del></del> -
(4)				
(B)			"	_
(0)				
(D)				
(E)				
(F)				
(H)				
Part VIII	(b) must equal Form 990, Part X, col. (B) line 12.) Investments – Program Related.			
Fait VIII	Complete if the organization answered "Yes" on	Form 990 Part IV lin	e 11c See Form 990 Pa	nt X line 13
	(a) Description of investment	(b) Book value	(c) Method of v	
		''	Cost or end-of-year	
(1)			1	
(2)				
(3)				
<u>(4)</u>			<u> </u>	
(5)			<del></del>	
(6)			<u> </u>	
(7)				
(8)	·			
	(b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX	Other Assets.	•		
	Complete if the organization answered "Yes" on	Form 990, Part IV, lin	e 11d. See Form 990, Pa	art X, line 15.
	(a) Description			(b) Book value
(1)	EQUITY INVESTMENTS	<del></del>		7,891,042
(2)	<u></u>			
(3)	·			
(4)				
(6)		<del></del>		
(7)				·
(8)				
(9)				
	(b) must equal Form 990, Part X, col. (B) line 15.)		<u></u> ▶	7,891,042
Part X	Other Liabilities.	Form 000 Dort IV lim	. 11. av 116 Can Farm (	000 Dest V
	Complete if the organization answered "Yes" on line 25.	roim 990, Pait IV, iin	e He of Th. See Forms	990, Part A,
1.	(a) Description of liability			(b) Book value
	ncome taxes	-		(a) book tokko
(2)			<del>-</del>	
(3)				
(4)				
(5)				
(6)				
(7)	<u> </u>	<del></del>		
(8)				
(9)	"\"\"\"\"\"\"\"\"\"\"\"\"\"\"\"\"\"\"\		_	
	n (b) must equal Form 990, Part X, col. (B) line 25.) uncertain tax positions. In Part XIII, provide the text of the foo	hada ta tha arganization!-	financial statements that are	to the
-	uncertain tax positions. In Part XIII, provide the text of the foo liability for uncertain tax positions under FASB ASC 740. Che			<u></u>
organization \$	natinity for uncertain tax positions under FA3D A3C 740. One	ov tiere it tile text of tile 100	onote has been provided in Pa	IL AIII

P	Reconciliation of Revenue per Audited Financial Stateme Complete if the organization answered "Yes" on Form 990, Pa			turn.	
1	Total revenue, gains, and other support per audited financial statements			1	12,363,255
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				22/00/200
a		2a	9,357,593		
	Donated services and use of facilities	2b	3,00,,000		
c		2c			
d	Other (Describe in Part VIII.)	2d	13,278		
		<u>zu</u>		2e	9,370,871
	Add lines 2a through 2d				2,992,384
3	Subtract line 2e from line 1  Amounts included on Form 990, Part VIII, line 12, but not on line 1:			3	Z, 33Z, 30 <u>4</u>
4			25 720		
a			25,728		
þ	(	4b		*******	05 300
	Add lines 4a and 4b			4c	25,728
5 *******	, , , , , , , , , , , , , , , , , , , ,			5	3,018,112
Pŧ	Reconciliation of Expenses per Audited Financial Statem Complete if the organization answered "Yes" on Form 990, Page 1			Returr	) <b>.</b>
1	Total expenses and losses per audited financial statements			1	2,152,109
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				<u> </u>
а		2a			
b					
C		1 = 1	· · ·		
d			16,142		
	Add lines 2s through 2d	Zu		2e	16,142
3	Add lines 2a through 2d			3	2,135,967
_	Subtract line 2e from line 1	TI		3	2,133,301
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1.	25 720		
a			<u>25,728</u>		
þ		4b		******	25 720
				4c	25,728
	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	2,161,695
	art XIII Supplemental Information.				
	ride the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV			art X, lii	ne
	art XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a	-			
. P.	ART XI, LINE 2D - REVENUE AMOUNTS INCLUDED	IN F	NANCIALS -	OTHE	≧R
Ď	IRECT FUNDRAISING EXP		\$		13,431
В	OOK/TAX ASSET LOSS DIFFERENCE		\$		-153
P	ART XII, LINE 2D - EXPENSE AMOUNTS INCLUDED	O IN E	FINANCIALS -	OTI	HER
	,				
D	IRECT FUNDRAISING EXPENSES		\$		13,431
R	OOK / TAX DEPRECIATION DIFFERENCE		\$		2,711
٠	OOK / I'M DELINEOUTHION DIFFERENCE		······································		
	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
					, , , , ,
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Schedule D (Fo	orm 990) 2019	PORTAGE H	EALTH FOUNDAT	10N	38-3022945	Page <b>5</b>
Part XIII	Supplemen	tal Information	EALTH FOUNDAT (continued)			
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Department of the Treasury

#### Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

Internal Revenue Service Name of the organization ▶ Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

OMB No. 1545-0047

Employer identification number PORTAGE HEALTH FOUNDATION 38-3022945 Part I General Information on Grants and Assistance 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? No 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part II Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation (c) IRC (d) Amount of cash (e) Amount of non-1 (a) Name and address of organization (b) EIN (q) Description of (h) Purpose of grant book, FMV, appraisal, section cash assistance or assistance or government grant noncash assistance (if applicable) other) (1) DIAL HELP 609 SHELDEN AVENUE CRISIS UNIT FUNDING CASH 38-2026918|3 29,555 HOUGHTON MI 49931 (2) FINLANDIA UNIVERSITY 601 QUINCY STREET SCHOLARSHIP GRANT MI 49930 38-1359570 GOV 10.000 CASH HANCOCK (3) GOGEBIC COMMUNITY COLLEGE E4946 JACKSON ROAD SCHOLARSHIP GRANT 38-2193133| GOV 10,000 IRONWOOD MI 49938 CASH (4) MICHIGAN TECHNOLOGICAL UNIVERSITY 1400 TOWNSEND DRIVE SCHOLARSHIP GRANT 38-6005955| gov 10,000 CASH HOUGHTON MI 49931 (5) BARBARA KETTLE GUNDLACH SHELTER 620 CONGLOMERATE ST FAMILY SUPPORT ONTONAGON MI 49953 38-2321126 3 35,245 CASH (6) NORTHERN MICHIGAN UNIVERSITY SCHOLARSHIP GRANT 1401 PRESOUE ISLE AVE 38-6029206| GOV CASH MARQUETTE MT 49855 10,000 (7) CITY OF HOUGHTON 616 SHELDEN AVE TASK FORCE SUPPORT 38-6007225| GOV HOUGHTON MT 49931 151,460 CASH (8) KEWEENAW FAMILY RESOURCE CENTER 850 W SHARON AVE, STE 6 GENERAL SUPPORT HOUGHTON 38-3138462 3 23,045 CASH (9) LITTLE BROTHERS FRIENDS OF THE ELDE 527 HANCOCK STREET GENERAL SUPPORT 101,975 MI 49930 38-2411631 3 CASH HANCOCK 30 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 3 Enter total number of other organizations listed in the line 1 table  $\blacktriangleright$ 

#### Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

2019

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization
PORTAGE HEALTH FOUNDATION
Employer identification number
38-3022945

Does the organization maintain records to substantiate t the selection criteria used to award the grants or assista     Describe in Part IV the organization's procedures for mo	nce? nitoring the use of	grant funds	in the United States.				Yes No			
Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.										
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance			
(1) OMEGA HOUSE 2211 MAUREEN LANE HOUGHTON MI 49931	38-3511814	3	65,419		CASH		GENERAL SUPPORT			
(2) PHOENIX HOUSE WATERWORKS ST CALUMET MI 49913	38-2068932		17,525		CASH		CRISIS SERVICES			
(3) UP KIDS 57 HURON ST HOUGHTON MI 49931	38-1368336	3	283,193		CASH		GENERAL SUPPORT			
(4) PUBLIC SCHOOLS OF CLK 57070 MINE ST CALUMET MI 49913	38-3320033	GOV	38,785		CASH		GENERAL SUPPORT			
(5) STANTON TOWNSHIP 50960 CANAL RD HOUGHTON MI 49931	38-2005834	GOV	131,741		CASH		FIRE TRAINING FACILI			
(6) CALUMET TOWNSHIP 25880 RED JACKET RD CALUMET MI 49913	38-1711880	GOV	15,000		CASH		GENERAL SUPPORT			
(7) CHASSELL TOWNSHIP 41950 WILSON MEMORIAL DR CHASSELL MI 49916	38-1984364	GOV	11,521		CASH		RECREATIONAL SUPPORT			
(8) 31 BACKPACKS 1100 CENTURY WAY, STE C HOUGHTON MI 49931	45-4916842	3	18,049		CASH		GENERAL SUPPORT			
(9) BARAGA COUNTY SHELTER HOME 11 S FOURTH ST L'ANSE MI 49946	38-2512571	3	13,500		CASH		GENERAL SUPPORT			

#### Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

➤ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Employer identification number Name of the organization PORTAGE HEALTH FOUNDATION 38-3022945 General Information on Grants and Assistance Part I 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? No 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990. Part II Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (c) IRC (f) Method of valuation (d) Amount of cash (e) Amount of non-(h) Purpose of grant 1 (a) Name and address of organization (b) EIN (g) Description of book, FMV, appraisal, section or assistance or government grant cash assistance noncash assistance (if applicable) other) (1) COPPER COUNTRY INTERMEDIATE SCHOOL 809 HECLA ST GREENHOUSE PROJECT 69-0351635 28,000 MI 49930 GOV CASH HANCOCK (2) COPPER COUNTRY SENIOR MEALS GENERAL SUPPORT 821 W WATER ST 38-3041729 3 5,685 HANCOCK MI 49930 CASH (3) COPPER HARBOR TRAILS CLUB 230 GRATIOT ST COPPER HARBOR MI 49918 26-2959858 9,000 CASH (4) DAN SCHMIDTT GIFT OF MUSIC 2239 N FARMERS BLOCK RD GENERAL SUPPORT 45-5214071 8,755 CASH ALLOUEZ MI 49805 (5) GREAT LAKES RECOVERY CENTER 97 SOUTH FOURTH ST GENERAL SUPPORT 40,865 CASH ISHPEMING MI 49849 38-2453316 (6) ONTONAGON COUNTY CANCER ASSOC PO BOX 282 GENERAL SUPPORT 38-2865670 6,405 CASH ONTONAGON (7) SIMPLE KINDNESS FOR YOUTH 809 HECLA ST GENERAL SUPPORT 80-0551359|3 21,040 CASH HANCOCK MI 49930 (8) SUPERIOR SEARCH & RESCUE PO BOX 682 GENERAL SUPPORT HOUGHTON MI 49931 38-2971413|3 6,464 CASH (9) SWEDETOWN TRAILS CLUB GENERAL SUPPORT PO BOX 214 MI 49913 38-2628847 17.123 CASH CALUMET

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

#### Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Go to www.irs.gov/Form990 for the latest information.

Employer identification number Name of the organization 38-3022945 PORTAGE HEALTH FOUNDATION General Information on Grants and Assistance Part I Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? No Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part II Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (c) IRC (f) Method of valuation (d) Amount of cash (a) Name and address of organization (b) EIN (e) Amount of non-(g) Description of (h) Purpose of grant section (book, FMV, appraisal, cash assistance or assistance or government grant noncash assistance (if applicable) other) (1) VILLAGE OF L'ANSE 101 N MAIN ST RECREATIONAL FACILIT L'ANSE MT 49946 38-6007228 GOV 25,000 CASH (2) BARAGA COUNTY 2 S MAIN ST RECREATIONAL FACILIT 38-6000148 GOV 25,000 L'ANSE MI 49946 CASH (3) VILLAGE OF ONTONAGON 315 QUARTZ ST GENERAL SUPPORT 38-6007194 GOV 16.900 ONTONAGON MI 49953 CASH (4)(5) (6) (7)(8) (9) 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table Enter total number of other organizations listed in the line 1 table

Part III Grants and Other Assistance Part III can be duplicated if addit	ional space is needed				·
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
1 AWARD	1	200		CASH	
2 FLOOD RELIEF	88	188,192		CASH	
3 SCHOLARSHIPS	12	10,500		CASH	
4 ACCESS TO CARE/GAS CARD	15	2,000		CASH	
5					
6					
7					
Part IV Supplemental Information. Pro	ovide the information re	equired in Part I, line	2; Part III, column (b	); and any other additional	information.
PART I, LINE 2 - PROCEDURE	S FOR MONITOR	ING THE USE O	F GRANT FUND	S	
THE ORGANIZATION REQUESTS	A PROGRAM OVE	RVIEW AND BUD	GET, A SIX-M	ONTH	
PROGRESS REPORT, AND A FIN	AL STATUS REPO	ORT COMPLETED	WITHIN 60 D.	AYS FROM	
THE FINAL EXPENDITURES.					
,					
					***************************************
				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	

Compensation Information
For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

▶Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

PORTAGE HEALTH FOUNDATION

Employer identification number 38-3022945

Pa	int Questions Regarding Compensation				
				Yes	No
1a	Check the appropriate box(es) if the organization provided any of	the following to or for a person listed on Form			
	990, Part VII, Section A, line 1a. Complete Part III to provide any	relevant information regarding these items.			
	First-class or charter travel	Housing allowance or residence for personal use			
	Travel for companions	Payments for business use of personal residence			
	Tax indemnification and gross-up payments	Health or social club dues or initiation fees			
	Discretionary spending account	Personal services (such as maid, chauffeur, chef)			
	bisorctionary speriating account	The cooling services (such as main, shearest, one)			
h	If any of the boxes on line 1a are checked, did the organization fo	llow a writton nalicy regarding nayment			
Ü	or reimbursement or provision of all of the expenses described at		P80000000		B0000000000000000000000000000000000000
		•	1b		
	explain		ID		
_			<b>********</b>		
2	Did the organization require substantiation prior to reimbursing or	- ·			
	directors, trustees, and officers, including the CEO/Executive Dire				
	1a?		2	******	
3	Indicate which, if any, of the following the organization used to es	•			
	organization's CEO/Executive Director. Check all that apply. Do r	not check any boxes for methods used by a			
	related organization to establish compensation of the CEO/Execu	itive Director, but explain in Part III.			
	Compensation committee X	Written employment contract			
	Independent compensation consultant	Compensation survey or study			
	Form 990 of other organizations	Approval by the board or compensation committee			
		, ., .			
4	During the year, did any person listed on Form 990, Part VII, Sec	tion A. line 1a, with respect to the filing			
	organization or a related organization:	<b>,</b>			
а	Receive a severance payment or change-of-control payment?		4a		Χ
	Participate in, or receive payment from, a supplemental nonqualit	fied retirement plan?	4b		X
	Participate in, or receive payment from, an equity-based compen-		4c		X
·	If "Yes" to any of lines 4a-c, list the persons and provide the appl	, , , , , , , , , , , , , , , , , , , ,	70		
	ii 1es to any or lines 4a-c, list the persons and provide the appr	licable althounts for each item in Fart III.			
	Out	- mount commists there F. O.			
_	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations				
5	For persons listed on Form 990, Part VII, Section A, line 1a, did t	ne organization pay or accrue any			
	compensation contingent on the revenues of:				
			5a	-	X_
b	Any related organization?		5b	**********	Χ
	If "Yes" on line 5a or 5b, describe in Part III.				
6	For persons listed on Form 990, Part VII, Section A, line 1a, did t	he organization pay or accrue any			
	compensation contingent on the net earnings of:				
а	The organization?		6a		X_
b	Any related organization?		6b		X
	If "Yes" on line 6a or 6b, describe in Part III.				
7	For persons listed on Form 990, Part VII, Section A, line 1a, did t	he organization provide any nonfixed		1	
	payments not described on lines 5 and 6? If "Yes," describe in Pa		7	1	X
8	Were any amounts reported on Form 990, Part VII, paid or accru-				
-	to the initial contract exception described in Regulations section 5				1
	is Deat III		8	l	Х
	III Part III				- î
0	If "Yes" on line 8, did the organization also follow the rebuttable p	resumntion procedure described in	20000000	**************************************	#10000 (1000 K)
9			^		
	Regulations section 53.4958-6(c)?		9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)–(D)	in column (B) reported as deferred on prior Form 990
KEVIN STORE EXECUTIVE DIRECTOR	(i) 130,1	2,000	) (	10,572	21,097	163,815	(
e director	(i)	<u> </u>	7	7		Ĭ	:
	(ii)						
	(0)						
	(ii)						
	(i) (ii)						
	(i)						
	(ii)						
	(0)						
	(ii)	-			<u> </u>		
	[17]						
,	(i)						
	(ii)						
	(a)						
	(1)						
•	(ii)						
	(0)						
	(0)						
	(9)						
	(0)						
<u> </u>	(ii)						
	[0]						
	(ii) (ii)						
<b>:</b>	(ii)						
	0						-
<b>3</b>	(0)					T	[

Schedule J (Form 990) 2019	PORTAGE HEALTH FOUL	NDATION	38-3022945		Page 3
Part III Supplemental Provide the information, ex for any additional information	planation, or descriptions requ	ired for Part I, lines 1a, 1b	, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7	, and 8, and for Part II. Also comple	te this part
				,	
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
				· · · · · · · · · · · · · · · · · · ·	
					Schedule J (Form 990) 2019

SCHEDULE O (Form 990 or 990-EZ) Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

2019

Employer identification number

38-3022945

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for the latest information.

PORTAGE HEALTH FOUNDATION

FORM 990, PART I, LINE 6

COMMUNITY MEMBERS WHO ASSISTED ON VARIOUS COMMITTEES THROUGHOUT THE YEAR.

FORM 990, PART III, LINE 4A - FIRST ACCOMPLISHMENT

GRANTS TO ORGANIZATIONS AND INDIVIDUALS WITH EMPHASIS ON THE FOLLOWING:

HEALTH EDUCATION - LEARNING EXPERIENCES DESIGNED TO EXPAND AWARENESS AND

KNOWLEDGE OF COMMUNITY HEALTH ISSUES

HEALTH RESEARCH - PEOPLE, INSTITUTIONS, AND PROJECTS WITH THE PRIMARY

DEVELOPMENT AND IMPLEMENTATION OF HEALTH INITIATIVES

COMMUNITY HEALTH - ACTIVITIES OR OPPORTUNITIES THAT PROMOTE HEALTHY

LIFESTYLES. AS ONE EXAMPLE OF THIS INITIATIVE, AREA LAW ENFORCEMENT

AGENCIES AND PORTAGE HEALTH FOUNDATION FORMED A COMMUNITY-WIDE PARTNERSHIP

TO FINANCIALLY SUPPORT AN INCREASED UPPER PENINSULA SUBSTANCE ENFORCEMENT

TEAM (UPSET WEST) IN AN EFFORT TO COMBAT THE GROWTH IN DRUG ABUSE AND

DRUG-RELATED CRIME IN THE REGION.

PURPOSE OF IMPROVING INDIVIDUAL AND/OR COMMUNITY WELL-BEING THROUGH

HEALTHCARE LEADERS - SCHOLARSHIPS AND/OR EDUCATIONAL OPPORTUNITIES THAT

SUPPORT THE ADVANCEMENT OF TRADITIONAL AND NON-TRADITIONAL STUDENTS

ACCESS TO CARE - PROVIDES FINANCIAL RESOURCES NEEDED TO DEVELOP NEW AND/OR

EXPANDED HEALTH SERVICES TO MEET COMMUNITY NEEDS

FLOOD RELIEF - PROVIDE FINANCIAL SUPPORT TO INDIVIDUALS FOR DAMAGE CAUSED BY SEVERE FLOODING ON JUNE 16, 2018, WHICH AFFECTED COMMUNITIES DIRECTLY SERVED BY THE FOUNDATION.

FORM 990, PART VI, LINE 10B - POLICIES AND PROCEDURES GOVERNING CHAPTERS

Schedule O (Form 990 or 990-EZ) (2019) Page 2 Name of the organization Employer identification number 38-3022945 PORTAGE HEALTH FOUNDATION THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST. FORM 990, PART VI, LINE 11B - ORGANIZATION'S PROCESS TO REVIEW FORM 990 THE EXECUTIVE DIRECTOR OF THE FOUNDATION REVIEWS THE FORM 990 IN DETAIL PRIOR TO FILING. THE 990 IS THEN REVIEWED WITH FOUNDATION BOARD MEMBERS AT A REGULARLY SCHEDULED BOARD MEETING. EACH BOARD MEMBER IS PROVIDED A COPY OF THE FORM 990 FOR REVIEW BEFORE THE RETURN IS FILED. FORM 990, PART VI, LINE 12C - ENFORCEMENT OF CONFLICTS POLICY AN ANNUAL CONFLICT OF INTEREST POLICY STATEMENT IS COMPLETED AND SIGNED BY EACH BOARD MEMBER. THE EXECUTIVE DIRECTOR REVIEWS THE COMPLETED CONFLICT OF INTEREST FORMS. IF A CONFLICT IS IDENTIFIED, THAT BOARD MEMBER IS EXCUSED FROM ANY DISCUSSION OR VOT RELATING TO THE IDENTIFIED CONFLICT. FORM 990, PART VI, LINE 15A - COMPENSATION PROCESS FOR TOP OFFICIAL THE ORGANIZATION UTILIZES WRITTEN EMPLOYMENT CONTRACTS, COMPENSATION SURVEY OR STUDIES, AND APPROVAL BY THE BOARD TO ESTABLISH COMPENSATION. FORM 990, PART VI, LINE 15B - COMPENSATION PROCESS FOR OFFICERS THE ORGANIZATION UTILIZES WRITTEN EMPLOYMENT CONTRACTS, COMPENSATION SURVEY OR STUDIES, AND APPROVAL BY THE BOARD TO ESTABLISH COMPENSATION. FORM 990, PART VI, LINE 19 - GOVERNING DOCUMENTS DISCLOSURE EXPLANATION THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.

Portage Health Foundation 400 Quincy St, #405, PO Box 299 Hancock, MI 49930

# Electing out of Bonus Depreciation Allowance for All Eligible Depreciable Property

The above named taxpayer elects out of the first-year bonus depreciation allowance under IRC Section 168(k)(7) for all eligible depreciable property placed in service during the tax year.