Forbes

Masterclass

Addressing Mental Health in the Workplace

Presented by Bernie Dyme

Forbes Business Council



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Addressing Mental Health in the Workplace

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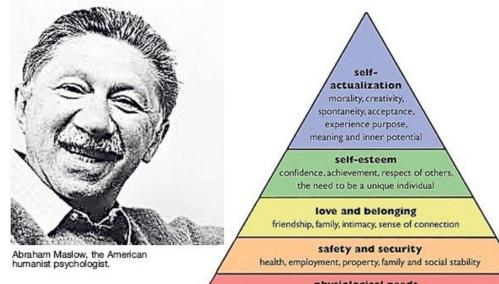
A LITTLE HISTORY





"Work consists mainly of simple, not particularly interesting, tasks. The only way to get people to do them is to incentivize them properly and monitor them carefully."

- Frederick Winslow Taylor



physiological needs breathing, food, water, shelter, clothing, sleep

The hierarchy of needs as proposed by Maslow.



FINANCIAL

Being financially secure without undue economic stress or worry and having equitable opportunity for future stability and advancement

EMOTIONAL & MENTAL

Feeling positive emotions and maintaining mental wellness.

EMPLOYABLE Having marketable, in-demand capabilities and skills to obtain good jobs and advance in a career.

64% of work potential is explained by the six dimensions of **Net Better Off**

PURPOSEFUL

Feeling that one makes a positive difference to the world and that life has meaning and a greater sense of purpose beyond oneself.

RELATIONAL

Feeling a strong sense of belonging and inclusion; strong personal relationships.

PHYSICAL Being in good physical health and equipped to take on normal daily stresses



Perception Changes Pre & Post Covid



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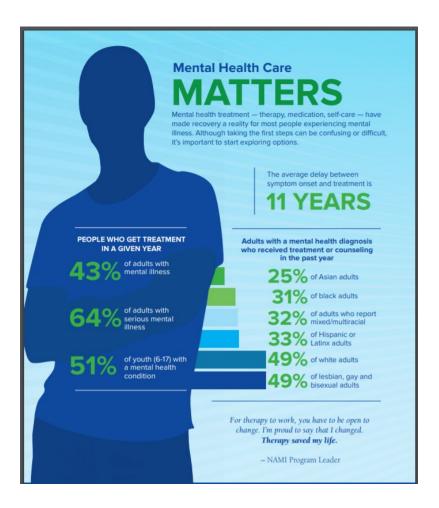
MENTAL HEALTH @ WORK Pay Now or Pay Later



What's It Look Like

- 1 in 5 US adults live with mental illness
- Depression is the leading cause of disability WORLDWIDE
- **56%** of adults with mental illness do not receive treatment (Mental Health America, 2018)
- 132 suicides per day in America (10th leading cause of death)
- 11 years from onset of symptoms to treatment







Mental Health During & After Covid-19

In health Food Fitness Wellness Parenting Vital Signs

LIVE TV Edition ✓

Mental health is one of the biggest pandemic issues we'll face in 2021

By Kristen Rogers, CNN (1) Updated 9:17 AM ET, Mon January 4, 2021



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NVEST IN YOU: READY, SET. GROW.

Nearly half of U.S. workers suffer from mental health issues since Covid-19 pandemic hit, report finds

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The Growing Connection Between Telehealth and Mental Health During COVID-19

Insurance claims data shows Americans have heavily relied on telehealth for mental health care during the coronavirus pandemic.

By Robin Gelburd, J.D. | April 16, 2021, at 6:03 a.m.





SEE ALL CORONAMIRUS RESEARCH >

N Y B 8

Many Americans continue to experience mental health difficulties as pandemic enters second year

BY SCOTT KEETER

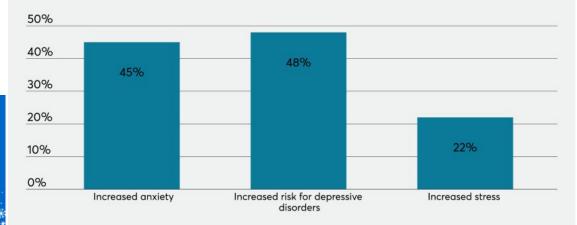


A genson bows her keed in her hands at a COVID-19 toping site in Boston on July 15, 2020. (John Tiumacki/The Boston Clobe via Cetty (meges)



Mental Health During & After Covid-19

Employee mental health worsening since the start of COVID-19



Source: Mental Health Index by Total Brain and the National Alliance of Healthcare Purchaser Coalitions

1 out of 6 for the first time in 2020 Joining the 1 in 3 who were already seeing a therapist

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Mental Health in a **Pandemic**

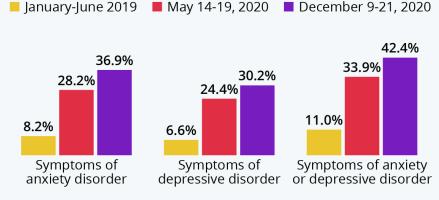
Winter



The Progression

Pandemic Causes Spike in Anxiety & Depression

% of U.S. adults showing symptoms of anxiety and/or depressive disorder*



* Based on self-reported frequency of anxiety and depression symptoms. They are derived from responses to the first two questions of the eight-item Patient Health Questionnaire (PHQ-2) and the seven-item Generalized Anxiety Disorder (GAD-2) scale.

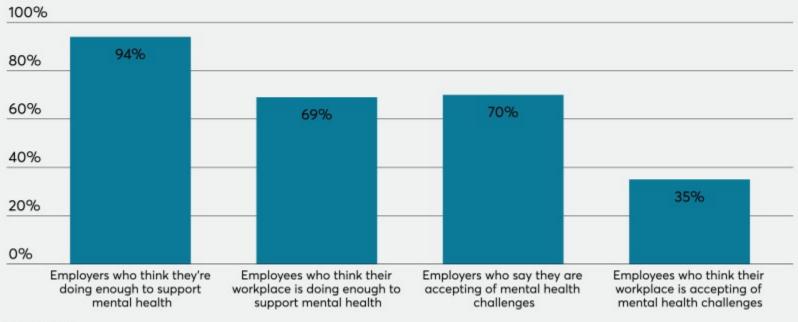
Sources: CDC, NCHS, U.S. Census Bureau

statista 🗹



Employer v. Employee Perceptions of Need

Employers and employees have different opinions about workplace mental health



Source: Ginger



HOW CAN EMPLOYERS, HR & LEADERS HELP?



Set the Tone From the Top

- Mental health and wellness should come from the top
- Leaders sharing their stories gives permission
- Language is important



Make Your Workplace Psychologically Safe

- No punishment for making mistakes and sharing how you FEEL
- Its about culture & transparency
- Acceptance of all people and what they are going through is key
- Have collaborative conflict
- Be curious, not blaming



Prioritize Mental Health & Wellness

- Create a "point person or group"
- Learn about and openly discuss stress @ work
- Open lines of communication between all levels



Train Managers About Mental Health First Aid





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Insure Professional Mental Health Resources are Available

- Top-Tier EAP
- Health Plan supports mental health benefits
- Tie absence management to EAP
- Wellness initiatives include mental wellbeing



MENTAL HEALTH FIRST AID What to do if an employee has a mental health crisis at work?



Mental Health First Aid Objectives

- Provide guidance on what to do if you or someone you know is in a mental health crisis.
- Teach skills to help identify and have a conversation with those who need our help.
- 3. Discuss mental health resources.





How Can Mental Health First Aid Help?





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What Mental Health First Aid is NOT





Mental Health First Aid

ALGEE: THE ACTION PLAN

- ASSESS for risk of suicide or harm.
- LISTEN non-judgmentally.
- **GIVE** re-assurance and information.
- **ENCOURAGE** appropriate professional help.
- **ENCOURAGE** self-help and other support strategies.



Man Therapy Fun with Mental Health





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EMPLOYEE ASSISTANCE PROGRAMS (EAP) The Hub for ALL Mental Health & Wellness

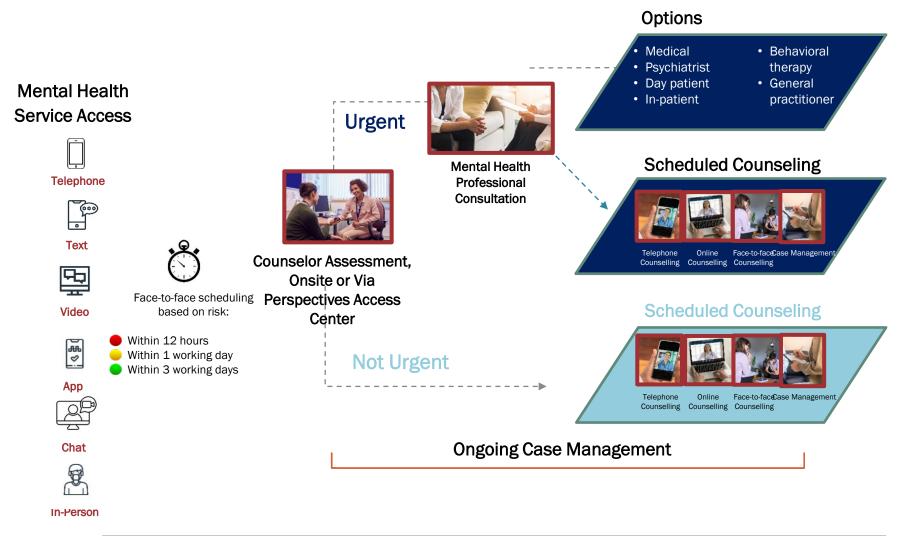


What is EAP

- An underutilized benefit
- Hub for ALL prevention/early intervention needs & calls for help or counseling
- Consultant to the organization/HR/ELR on culture & policies
- Crisis planning & intervention partner



The EAP User Journey





Issues Covered



- Family Relations: adoption, child/adolescent, marital/ couple conflicts
- Emotional: anger, anxiety, coping with change, depression
- **Work:** burnout, career issues, job performance, sexual harassment
- Childcare: after-school programs, daycare, nannies
- **Eldercare:** assisted living, caregiver support, hospice/home health
- Petcare
- Legal: child custody, family law, wills and probate, immigration
- **Financial:** bankruptcy, foreclosure prevention, college planning, credit care
- **Substances:** alcohol/drug abuse, sex/gambling/food addictions
- **Convenience:** chores/house cleaners, fitness, home repair, yoga



Critical Incident Response (CIR) Services

- 24/7/365 access to masters/PhD-level experts:
- Onsite within 24 hours
 - Direct counseling during and after crisis
 - Debriefing
 - Defusing
 - Grief support services with groups or individuals
 - Distribute materials
 - Follow-up
- Consultation and support for HR & Managers







ORGANIZATIONAL CONSULTING SERVICES

- Cultural and organizational redesign
- Assessments (organizational, personal)
- Executive and management coaching
- Disruptive professional coaching
- Learning and development
- Team-building
- Harassment and sensitivity training
- Mediation and conflict resolution
- Emergency preparedness
- HR compliance and support



Resources

- <u>The Basics of Mental Health First Aid Everyone Should</u> Know (Inc. Magazine, March, 2016)
- <u>Partnership for Workplace Mental Health</u> Workplace resources for employers and HR managers
- Manager's Guide to Suicide Postvention in the Workplace: <u>10 Action Steps for Dealing with the Aftermath of Suicide</u> (National Action Alliance for Suicide Prevention, September, 2018)
- <u>Breaking the Silence of Mental Health</u> (Insurance Thought Leadership.com, March, 2015)
- <u>May is Mental Health Month Toolkit</u> (workplacementalhealth.org)
- Mental Health America





Does anyone have questions?

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