

LOOKING AHEAD: YOUR 2021 HR PLAN

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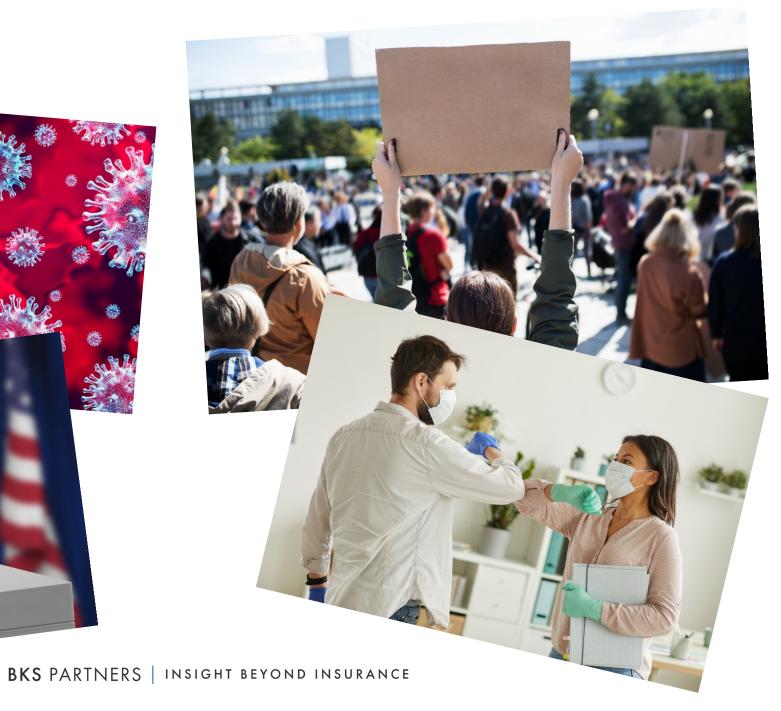
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THE END OF 2020





WHY SHOULD I PLAN?

- The IRS and DOL have "designated auditors" to search for infractions
- An Internal Audit is always preferable over an external one
- Significant items may slip if a comprehensive plan is not in place
- Requirements that fell by the wayside in 2020 need to be completed
- Providing an annual plan to Sr. Leadership shows HR should be taken seriously and ensures management's buy-in for the entire year

12 MONTH PLAN

Topics to Include:

- Regulatory requirements
- Training
- HR Best Practices
- Safety Plans
- Compensation



Key to Success: Make It Manageable!

REMAINING IN 2020

Performance Goals & Evaluations

- How will employees be evaluated?
- Did criteria and goals change?
- Have we communicated these changes?

No surprises!

REMAINING IN 2020

HR Policy Changes

- Did temporary policy & procedure changes earlier in the year become permanent?
- Did you "scramble" to coordinate remote work and now need a policy?
- What must be completed now? What do we need to move to our 2021 HR Plan?

2021 State Minimum Wage Increases

- Varies by State
- Review employee pay rates
- Ensure deductions do not reduce below minimum wage



DCSI's HR Toolkit provides the monthly state and federal updates you need



W-2s issued no later than 1/31.

 Check with employees to ensure all addresses are current





Compliance Posters

- Ensure posters are up-to-date and accurate
- Visible to employees and applicants
- Toolkit clients Refer to the Compliance section



Performance Goals

- Partner with management to develop SMART goals
- Communicate during performance reviews



FEBRUARY

Training

- Develop annual training calendar
- Determine schedule and timing that best fits your organization
- Include: HR Toolkit annual training checklist
- Best Practice: Have employee's sign that they have received training
- Gain management's approval/buy-in



Identify Training "Hot Topics" for 2021

FEBRUARY

Post OSHA 300 Log

- Toolkit
- Tracks All Workplace Injuries and Illnesses
- Posted from February 1-April 30
- Post in a "conspicuous" place
- Ensure 2020 COVID-19 workplace exposures are recorded accurately



MARCH

EEO-1

- *Tentative Date* for 2019 & 2020 data
- Employers With More Than 100 Employees
- Track Applicants, Hires, Promotions, Demotions, & Terminations



MARCH

Files and Records

- Purge All Non-Required Records
- Toolkit: Record and Retention Requirements



MARCH

Audit Personnel Files

- Ensure All Information is Accurate/Current
- Obtain Any Missing Information





1099 Independent Contractors

- Review Current ICs
- Ensure Current Contracts
- Determine 'Economic Dependency'/Control

APRIL

Prep For Summer

- Define Internships
- Determine Summer Positions
- Summer Work Hours
- Dress Code Policy



MAY

Disaster Planning

- Inclement Weather Policy
- Disaster Recovery Plan
- Safety Plans
- Communicate to All Employees
- Designate Safety Jobs



Talent Review

- Review Job Descriptions
- Ensure Accuracy
- Update / Communicate As Needed



JUNE

Performance Reviews

- Conduct Mid-Year Performance Evaluations
- Completion of Established Goals
- Action Planning For Remainder of Year





Compensation Review

- Internal Equity
- External Equity Within Market
- 3rd Party Objective Review
- Develop Salary Ranges / Pay Grades
- Evaluate Effectiveness of Incentive Plans



Succession Planning

- Identify Top Talent / High Performers
- Design Training Plans to Ensure a "Deep Bench"



AUGUST

Review Current PTO Plan

- Review Use and How It Affects Budget
- Not Used / Over Used
- Exit Interview Feedback
- Propose Changes For The Following Year



AUGUST

Conduct I-9 Audit

- Ensure Forms for Current Employees Are Complete and Accurate
- Review Retention and Purge as Needed





Form I-9 10/21/2019

Employment Eligibility Verification Department of Homeland Security

U.S. Citizenship and Immigration Services

USCIS Form I-9

OMB No. 1615-0047 Expires 10/31/2022

Page 2 of 3

Section 2. Employer or a (Employers or their authorized reprimust physically examine one docur of Acceptable Documents.")	esentative mu	st complete and	d sign Sectio	n 2 with	in 3 busines	ss days	s of the emp	oloyee's firs ment from L	it day of employment. You ist C as listed on the "Lists		
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Last Name of Employer or Authorized	First Name of	Employer or a	Authorized Representative			Employer's Business		or Organization Name			
Employer's Business or Organization	on Address (S	treet Number a	nd Name)	City or	Town			State	ZIP Code		
Section 3. Reverification	and Rehire	S (To be com	pleted and	signed	by emplo						
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C. If the employee's previous grant continuing employment authorization				provide	the informa	ation fo	or the docur	ment or rece	eipt that establishes		
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I attest, under penalty of perjur the employee presented docum											
Signature of Employer or Authorize	ed Representa	tive Today's	Date (mm/c	ld/yyyy)	Name	of Em	ployer or A	uthorized Re	epresentative		
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Employment Eligibility Verification

Department of Homeland Security U.S. Citizenship and Immigration Services USCIS Form I-9

OMB No. 1615-0047 Expires 10/31/2022

▶ START HERE: Read instructions carefully before completing this form. The instructions must be available, either in paper or electronically, during completion of this form. Employers are liable for errors in the completion of this form.

ANTI-DISCRIMINATION NOTICE: It is illegal to discriminate against work-authorized individuals. Employers CANNOT specify which document(s) an employee may present to establish employment authorization and identity. The refusal to hire or continue to employ an individual because the documentation presented has a future expiration date may also constitute illegal discrimination.

Section 1. Employee Information than the first day of employment, but not					st complete an	d sign S	ection 1 of	Form I-9 no later		
Last Name (Family Name)	First Name	rst Name (Given Name)				Other L	Last Names Used (if any)			
Address (Street Number and Name)		Apt. Number	City	or Town			State	ZIP Code		
Date of Birth (mm/dd/yyyyy) U.S. Social Sec	urity Numb	er Emplo	yee's E	E-mail Addr	ess	E	Employee's Telephone Number			
I am aware that federal law provides for connection with the completion of this I attest, under penalty of perjury, that I a	form.					or use o	f false do	cuments in		
1. A citizen of the United States										
2. A noncitizen national of the United States	(See instr	uctions)								
3. A lawful permanent resident (Alien Reg	gistration N	umber/USCIS	Numb	er):						
4. An alien authorized to work until (expire Some aliens may write "N/A" in the expire						-				
Aliens authorized to work must provide only or An Alien Registration Number/USCIS Number 1. Alien Registration Number/USCIS Number:	OR Form I							Code - Section 1 It Write In This Space		
OR					_					
2. Form I-94 Admission Number:					_					
OR 3. Foreign Passport Number:										
Country of Issuance:					- -					
Signature of Employee		Today's Dat	Today's Date (mm/dd/yyyy)							
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I attest, under penalty of perjury, that I h knowledge the information is true and c		sted in the c	ompl	etion of S	ection 1 of th	is form	and that to	o the best of my		
Signature of Preparer or Translator						Today's Date (mm/dd/yyyy)				
Last Name (Family Name)				First Name	(Given Name)					
Address (Street Number and Name)			City or	Town			State	ZIP Code		
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AUGUST

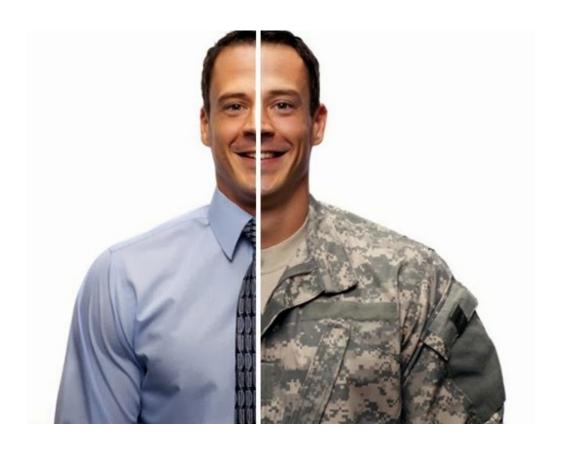
- Review your plan for flu season
- Communicate your call-off requirements
- Focus on a healthy workplace



SEPTEMBER

Vets 4212

- *2020 deadline was not moved due to COVID-19
- Federal Contractors Only



SEPTEMBER



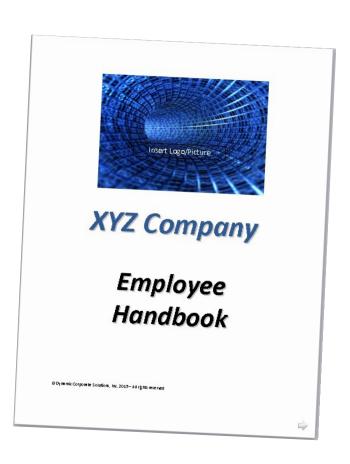
FLSA Audit

- Job Descriptions Updated In July
- Conduct Salary and Duties Test
- Update and Communicate Changes as Needed

OCTOBER

Employee Handbook

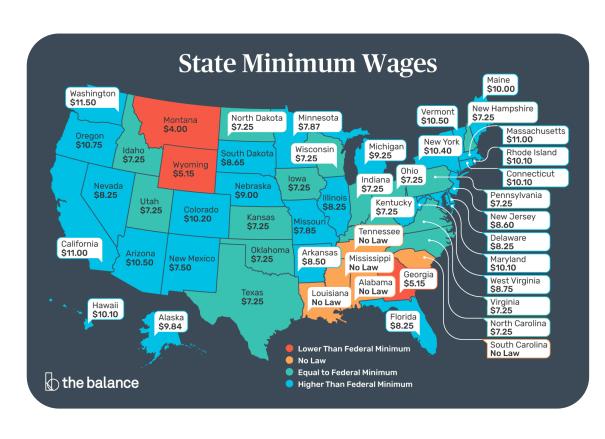
- Review for the New Year
- Ensure Policies Reflect Current Practices
- Up to Date with Changing Regulations
- Toolkit clients refer to your monthly updates



NOVEMBER

Research Minimum Wage Changes For The New Year

- Audit for Those Employees Earning Less Than New Wage
- Review Budget Impact
- Create Communication/ Implementation Plan



NOVEMBER

Review Interviewing and Selection Process

- Ensure Consistency
- Manager Training
- Applicant Tracking (as needed)
- Voluntary Self ID Forms Collected
- Internal Job Posting Process
- Develop Interview Guides/ Competency Based Interview Questions
- Background Check Procedures



DECEMBER

Performance Management

- Begin Process
- Provide Forms to Staff
 - Self Assessment or Management Forms
 - Establish Deadlines
 - Request Notes for ENTIRE Year to be Reviewed



DECEMBER



Staffing Plan

- Determine Staffing Needs for Following Year
- Partner with Staffing Agencies for Assistance

REVIEW AND PLAN

- Be Proactive
- Determine The Needs of Your Organization
- Review Plan Every Year as Your Organization Grows and Changes
- Document When Reviews are Conducted
 - Can Help Mitigate Risk
 - If You See A Problem, Fix It
 - Call Us For Help



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- Organizational Analysis & Design
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- Affirmative Action Planning

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WOULDN'T YOU AGREE THAT YOUR TIME IS VALUABLE?

If you have ever had to hire someone, you understand it takes time away from your responsibilities and can become an overwhelming process! A staffing firm not only engages in recruiting and hiring qualified people for temporary, temp-to-hire, and direct hire job opportunities but becomes a true partner.

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The value of your staffing partner starts here:

- Industry experts
- Significant Savings
- Broad Network
- Qualified Candidates
- Retention
- DCSI HR Partner



THANK YOU! QUESTIONS?

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