

CORPORATE TRUST & DEBT SERVICES

SPECIALIZED INDEPENDENT FINANCIAL AND
CORPORATE SERVICES



INTRODUCING MADISON PACIFIC

Madison Pacific, A Tricor Company, is the independent premier provider of corporate trustee and debt Services. Our services include trust & agency, and escrow & custody. We have a particular focus and expertise in private equity and hedge funds and with high yield, special situations or distressed lending in particular. We are regularly involved in debt transactions of all types including club and syndicated lending, debt capital market (DCM) transactions and are frequently engaged on 'new money' deals as well as replacement agent or trustee.

The Madison Pacific team comprises seasoned finance and legal professionals with extensive years of experience and expertise in investments, asset management, structuring and securities services largely in emerging markets. The team is dedicated to providing timely, workable and (if required) innovative strategies by partnering with our clients to develop and implement solutions for transaction and jurisdiction requirements.

Each of Madison Pacific Trust Limited, Madison Pacific Corporate Services Limited and MPCSL Nominees Limited has been granted TCSP license and is required to apply customer due diligence and record-keeping requirements to all new and existing clients.

In addition to obtaining TCSP licensed status, Madison Pacific Trust Limited is a trust corporation registered under s78(1) of the Hong Kong Trustee Ordinance (Cap. 29), regulated by the Hong Kong Financial Secretary and Director of Accounting Services. Madison Pacific Pte. Limited has been granted a Trust Business Licence by the Monetary Authority of Singapore (MAS).

MADISON PACIFIC

KEY SERVICES



CORPORATE TRUST & AGENCY

- Bond Trustee for private, Euroclear or exchange listed bond issuance
- Facility Agent and/or Security Trustee for bilateral syndicated or club bank or private equity lending
- Successor Trustee and/or Security Trustee of defaulted transactions offering responsive services to lenders to assist with enforcement and investment recovery
- Corporate Trustee for unit trusts, CDOs and other specialized trusts structured for the marine or aviation industries
- Scheme Trust Administrator following restructurings
- Security Agent in respect of both onshore and offshore security
- Principal Agent, Paying Agent and Registrar for loan facilities, administering the overall transaction
- Tabulation and Exchange Agent supporting the process of exchange listed bonds



DIRECTORSHIPS

- Independent director services for hedge funds, private equity funds, SPVs and other structures
- Act as Legal Representative in Mainland China and other transactions
- Nominee Director for Lenders
- Creditor Committee Representative



ESCROW & CUSTODY

- Facilitate business transactions using escrow or custodial arrangements
- Safekeeping and custody of assets commonly used for sale and purchase transactions, mergers and acquisitions, project financing and realizations from liquidations or receiverships
- Escrow Agent or Custodian holding assets including cash, shares (scripless and physical), documents and other properties



ANCILLARY

- Corporate restructuring
 - Meeting and voting services
- Process agent

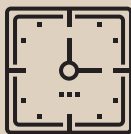
MADISON PACIFIC KEY ADVANTAGES

Madison Pacific is a Tricor Company, with access to ~3,000 professionals working out of 49 cities in 22 countries / territories across the world.



EXPERIENCE

UNPARALLELED
INVESTMENT AND
TRANSACTION
EXPERIENCE AND
IN-HOUSE LEGAL TEAM



RESPONSIVENESS

TIMELY RESPONSE TO
CLIENT NEEDS WITH
SIMPLE DECISION LINES,
EXPERTISE AND EFFICIENT
COMMUNICATION



INDEPENDENCE

NOT CONTROLLED
BY OR RELATED TO A
COMMERCIAL BANK



GEOGRAPHY

EMERGING
MARKETS-FOCUSED
BUT OPERATING
GLOBALLY



FLEXIBILITY

DEVELOP AND
IMPLEMENT TAILORED
SOLUTIONS AND
CUSTOMIZED
REPORTING



EFFICIENCY

STRATEGIC AND
STREAMLINED
DECISION-MAKING
TO ENSURE SMOOTH
OPERATIONS

SIGNIFICANT ASSIGNMENTS

Since its establishment in 2010, Madison Pacific has acted for a wide variety of clients, including international and local banks, sovereign wealth funds, institutional investors, hedge and private equity funds, family offices and trustees in various roles, involving transactions in excess of US\$95 billion.



NEW ISSUANCES

Facility Agent and Security Agent for US\$34 million Indonesian loan facility and associated call & put options, share purchase and custody arrangements. [\(Indonesia\)](#)

Trustee & Security Trustee for US\$100 million 3-year Euroclear listed notes for China Logistics Property Holdings Co. [\(Mainland China\)](#)

Offshore Security Agent for a cross-border inter-company US\$500 million loan as part of a financing transaction. The security consisted, in part, of pledged equipment by a Chinese entity. [\(Mainland China\)](#)

Trustee, Security Agent, Paying Agent, Conversion Agent, Bond Registrar and Warrant Registrar in relation to US\$150 million secured convertible bonds convertible into shares of a listed Singaporean company involved in aluminium products in China. [\(Singapore, Mainland China\)](#)

Collateral Agent and Calculation Agent for a US\$800 million Euroclear/Clearstream, SGX listed secured high-yield note issue. [\(Japan, United States, Philippines\)](#)

Tabulation and Exchange Agent for an exchange offer for US\$250 million Zero Coupon Convertible Bonds due 2012 and Trustee and Agent for the new bonds issued as result of the exchange. [\(India\)](#)

Facility Agent and Security Agent for US\$170 million mezzanine facility to Chinese property developer. [\(Mainland China\)](#)

Collateral Agent in respect of an issue of US\$85 million PIK notes issued by a Cayman Islands financial advisory entity. [\(Cayman Islands\)](#)

Onshore Lender and Custodian of an IRA as part of a financing transaction involving a US\$68 million offshore facility to Chinese group of companies operating luxury cinemas in China. Novel VIE structure in place where the onshore loan by Madison Pacific is linked by an Intercreditor Deed to one of the offshore facilities as a mechanism to partly secure the offshore lender's interest in an enforcement situation. [\(Mainland China\)](#)

Trustee and Security Agent for US\$10 million CB and US\$55 million Euroclear listed convertible notes issued by Australian listed company Guildford Coal Limited. [\(Australia\)](#)

Security Trustee for US\$37 million Convertible Bonds issued by Hong Kong listed company in the food industry. (Hong Kong SAR)

Trustee of a co-investment trust which held up to US\$40 million in Alibaba Group Holding Limited ordinary shares. Upon the expiry of the lock-up provision, we were instructed to convert the ordinary shares in the trust into American Depositary Securities (ADS) and the subsequent sale of those securities post Escrow. (Hong Kong SAR)

Global Offshore Security Trustee for note issuance for a pharmaceutical and biotechnology company headquartered in India. (India)

Security Trustee for secured notes issued worth over US\$4 billion for the acquisition of the most expensive commercial building in Hong Kong worth over US\$5 billion. (Hong Kong SAR)

Note Trustee for a senior note issuance over US\$1.7 billion in order to extend current facilities for pre-export financing for a mining and steel company. (Ukraine, United Kingdom and EU countries)

Security Agent for a 10-year note issuance worth US\$1 billion to finance projects in China with pledge over shares in Chinese WFOE, mortgage over assets in each project, assignment of rights and charge over shares in Hong Kong. (Mainland China, Hong Kong SAR, British Virgin Islands, Netherlands, Luxembourg)

Trustee, Registrar and Transfer Agent for a 5-year senior PIK Toggle Note issuance of US\$600 million for a leading listed telecom group. (Luxembourg, United Kingdom, Poland)

Security Trustee for a senior note issue of US\$500 million traded on Clearstream/Euroclear for the purchase of real estate. (Mainland China, Luxembourg, Cayman Islands)

Security Agent and Shared Security Agent of floating rate notes issued by a mining conglomerate worth US\$413 million with security of cash, share pledges and property. (United States, Mongolia)

Security Agent and Facility Agent for facilities worth US\$390 million arranged for the acquisition of a plastics manufacturing firm. (Singapore, Mainland China, Cayman Islands)

Note Trustee, Bond Trustee, Security Agent, Custodian and Escrow Agent for US\$875m proceeds for acquisition funding of an education company. (Switzerland)

Agent, Bond Custodian, Calculation Agent for a US\$231 million option agreement with a 2-year tenor of a global conglomerate. (Indonesia, Singapore, British Virgin Islands, Cayman Islands)

Fiscal Agent for a 3-year fixed rate note issuance by a sovereign state worth US\$200 million. (Maldives)

Trustee, Principal Paying Agent, Offshore Security Agent for a note issued by a resource company worth US\$146 million. (Singapore, Indonesia, United States)

Note Trustee and Security Agent for a mezzanine loan for a watch company worth about US\$145 million. (Switzerland, British Virgin Islands)

Acting in multiple roles of Bond Trustee, Paying Agent, Conversion Agent, Bond Registrar for a SG\$ 50 million Convertible Bond Issuance with a tenor of two years. These bonds are cleared through the Central Depository and listed on the SGX. (Singapore)

Facility Agent, Security Agent and Custodian to implement a restructure of certain MEB's and Senior Notes via a Scheme of Arrangement and these term loan facilities will comprise of two tranches totaling around US\$50 million. (Singapore, Hong Kong SAR)

Facility Agent, Security Agent and Custodian for a GBP200 million 12-month loan facility to repay existing indebtedness and fund costs of real estate project. (United Kingdom)

Agent and Security Agent for multiple secured facilities including RCFs over a 5-year period

amounting to US\$330 million. (Singapore, Honduras, Mauritius, Argentina, Australia, Malaysia, United Kingdom, United States, Philippines)

Facility Agent and Security Agent for a US\$204 million 3-year term loan facility that may be syndicated with security package consisting of assignment of IP, share charge, pledge and mortgages and guarantees. (Singapore, Netherlands, United Kingdom, India, Cayman Islands, United States)

SPECIAL SITUATIONS

Replacement Administrative Agent and Facility Agent for one of the world's largest restructuring transactions (value of US\$13.4 billion). Our roles involved liaising with stakeholders including the borrower and an international group of creditors and bondholders as well as calculating complex corporate work-out interest/ principal repayments, restructuring and recapitalisation fees and consideration, and overseeing and managing payments of these amounts. (Indonesia)

Administrative and Facility Agent for US\$492 million restructuring, exchange and cash tender offer. (Indonesia)

Onshore Collateral Agent and Holding Period Trustee for a scheme of arrangement of a Cayman Islands company in provisional liquidation, the holding entity for a listed Chinese solar company. (Cayman Islands, United States, Mainland China)

Appointed as Successor Trustee in relation to the US\$200 million secured exchangeable bonds for a Chinese real estate company. (Mainland China)

Onshore Collateral Agent and Holding Period Trustee for a scheme of arrangement of a Cayman Islands company in provisional liquidation, the holding entity for a listed Chinese solar company. (Cayman Islands, United States, Mainland China)

Replacement Agent and Security Trustee for a US\$198 million Convertible Loan Facility of L'Sea Holdings Limited. We assisted in the implementation of the negotiated settlement which included the release of security in China,

Cayman Islands and Hong Kong and the granting of a mortgage over Hong Kong listed shares. To facilitate the settlement process, we also acted as the Custodian of listed shares and worked with all stakeholders and their advisors. Stakeholders included several international financial institutions. (Hong Kong SAR)

Replacement Trustee for a US\$54 million defaulted corporate bond issuance by an Indian conglomerate. Enforcement proceedings undertaken in United Kingdom and ongoing intercreditor negotiations with judicial administrators of a related entity in Singapore. Our work includes spearheading discussions with international bondholders, formulating litigation strategy and overseeing its implementation and conducting scheme of arrangement negotiations, with the aim of both expediting and maximising bondholder recovery. (India, Singapore, United Kingdom)

Replacement Agent and Security Agent in relation to US\$250 million pre-export finance facility to a project in Western Africa, in default. As part of that appointment, we were responsible for enforcing the security by conducting a sale process for the sale of all of the shares of the two companies that hold a controlling interest in the project in Sierra Leone following the successful defence of Hong Kong court proceedings brought by a party seeking to prevent the sale. (Sierra Leone, United Kingdom, Hong Kong SAR)

Security Trustee of defaulted A\$23 million notes issued by an Australian mining corporation. Subsequent to enforcement and our appointment of Receivers, we assisted in the distressed sale of the defaulted notes and the associated transactions that led to the discharge of Receivers. (Hong Kong SAR, Singapore, Australia)

Replacement Facility Agent and Security Trustee in relation to US\$50 million secured shipping loan. (South Korea)

Successor Facility Agent and Onshore Security Agent for restructured US\$50 million facility to an Indonesian shipping company and its associated companies, secured by listed shares. (Indonesia, British Virgin Islands)

Replacement Facility Agent and Offshore Security Agent in respect of US\$39 million defaulted loan transaction. International enforcement and anti-suit injunction proceedings commenced. Our roles involve working with Mauritius, Hong Kong, Indian and English counsel closely to preserve security and conduct enforcement actions, consulting on litigation strategy and otherwise working to protect and enforce the lenders rights. (India, Mauritius, Hong Kong SAR, United Kingdom)

Replacement Security Trustee, Note Trustee & Facility Agent for multiple debt facilities, hedge agreements and euro note issuances worth US\$578 million for a West African global refrigeration manufacturer and glass producer (Nigeria, Kenya, Netherlands, United Kingdom, Romania, Cyprus, Indonesia)

Replacement Trustee for a 10-year senior secured note of US\$500 million issued by a diversified multinational. (India)

Appointed as Replacement Trustee, Trustee and Security Agent as part of the recapitalization process of Privatbank worth US\$375 million. (Ukraine)

Replacement Trustee for a note restructure “rump” note for acquisition financing for a communications firm. (India, United Kingdom)

Multiple roles engaged as part of the overall restructuring of a commodities firm worth over US\$2 billion which includes trade and hedge finance support facilities. (Singapore, United Kingdom, Australia, Netherlands)

Issuer placed in the CIRP process and acting as Trustee to negotiate the claim on behalf of Bondholders with the Insolvency Resolution Professional as well as the one-time settlement offer between the Promoter and Bondholders at approximately US\$262 million. (United Kingdom, India, United Arab Emirates, Germany, Luxembourg)

Replacement Facility Agent in order for facilities’ extension and restructuring of various debt obligations worth around US\$150 million of a listed company. (Singapore, Indonesia)

Replacement Agent for US\$650 million term & revolving credit facilities where the Borrowers are under Chapter 11 proceedings in the US Court. (Mainland China, Hong Kong SAR, United States)

Appointed as Replacement Trustee and Paying Agent for 3 separate convertible bearer bond issuances in the 1980s worth around AU\$375 million. (Anguilla, BVI, Curacao, Australia, Netherlands)

Successor Administrative Agent & Collateral Agent for a US\$580 million term loan & RCF that were restructured on outstanding debt obligations owed to Lenders into a Credit Agreement. (Singapore, Labuan, Mainland China, Thailand)



ESCROW & CUSTODY

Escrow Agent in respect of HK\$1 billion deposited by the Facility Agent in relation to a HK\$1 billion facility. The fund was deposited into the escrow account and transferred out before close of business on the same day. (Hong Kong SAR)

Escrow Agent for a US\$31 million aircraft refinancing transaction. We provided a tailored, bespoke service to stakeholders where timely and efficient 'bank-like' escrow arrangements such as real-time funds processing and instruction confirmations, all carried out during a closing conference call.

Escrow Agent in respect of a settlement agreement involving the sale and purchase of a marine vessel. The Escrow Agent role included liaising with the Maritime Port Authority of Singapore and holding funds and original documents relating to the sale of the vessel. (Singapore, United Kingdom, India)

Nominee of Lender and Calculation Agent on behalf of Chinese bank mortgagee holding HK\$3 billion worth of shares in a Hong Kong listed company. (Hong Kong SAR)

Escrow Agent and Security Trustee for US\$210 million note secured by US listed bond. (Hong Kong SAR, United States)

Escrow Agent and Custodian of a Cayman Islands fund in liquidation in respect of securities across a range of asset classes which are from a number of Asian jurisdictions including Hong Kong, Singapore, Taiwan and Korea. (Cayman Islands, Hong Kong SAR, Singapore, South Korea, Taiwan, China)

Escrow Agent for US\$120 million in order to repay outstanding debt obligations for a renewable energy company. (Philippines, Singapore, Cayman Islands)

Agent and Custodian for a syndicated loan facility worth US\$114 million with collateral including a mortgage, charge of assets and shares. (United Kingdom, Mainland China)

Agent and Custodian for a revolving credit facility worth US\$68 million for a mining company secured against cash account charges, debenture and share pledges. (Indonesia)

Agent and Escrow Agent and Custodian for a secured loan worth US\$53 million for development projects. (Malaysia, Thailand, Singapore)

Agent and Custodian for a US\$46 million senior secured loan facility for refinancing existing equipment and existing facilities in the construction industry. (Qatar)

Escrow Agent for multiple trade related transactions for a retail company that is under Chapter 11 in the United States but is trading in Asia hoping to re-establish the business as a going concern by using an Escrow Agent to effect vendor payments rather than using traditional LC arrangements. (United States, Canada, Mainland China, Hong Kong SAR)

Escrow Agent for a US\$417 million debt/equity acquisition financing deal for a diversified multinational business. (Mainland China, Hong Kong SAR)

Security Agent and Custodian to hold loan proceeds in accordance with multiple facility agreements via note issuances worth \$AU250 million. (South Korea, Cayman Islands)

Escrow Agent for a transaction where an existing Lender on a facility will novate their rights and obligations to new Lender which involves proceeds of US\$150 million. (Singapore, Indonesia)

**TIMELY RESPONSE TO
CLIENT NEEDS WITH
SIMPLE DECISION
LINES AND EFFICIENT
COMMUNICATION.**

OTHERS

Meeting and voting services.

Agent for the service of process to receive legal notices in Hong Kong, London and Singapore.

Trustee of a co-investment trust which held up to US\$40 million in Alibaba Group Holding Limited ordinary shares. Upon the expiry of the lock up provision, we were instructed to convert the ordinary shares in the trust into American Depositary Securities (ADS) and we assisted with the subsequent sale of those securities post escrow. (Hong Kong SAR, United States)

As part of our appointment as Custodian for the liquidators of a Cayman Islands fund in liquidation, we assisted with the sale of a portfolio of securities across a range of asset classes and Asian jurisdictions. (Cayman Islands, Hong Kong SAR, Singapore, South Korea, Taiwan, China)

Facility Agent, Offshore Security Trustee, Onshore Security Agent and Custodian of a US\$52.6 million loan secured by listed Indonesian shares. Upon the occurrence of an event of default, we were instructed to enforce and sell the pledged securities in the market to repay the outstanding amounts. (Indonesia)

Replacement Facility Agent and Replacement Security Trustee roles in respect of a loan facility of up to US\$175 million and including a Singapore listed company borrower involved in the shipping industry. We assisted the secured lenders in a sophisticated restructuring exercise whereby secured vessels were transferred into an SPV trustee structure specifically set up to hold and operate the vessels. We worked closely with technical and commercial managers of the vessels to ensure smooth transitions and operations. (Singapore, Indonesia)

Unit Trustee of a newly created wholesale investment trust to make real estate investments in Spain with excess of EUR50 million subscribed. We are responsible for overall administration of the trust and for liaising with both the investment manager and other service providers to protect investors' interests. (Hong Kong SAR, Spain)

Act as a Monitoring Agent for cash management purposes relating to term facilities of US\$16.5 million. (British Virgin Islands, Singapore)



INTRODUCING TRICOR GROUP

Tricor Group (Tricor) is Asia's leading business expansion specialist, with global knowledge and local expertise in business, corporate, investor, human resources & payroll, corporate trust & debt services, and governance advisory. Tricor provides the building blocks for clients' business growth, from incorporation to IPO. Tricor has had a rapid expansion through organic growth and development as well as partnerships, mergers and acquisitions. Tricor has a dominant footprint in Asia Pacific and a strong global presence.

Strategically headquartered in Hong Kong SAR, we operate out of 22 countries/territories and across a network of 49 offices. Tricor serves ~50,000 clients globally, including ~20,000 clients in Mainland China, and ~2,000 companies listed in Hong Kong SAR, Mainland China, Singapore and Malaysia. Over 40% of the Fortune Global 500 companies and a significant share of multinationals and private enterprises trust us

to guide and streamline their operations across international markets. With ~3,000 employees, of which 630 are certified professionals, including qualified accountants and company secretaries, our expert teams deliver critical tax, accounting, finance, business advisory, human capital management, and compliance services through each phase of the business life cycle to help ambitious companies accelerate their growth in Asia and beyond.

Tricor's advantage comes from deep industry experience, committed staff, technology-driven processes, standardized methodologies, constant attention to changes in laws and regulations and wide industry contacts. Tricor is uniquely positioned to unlock the potential of your business, and help you stay one step ahead of today's diverse and fast evolving regulatory environment.

INTRODUCING GUARDIAN TRUST & COVENANT

Guardian Trust and Covenant have long histories in the provision of fiduciary and corporate trust services and hold a strong market share in their core product lines, in terms of both appointment numbers and funds under supervision. Guardian Trust and Covenant have rich histories and have operated in New Zealand for over 125 years and are the leading providers of corporate supervisory services in New Zealand with over NZ\$250 billion in funds under supervision.

Guardian Trust and Covenant specialise in providing corporate trustee services in the following financial products:

- Debt securities, including secured and unsecured, unsubordinated or subordinated bonds or capital or convertible notes and Non-Bank Deposit Takers

- Managed investment schemes, including unit trusts, superannuation, restricted superannuation schemes, group investment funds, KiwiSaver, proportionate property ownership schemes and forestry partnerships
- Retirement villages

Guardian Trust also provides corporate trustee services for additional financial products or for specialist roles in the wholesale capital markets, including:

- Escrows (usually on settlement of Merger and Acquisition transactions)
- Securitisation and structured finance
- Custody
- Security trustee and facility agent roles (including debt restructuring)

TRICOR CORE SERVICES



BUSINESS SERVICES

Tricor Business Services partners with our clients to enhance competitiveness and generate business value. Leveraging our suite of accounting & financial reporting, corporate tax & advisory, payment administration, and human resources services, our professionals offer tailor-made solutions to meet the specific requirements of our clients. We support a wide range of organizations, from small and medium-sized enterprises to multinationals and listed companies, across diverse industry sectors.

Our experienced teams are comprised of local experts and certified professionals, of which a large proportion are qualified accountants and company secretaries.

- Business Advisory
- Accounting & Financial Reporting
- Tax Advisory & Compliance
- Treasury & Payment Administration
- Import & Export Services
- Trust Assets Administration
- Fund Administration
- Governance, Risk & Compliance (GRC)
- Information Technology Solutions



CORPORATE SERVICES

Tricor is the largest corporate secretarial services provider in Asia. We offer incorporation, corporate governance, company secretarial, fund secretarial & compliance and due diligence. We also provide company health checks and customized support to manage company liquidation, dissolution and cessation for our clients. We offer services to different types of entities, including listed issuers, multinationals, non-governmental organizations, offshore companies and fund structures.

- Entity Formation & Business Establishment
- Corporate Governance, Compliance & Secretarial
- Listed Issuer & Named Company Secretary
- Trust & Fiduciary
- Fund Secretarial & Compliance Services
- Process Agent & Escrow Agent
- Due Diligence & Corporate Health Check
- Liquidation, Dissolution & Cessation of Business

TRICOR CORE SERVICES



INVESTOR SERVICES

Tricor Investor Services offers comprehensive one-stop solutions for all securities registration and related corporate issues. As a leading share registrar in Hong Kong SAR and Malaysia, servicing over half of the total number of listed issuers on the Hong Kong Stock Exchange (HKEX) and Bursa Malaysia, we assist in maintaining statutory registers of securities holders, implementing corporate actions, managing shareholder / investor relations, disclosures and corporate governance compliance.

Tricor serves ~2,000 companies publicly listed in Asia (including Hong Kong SAR, Mainland China, Malaysia and Singapore). Our investor services specialists are experts in regulatory compliance requirements and best practices.

- Initial Public Offering (IPO) / New Issue
- Registry Management
- Meeting Management & Poll Scrutineer Service
- Corporate Actions
- Shareholder Communications
- Investor Services Self-Service Portal



HUMAN RESOURCES & PAYROLL SERVICES

Tricor provides a comprehensive range of human resources and technology, as well as payroll-related services, led by experienced professionals, and supported by proprietary information technology systems.

From agility and seamless integration to analytics and compliance, we are capable of providing the best in class solutions for every human resource demand. Our clients partner with us to design and execute programs for recruitment, leadership, organization, performance, and rewards that deliver actionable insights and maximise performance.

Whether it's an integrated cloud-based software solution or a complete outsourced service, Tricor can offer you and your employees all of the benefits without the stress.

- Payroll Outsourcing
- Payroll Health Check
- Multi-Market Solutions
 - (unify | HRS) – a comprehensive human resource information system with mobile capabilities
- Executive Search
- Benefits Administration
- Employment & Dependent Visa Application



CORPORATE TRUST & DEBT SERVICES

Madison Pacific, a Tricor Company, is a premier independent provider of specialized financial and corporate services in Hong Kong SAR, Mainland China, Singapore, United Kingdom and Cayman Islands involved in transactions in excess of US\$70 billion (2021), focusing on:

- Corporate Trustee & Agency
- Escrow & Custodial
- Ancillary Services
 - Directorships
 - Corporate Restructuring

Guardian Trust and Covenant are the leading providers of corporate trustee and supervisory services in New Zealand, having operated for over 125 years and with over NZ\$250 billion in funds under supervision (2021), focusing on:

- Managed Investment Schemes
- Debt & Note Issues
- Securitization & Structured Finance
- Escrow Services
- Superannuation Schemes
- Retirement Villages



STRATEGIC BUSINESS ADVISORY

Tricor Axelasia, a wholly owned subsidiary of Tricor Group, provides strategic business advisory and governance risk & compliance (GRC) solutions to publicly listed companies, private companies, multinational corporations and government-linked entities. We help organizations across Asia and beyond build capabilities in strategic planning and execution by identifying and anticipating potential risks, and sharing comprehensive expertise in business management.

- Governance, Risk & Compliance (GRC)
- Governance, Risk & Compliance System (Tricor Roots)
- Internal Audit (IA), Internal Control Review (ICR) & Quality Assurance Review (QAR)
- Business Process Improvement (BPI), Standard Operating Procedures (SOP), Corporate Liability & Transformation
- Business Continuity Management (BCM) & Technology Advisory
- Corporate Finance & Forensic Accounting
- Integrated & Sustainability Reporting

TRICOR IS AT THE SERVICE OF ~50,000 CLIENTS, INCLUDING...



BANG & OLUFSEN



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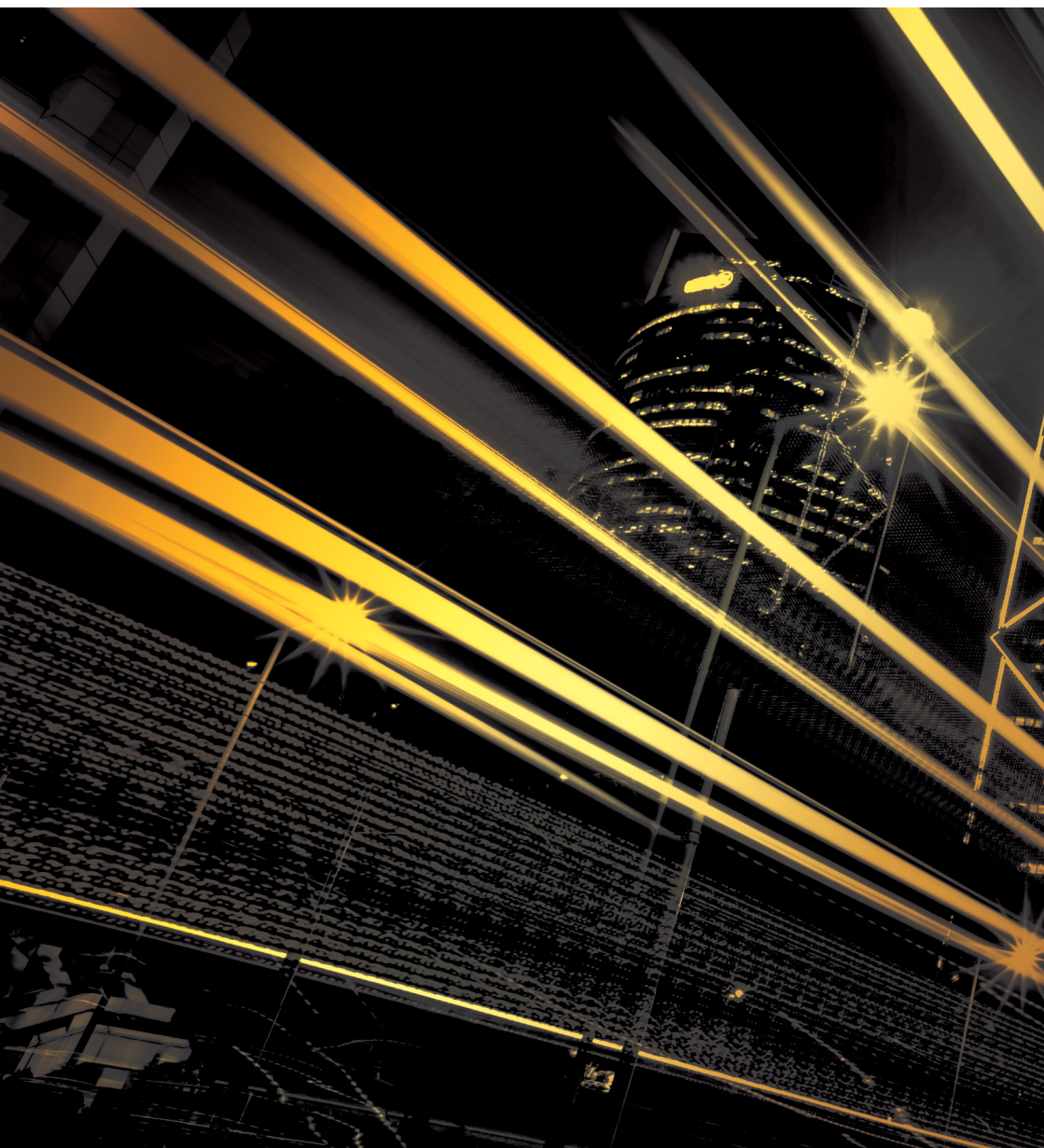
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