

TransactionWatch

Weekly Newsletter For Payments Executives That Covers The Most Important And Relevant Merchant Acquiring Deals And Activity **Week of:**June 15th – June 19th

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Table of Contents

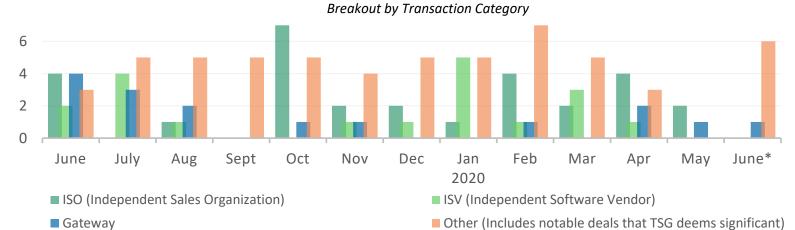
- Deal Activity Summary
- → COVID-19 Industry Impact
- Payments Monetization
- Historical M&A Tracker
- → <u>Headline News</u>
- Partnership Activity
- Management Changes
- TSG Payments Index
- TSG Buy/Sell Services

This Week's M&A Overview

M&A activity within the payments ecosystem is showing signs of improvement as several new deals were announced this past week. As the global economy continues to recover, the progression of deals moving forward will likely endure as economic optimism improves and market opportunities become more actionable. COVID-19 has evidently changed consumer spending habits which has created several opportunities for emerging digital payment technologies and market expansion. An example of this was Square's acquisition of Verse announced this week. This acquisition complements Square's peer-to-peer payment service, Cash App, as they share many similarities, however, Verse primarily focuses in the European market. The details of this deal were not disclosed, although it is suspected that it was between \$33 - \$56 million.

In addition, this week also consisted of Planet's acquisition of 3C Payments which will further grow Eurazeo Capital's portfolio of payment companies. The combined payments firm will process 800 million transactions annually from 600,000 merchants globally.

2020/2019 M&A Activity - Year to Date



*As of publication.

Note: TSG's selected M&A activity monitors specific markets relating to the acquiring industry and the general payments market.



As the world faces the continuously evolving COVID-19 pandemic, TSG is here to help support our clients by providing valuable information as it relates to COVID-19's impact on the merchant acquiring industry. In order to help keep our readers well-informed about this ongoing crisis and how it relates to the payments market, below are this week's essential news stories.

Mastercard Research Shows Surge in Digital Payments as E-commerce Reaches New Heights Around the World

Mastercard Newsroom | June 18th, 2020

The way we shop is changing. With constraints imposed on our daily lives due to COVID-19, consumers are adopting new payment habits at an accelerated pace, according to a global study by Mastercard conducted in 15 markets. Consumers are increasingly moving away from cash and opting for contact-free and digital payments experiences – and they don't expect to go back.

Record Gain in U.S. Retail Sales Offers Hope of Faster Recovery

Bloomberg | June 16th, 2020

American consumers are getting their groove back as a record surge in May retail sales offered some hope of a quicker recovery from the pandemic-induced recession. The 17.7% advance from the prior month, to \$485 billion in receipts, was the biggest gain in data going back to 1992, following unprecedented declines in the prior two months, according to Commerce Department data out Tuesday (June 16th).

£38 Billion Provided To 910,000 UK Businesses By Lenders Through Covid-19 Loan Schemes

Finextra | June 16th, 2020

Figures published by HM Treasury today (June 16th) reveal that lenders have provided £38.2 billion through the three major government-backed lending programmes. £3.3 billion has been approved to 83,000 businesses in the past week, with more applications expected to be approved in the coming days as the industry continues to help the UK get through these tough times.

CCAF, World Bank And The World Economic Forum Investigate Covid-19's Impact On Global Fintech Finextra | June 15th, 2020

The Cambridge Centre for Alternative Finance (CCAF) at the University of Cambridge Judge Business School is partnering with the World Bank Group and the World Economic Forum to launch a Global Covid-19 FinTech Market Rapid Assessment Survey.





Payments Monetization

Drive Growth Through The Monetization Of Payments

The continuous adoption of integrated software solutions among business owners has created a large opportunity for independent software vendors (ISVs). Effectively implementing payment processing capabilities can create significant payment revenue through their platform, increasing overall market valuation.

The process of monetizing payments within ISVs can be challenging and time consuming <u>as there</u> <u>are several models to choose from</u>. An ISV needs to evaluate factors such as the revenue opportunity, the level of risk, the resources required, and the overall customer relationship.

The Strawhecker Group's expertise and experience can <u>provide customized guidance</u> on your firm's go-forward strategy and execution.

EXPERTISE

TSG has served leading software companies and is well positioned to build-out a payment strategy that helps you avoid barriers to entry. **TSG** can assess your current situation, review relationships, and develop a roadmap to your financial and operational objectives.



INDUSTRY CONTACTS

TSG is highly knowledgeable of payment providers and can pin-point the appropriate partner to create a cohesive solution for you and your customers. **TSG can provide an experienced guide that will reduce complexity, speed up implementation, and maximize your investment.**



TSG can identify and assess areas of payment monetization and provide support to a relationship that is financially beneficial and increases enterprise value. Whether it is a new or existing offering, TSG can provide actionable insights to maximize the benefits of integrated payments among software solutions.

For more information, please contact Ml@thestrawgroup.com





Historical M&A Tracker

Transaction History: January 2020 – May 2020

Transaction Categories:



ISOIndependent
Sales Organization



ISV Independent Software Vendor



Gateway



Other Includes notable deals that TSG deems significant

Transaction Category	Buyer	Seller	Purchase Amount (\$ million)	Date
Gateway	Planet	3C Payment	-	6/18/2020
Other	Professional Datasolutions	National Payment Card Association (ZipLine)	-	6/18/2020
Other	Boku	Fortumo Holdings	\$41	6/17/2020
Other	Square	Verse	-	6/15/2020
Other	TAS Group	Infraxis	-	6/10/2020
Other	Infibeam Avenues	Cardpay Technologies	-	6/8/2020
Other	Zip	QuadPay	\$403	6/2/2020
ISO	Base	LucentPay *merchant accounts	-	5/28/2020
Gateway	Checkout.com	Pin Payments	-	5/26/2020
ISO	Ontario Systems	SwervePay	-	5/19/2020
Other	Santander	Ebury	\$453	4/29/2020





Historical M&A Tracker

Transaction History: January 2020 – May 2020

Transaction Category	Buyer	Seller	Purchase Amount (\$ million)	Date
Other	Euronet	Dolphin Debit	-	4/28/2020
ISO	Rapyd	Korta	-	4/24/2020
Gateway	Worldline	GoPay	-	4/23/2020
ISV	Gojek	Moka POS	\$130	4/22/2020
ISO	Payroc	Gateway Payments	-	4/22/2020
Gateway	Harbour & Hills	Global Envoi	-	4/8/2020
Other	SoFi	Galileo Financial Technologies	\$1,200	4/7/2020
ISO	Celero Commerce	FlashBanc	-	4/7/2020
ISO	VizyPay	Echo Daily	-	4/2/2020
Other	Brex	Neji	-	3/24/2020
Other	Brex	Compose Labs	-	3/24/2020
Other	Brex	Landria	-	3/24/2020
ISV	Fiserv	Bypass Mobile	-	3/18/2020
Other	Accuity	Apply Financial	-	3/12/2020
ISO	Nets	Polskie ePlatnosci (PeP)	\$439	3/11/2020
Other	InterPayments	SurchX	-	3/6/2020
ISV	Mindbody	ZeeZor	-	3/4/2020





Historical M&A Tracker

Transaction History: January 2020 – May 2020

Transaction Category	Buyer	Seller	Purchase Amount (\$ million)	Date
ISO	Fiserv	MerchantPro Express	-	3/3/2020
ISV	RevSpring	Loyale Healthcare	-	3/3/2020
Gateway	Checkout.com	ProcessOut	-	2/26/2020
ISO	Santander	Elavon Mexico	\$85.7	2/24/2020
Other	Intuit	Credit Karma	\$7,100	2/24/2020
ISO	Ally Financial	CardWorks	\$2,650	2/18/2020
Other	LendingClub	Radius Bancorp	\$185	2/18/2020
ISV	Flywire	Simplee	-	2/13/2020
Other	Klarna	Moneymour	-	2/12/2020
ISO	REPAY	Ventanex	\$50	2/10/2020
Other	Square	Dessa	-	2/7/2020
Other	Intercontinental Exchange	Bridge2 Solutions	-	2/5/2020
ISO	Australis Capital	Paytron Merchant Services	-	2/4/2020
Other	Worldline	Ingenico	\$8,600	2/3/2020
Other	Accenture	Mudano	-	2/3/2020
ISO	Cornerstone Payment Systems	Move Your Mountain	-	1/31/2020
Other	WEX	eNett; Optal	\$1,700	1/24/2020





American Express Receives Clearance to Begin Processing Local Transactions in Mainland China

<u>American Express Newsroom</u> | June 13th, 2020

American Express announced today (June 13th) that its joint-venture in mainland China, Express (Hangzhou) Technology Services Company Limited ("Express Company"), has received approval from the People's Bank of China (PBOC) for a network clearing license. With this, American Express becomes the first foreign payments network to be licensed to clear RMB transactions in mainland China. The company expects to begin processing transactions later this year.



With a Loss Before Britain's High Court, Visa And Mastercard Face an Interchange Reckoning

Digital Transactions | June 17th, 2020

Merchants in the United Kingdom won an important battle against interchange fees on Wednesday (June 17th) but it remains uncertain just how much that will mean to them in terms of remuneration from Visa Inc. and Mastercard Inc. The case also could have ramifications for similar action in the U.S. market, some observers say. Britain's Supreme Court handed down a long-awaited ruling that the networks' interchange schedules unlawfully restrict competition.



Banco Safra Launches in the U.S. with ACI Worldwide's Cloud-Enabled Payments Solutions BusinessWire | June 16th, 2020

ACI Worldwide, a leading global provider of real-time electronic payment and banking solutions, today (June 16th) announced that Banco Safra, the world's largest privately-owned bank, will utilize ACI's UP Retail Payments solution and UP Framework deployed in the public cloud via Microsoft Azure. Banco Safra will benefit from ACI's cloud-enabled solutions and API connectivity as it expands its operations into the U.S. market with a new acquiring offering – SafraPay.





In their efforts to expand their online marketplace and better compete against Amazon, Walmart announced that they are partnering with Shopify which will enable sellers to showcase their products through both platforms. Walmart Marketplace, which brings in 120 million monthly visitors, has a goal of adding 1,200 Shopify sellers to its platform this year. Walmart's eCommerce business has been booming so far this year and reported a 74% growth in Q1 2020.



F1 PAYMENTS

F1 Payments, together with Cross River Bank and RS2 Software, are partnering on developing payment processing services for the North American market. This partnership will combine each company's payment technology to offer various products and services centered around increasing customer experiences and optimizing efficiencies. F1 Payments will ultimately utilize RS2's processing network along with Cross River's sponsorship to deploy these new payment offerings.

Other Notable Partnerships:

- Mastercard partners with Octet Europe on offering a trade system across the European Economic Area (EEA).
- JotForm partners with PayPal on increasing payment options for its users.
- Adyen expands alternative payments acceptance through adding Amazon Pay integration.
- WhatsApp launches payments service in Brazil through partnerships with Visa, Mastercard, and processing through Cielo.
- BNPL provider, Splitit, partners with Mastercard for international expansion support.





Management Changes

June 15th – June 19th



Ingenico Group Appoints Former Global Payments Exec. Damian Tanenbaum To Head of Customer Delivery & COO

Ingenico announced this week the appointment of Damian Tanenbaum to Head of Customer Delivery and COO. Mr. Tanenbaum comes to Ingenico from Global Payments, where he served as EVP of Contact Center & Customer Experience.

Date Announced	Company	Personnel	New Position	Previous Position
6/15/2020	Green Dot Bank	Greg Quarles	CEO	CEO of American State Bank & Trust
6/16/2020	Liquidnet	Sujay Telang	Head of Equities Technology	Managing Director at Goldman Sachs
6/16/2020	Nymbus	Jim Modak	President & CFO	CFO of SQN Capital Management
6/16/2020	Ingenico Group	Damian Tanenbaum	Head of Customer Delivery & COO	Senior VP of Operations at TSYS and Global Payments
6/17/2020	Square	Darren Walker	Board Member	Currency President of the Ford Foundation
6/18/2020	I2c Inc.	Kevin Fox	EVP of American Sales	EVP at NovoPayment
6/19/2020	Wirecard	James Freis	Interim CEO	Current Board Member at Wirecard







Payments companies have been thriving in recent years and are becoming more valuable and profitable for the company and its investors. With strong earnings year after year, many payments companies are rapidly increasing their market capitalization and gaining the attention of additional stakeholders.

The chart displays the performance of a \$100 investment in an index of selected payments companies which represent the "TSG Payments Index" – this index is calculated on a value weighted basis using market capitalization and is compared to the S&P 500 which is also calculated using the same methodology. A \$100 investment in the TSGPX in Q1 2011 would be valued at approximately \$521 in Q1 2020, as compared to \$195, if invested in the S&P 500.

On average, payments companies grow at a compounded rate that is **12% higher** than that of the industry average. This growth rate is more than double of the industry average and represents the attractiveness of the payments market. The Payments Index is depicted to portray the growing nature of the payments market and hints at where this market is headed in the coming years.



Buy-Side

 Buyers use TSG's due-diligence subject matter experts for support on a variety of key decision criteria can affect the value of the property. TSG assists buyers by acting as their advisor as they evaluate the financial value, benchmarking key performance metrics, determine risk, and evaluate the value of any technology assets.

Sell-Side

• The key factor in a successful asset sale is understanding the true value of your enterprise. Value is defined as the "amount a buyer is willing to pay." TSG has a pulse of the market and performs an extensive evaluation of value drivers to ensure potential "sellers" understand the value of their company in the marketplace – prior to starting the sales process. In addition, buyers can use the data to assess offers that have been received for an accurate and fact-based assessment of the offer.

Private Equity

 TSG can help private equity firms understand the landscape before investing and can build a market analysis to determine which investment is the best fit to create the highest ROI. TSG provides investors and financial institutions with the documented valuation information needed to support funding events.

Restructuring & Re-Capitalization

 TSG can facilitate strategic exercises to help forge a new path ahead and can help with implementation of a new structure to ultimately maximize the value and performance of the entity.







TSG Buy/Sell Consulting Services

TSG Has Advised For Many Leading Companies in the Payments Industry











































ANALYTICS + CONSULTING

The Strawhecker Group (TSG) is a fast-growing analytics and consulting firm. The company serves the entire payments ecosystem, from fintech startups to Fortune 500 companies. The firm provides its clients with advisory services, research and analytics to help them plan and execute their strategic initiatives. Based in Omaha, a recognized payments industry hub, TSG is an established leader in this high-growth, ever-evolving space.



40+

Of the top 50 merchant acquirers served, including 9 of the top 10



250+

Completed payments company valuations; as well as ~30 buy/sell/investment advisements



1,000+

Clients advised, including many in the Fortune 500



23+ Years

Average
Associate
experience in the
payments industry



3.7+ Million

Card-accepting merchants in TSG's AIM analytics platform, driving millions of dollars in ROI for its users