



Ideanomics

NASDAQ: IDEX



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Ideanomics Overview

Purpose

To accelerate commercial adoption of electric vehicles.

Mission

Innovate products and services which break down the barriers to accelerate the commercial world's use of electric vehicles.

Operations

A U.S. company headquartered in New York with global operations in North America, Europe, and Asia.

Ideanomics Offering



Vehicles

Expertise and products across the full range of zero-emission vehicles.



Infrastructure

Expertise and products in charging, energy storage and renewables.



Components

Innovation and advanced engineering to stay at the cutting edge.



Financing

CapEx-to-OpEx models to make the transition achievable.



Ideanomics Target Markets



Wireless Charging

Transit, Freight, Ports, Local Deliveries, Drayage, Warehousing, Municipal, Military



2-Wheelers

Takeout and Delivery, Courier Services, Municipal, Consumer



Vans, Trucks, Buses

Transit, Freight, Ports, Local Deliveries, Drayage, Warehousing, Municipal, Military



Specialty Vehicles & Hydrogen

Transit, Ports, Warehousing, Municipal, Military, Agriculture & Vineyards



World Class EV Products & Services



2021 Highlights

In 2021, proved business model and market need and built a solid foundation for future growth.

Highlights include:



Strong revenue growth over 2020



Multiple EV-focused acquisitions



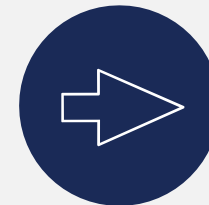
Launched CaaS and VaaS products



Ended 2021 with approximately \$250M in cash



Invested in people and production resources



Progress on divesting non-core assets

1. Includes VIA Motors Acquisition, pending shareholder approval





Snapshot of What's Coming in 2022



VIA Motors Acquisition Requires Shareholder Approval

- Experienced management team with skateboard-based EV architecture focused on high-growth fleet market
- Vehicle has been developed with extensive testing from leading retail and fleet operators
- Cost-effective and competitively priced versus incumbent products
- Complementary to other Ideanomics products which target the fleet market
- All stock deal of \$450MM upfront with up to \$180MM in additional earnout





VIA Motors in 2022

Operational: Secure manufacturing facility & prepare for SOP in 2023

Business Development: Continued market validation & field testing

Revenues: Begin taking orders

**Deal signed in Sept 2021, subject to shareholder approval*





ENERGICA

Energica in 2022

Operational: Expand manufacturing footprint in Modena and introducing automation to increase production

Business Development: Continue to develop distributor network; Expanded product range; Application of proprietary technology in non-competitive markets

Revenues: Expected to increase with increased production capacity servicing order backlog





Medici in 2022

Operational: Finalize homologation and reengineering for North American markets

Business Development: Expand OEM and strategic relationships

Revenues: Begin field testing and develop order book





SOLECTRAC
by Ideanomics

Solectrac in 2022

Operational: New, larger, production facility in CA which will increase production capacity

Business Development: Launch distributor network program; Expanded product range

Revenues: Expected to increase significantly with increased production capacity servicing order backlog





*Image edited to add US Hybrid Logo



US HYBRiD
by Ideanomics

US Hybrid in 2022

Operational: Increased production facility for commercialization of core technologies

Business Development: Developing inside sales to IDEX companies; Increasing sales team and presence for pipeline and order development

Revenues: Expected to increase with increased production capacity and pipeline development





*Image edited to replace old WAVE logo with new logo

WAVE

by Ideanomics

WAVE in 2022

Operational: Increased production facility size in UT

Business Development: Contract manufacturing partnerships to help scale unit production; New 500kWh and 1-Megawatt product launches; Further OEM integrations

Revenues: Expected to increase significantly with increased production capacity servicing order backlog





Treeletrik

Treeletrik in 2022

Operational: Increased production footprint and new HQ showroom

Business Development: Expanding geographically with localized assembly in Indonesia & Thailand; Refreshed and expanded product range

Revenues: Expected to increase significantly with increased production capacity and improved vaccination rates



Investment Highlights



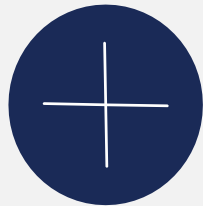
- ✓ Leading product offering that spans the entire commercial electric vehicle (EV) spectrum from charging to vehicles, accelerating the transition to zero-emission vehicles



- ✓ Robust industry tailwinds driven by increasing production of electric vehicles, rapid adoption, and diversification of EV into commercial and charging functions



- ✓ Ideanomics Mobility driving long-term growth, supported by revenue generating Ideanomics Capital division



- ✓ Proven M&A platform with 7 strategic acquisitions¹ focused on unique, industry-leading EV technology expanding current product portfolio



- ✓ Highly strategic VIA Motors acquisition enables entry into electric light-vehicle and OEM markets



- ✓ Experienced management team and new executive hires with deep expertise in EV and automotive sector

1. Includes VIA Motors Acquisition, pending shareholder approval



Thank you!

