

BENCHMARK YOUR CONSULTANCY AGAINST THE BEST

EVALUATE YOUR PERFORMANCE IN KEY AREAS



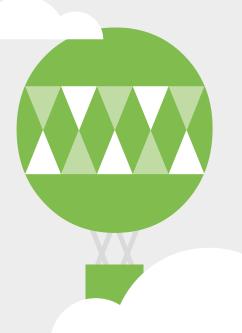


ABRIDGED REPORT

BENCHMARKS FOR CONSULTING **BUSINESSES** 2020/21

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THE POWER OF BENCHMARKING

THE BENCHPRESS STORY

BenchPress is run by <u>The Wow Company</u>, an accountancy practice that specialises in working with consulting and creative businesses. We started benchmarking UK businesses in 2012 to take an accurate snapshot of performance and to share insight and analysis with ambitious business owners. Since then, BenchPress has grown to become the UK's leading source of benchmarks across a variety of industries.

INCREASE YOUR CHANCES OF SUCCESS

This year, we've benchmarked consulting businesses for the first time, sharing the results of a nationwide survey in this report. Despite the challenges caused by COVID, there are still many things you can do to ensure your consultancy is profitable and sustainable. We hope these insights get you thinking about the performance of your consultancy and challenge you to take action in key areas.

GET ACCESS TO THE FULL REPORT

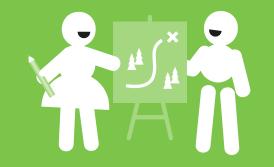
This is an abridged report. <u>Complete the survey</u> to get the full version. The full version is also available to members of <u>The Consultancy Growth Network</u> - an international community for consulting business owners enjoying access to insights, introductions and actionable advice.



FIND OUT MORE ABOUT THE CONSULTANCY GROWTH NETWORK

BOOK A CALL WITH GEORGE

THE HEADLINES



REFERRALS ARE THE MOST EFFECTIVE SALES STRATEGY

41% of new clients come from referrals. Find out how else consulting businesses win new clients and the tactics that really work when it comes to new business in the full report.



THE TOP 10% Charge £4,780 Per day

The average day rate charged for partners is £2,137. However, the top-performing firms are charging more than double that. Find out what rates they're charging for every role in the full report.



THE LEADING Consulting business owners earn £250K+

21% are drawing £250K per year or more, with 6% drawing over £500K. Find out how you compare and how the size of your consultancy will impact your earnings in the full report.

COMPLETE THE SURVEY TO ACCESS THE FULL REPORT

CONFIDENCE IS IMPROVING

WE ASKED CONSULTING BUSINESS OWNERS 'HOW DO YOU FEEL ABOUT THE YEAR AHEAD?'

A 50 rating is neutral. Above 50 and you're feeling confident. Below 50 and you're expecting the next 12 months to be worse than the last 12 months.

The average score of 61 represents a significant rise from 47, which was recorded in April. This is still some way short of the historical average of around 70.



FINANCIAL PERFORMANCE

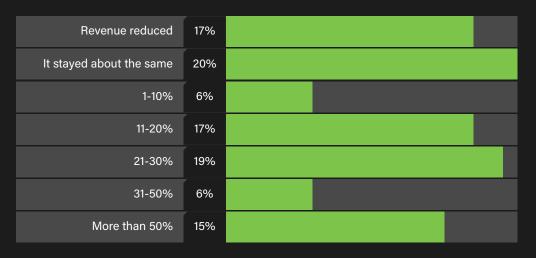
REVENUE





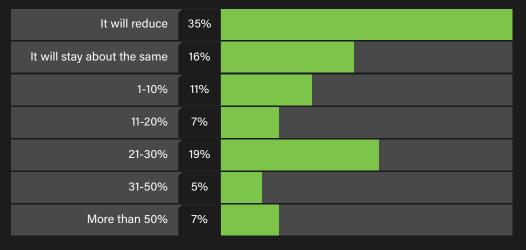
ACTUAL - LAST 12 MONTHS

Here's how much consulting businesses grew revenue by in the last 12 months



PREDICTED - NEXT 12 MONTHS

Here's how much consulting businesses expect to grow revenue by in the next 12 months



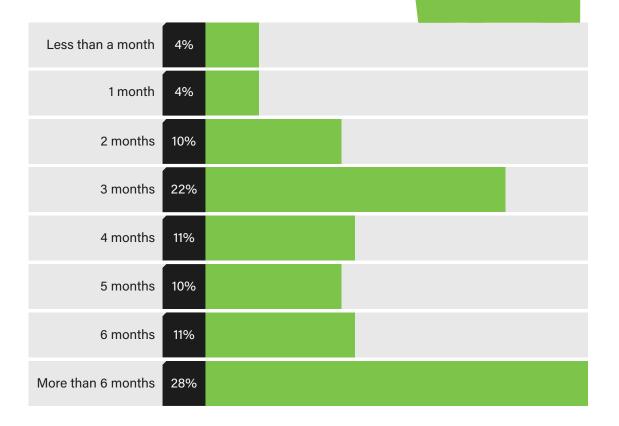
DESPITE COVID NEGATIVELY IMPACTING 79% OF CONSULTING BUSINESSES, ALMOST HALF EXPECT REVENUE TO INCREASE IN THE NEXT 12 MONTHS

Here's the impact COVID has had on these forecasts

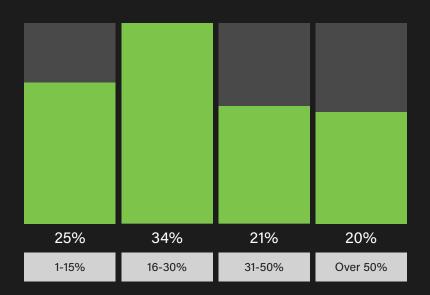
COVID will have a positive impact and revenues will increase	10%
COVID will have no impact on my revenue	11%
COVID has reduced my previously expected revenue by 1-10%	11%
COVID has reduced my previously expected revenue by 11-20%	18%
COVID has reduced my previously expected revenue by 21-30%	14%
COVID has reduced my previously expected revenue by 31-40%	14%
COVID has reduced my previously expected revenue by 41-50%	9%
COVID has reduced my previously expected revenue by 51% or more	13%

MANAGING RISK •

The number of months of total business cost that consultancies have in the bank (including reasonable partner remuneration)



THE PERCENTAGE OF REVENUE THAT YOUR LARGEST CLIENT REPRESENTS



ARE YOU IN THE 15% CLUB?

A big part of achieving sustainable growth in your consulting business is ensuring no single client represents more than 15% of your annual revenue. Just 25% are in this bracket.

GROSS MARGIN %

Your gross margin % is a critical KPI for a growing consulting business. It is calculated as follows:



GROSS MARGIN % FOR CONSULTING BUSINESSES





Aim for a gross margin % of between 50% - 70%. Operating below this range means you're missing opportunities to increase profitability and sustainability.

START YOUR JOURNEY TO INCREASED PROFIT

Become a member of The Consultancy Growth Network and, amongst many other insights, get access to top tips on how to improve your gross margin over time. If you don't currently have a strategy in your business to deliver against this objective, you are missing a trick.





HOW CONSULTANCY OWNERS SPEND THEIR TIME

TIME

Time is arguably our most precious resource. How we spend it will determine our success. We wanted to find out how consulting business owners spend their time, and whether that matches what they'd like to be doing with it.



Here's how consulting business owners spend their time in a typical month

Client work (billable and non billable)	30%	
Selling (proposals and pitching)	19%	
Business Administration (financial, HR, IT, resourcing)	12%	
Team (leading, developing and recruiting people)	10%	
Strategy (new channels, business planning, innovation)	10%	
Marketing execution	6%	
Account management	6%	
Proposition and product development	5%	
Other	2%	



WHAT WOULD YOU LIKE TO DO LESS OF?

Business administration	64%	
Client work	32%	
Selling	18%	
Marketing execution	16%	
Account management	13%	
Proposition and product development	6%	
Team leading and development	4%	
Strategy	3%	

NEVER WORRY ABOUT YOUR FINANCES AGAIN

If you want to spend less time doing business administration, a quick win is to outsource your finance function to the team at The Wow Company. Wow works with growing consulting businesses, completely removing the hassle of managing their finances for them.

Find out how we can reduce the time you spend on your finances.



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JOIN IN. SCALE UP

Whatever your motivations for setting up your business, it's tough growing a sustainable consultancy. In 'normal' times, less than 5% of consulting business owners ever achieve a truly sustainable business. Now, with the pandemic disrupting so many sectors, the chances of success are even lower.

Build a thriving consultancy by being part of an international community for consulting business owners.

The Consultancy Growth Network will accelerate your journey with a team of strategic advisers, collaborative peers and specialist experts, all with experience that is highly relevant to you. We cover every aspect of the support you need to avoid the pitfalls, forge new partnerships and significantly increase your probability of success.

To help you grow, we have compiled a list of the most effective strategies for growing those all-important existing accounts across sales, marketing, operations and more.

THE Consultancy Growth Network

40 WAYS TO GROW YOUR EXISTING ACCOUNTS

START NOW

NEW BUSINESS

WINNING NEW BUSINESS -What have You tried?

OTHER THAN REFERRALS, WHAT HAVE YOU TRIED IN THE PAST 12 MONTHS TO PICK UP NEW CLIENTS?

86%	LinkedIn			
74%	Content marketing - written			
68%	Networking			
59%	Email marketing			
52%	Speaking at other people's events			
49%	Organising your own content events			
47%	Strategic alliances with referral partners			
42%	Applying for pitches / tenders			
38%	Content marketing - audio / podcasting			
38%	Content marketing - video			
30%	SEO			
26%	Direct mail			
21%	Organising your own social events - drinks and dinners			
21%	Paid events that put you in touch with buyers			
18%	Twitter			
16%	Facebook			
14%	Online advertising / PPC			
14%	PR			
14%	White labelling offering, sold through other providers			
14%	Winning awards			
12%	Advertising - offline			
12%	Buying leads			
8%	Telemarketing			
5%	Instagram			

FIND OUT WHICH OF THESE TACTICS ARE THE MOST EFFECTIVE IN THE FULL REPORT

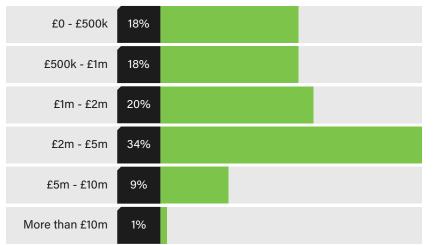
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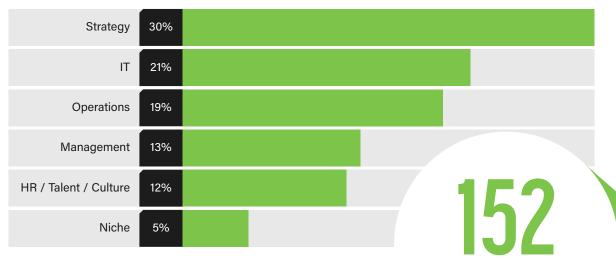
WHO COMPLETED THE SURVEY

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REVENUE IN THE LAST 12 MONTHS

TYPE OF CONSULTING BUSINESS

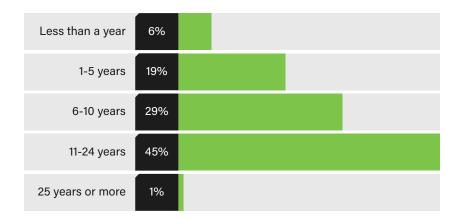




CONSULTANCIES

TOOK PART

HOW LONG THEY'VE BEEN IN BUSINESS



OF FOUNDERS STILL OWN AND RUN THEIR CONSULTING BUSINESS

PEOPL	E	0.	
EMPLOYEES			
None 10 ⁴	%		
1-5 24	%		
6-10 22	%		
11-20 164	%		
21-50 199	%		
More than 50 99	%		

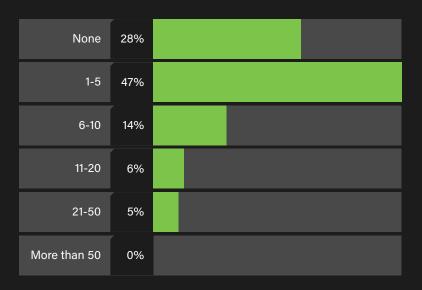
PERCENTAGE OF STAFF THAT LEFT THE BUSINESS IN THE PAST 12 MONTHS

These staff were replaced by new hires. In fact, employment amongst consulting businesses has increased in the past 12 months.



Total increase in employees in the past 12 months

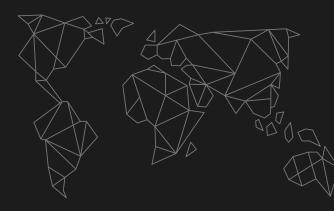
AVERAGE NUMBER OF ASSOCIATES (FULL-TIME EQUIVALENT) ENGAGED IN THE LAST 12 MONTHS



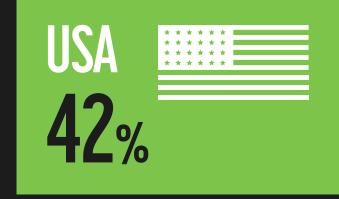
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In consulting businesses, on average, employees outnumber associates by a ratio of 4-to-1.

COUNTRIES WORKED IN







7%

7%

6%

4%

4%

4%

4%

FRANCE 19	% SWITZERLAND
GERMANY 1	1% CANADA
AUSTRALIA 13	3% UAE
SPAIN 1	1% SOUTH AFRICA
IRELAND 1	1% CHINA
NETHERLANDS 10)% BELGIUM
ITALY 10)% NORWAY

GET ACCESS TO THE FULL REPORT

This is an abridged report. The full version is available to those that complete the survey and to members of The Consultancy Growth Network. Here's what you get in the full report:



Day rates, salaries and utilisation rates for every role



Where clients come from and how to increase referrals



Sales strategies ranked by effectiveness



What premium levels of profit look like

COMPLETE THE SURVEY



How to build value in your consulting business



Sales conversion rates



Percentage of revenue spent on sales and marketing



What consulting business owners earn

BECOME A MEMBER



The Wow Company is an accountancy practice that specialises in working with consulting and creative businesses. We love providing consultancy owners with insights and best practices, so they can make better decisions.

WE LOVE WORKING WITH CONSULTANCIES

- Helping you grow profitably and sustainably we believe this should be at the heart of growing a business
- Giving you meaningful information at your fingertips so you can make informed business decisions with confidence
- Removing the hassle of staying on top of your finances, so you can focus on what you love doing

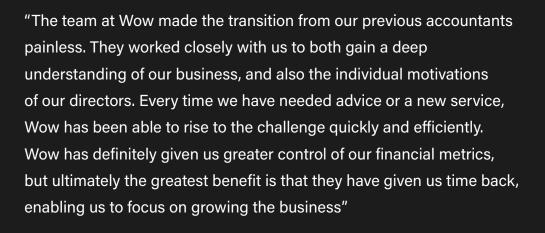
WANT TO GROW Your consultancy profitably and sustainably?

Running a consulting business is fun, but it can also be tough. Whatever your journey throws at you, we'll be with you every step of the way. We'll make your life easier and offer great advice as you grow.

HERE'S WHAT OTHER AGENCY OWNERS SAY ABOUT US



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BENCHMARKS FOR CONSULTANCIES

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