

EVM 262 Card

EVMS Guidelines (Revised March 2018)

GL#	EIA#	EVM-262 Short Title
1	2.1.a	Define the WBS
2	2.1.b	Define Program Organizational Structure
3	2.1.c	Integrate Subsidiary Management Processes
4	2.1.d	Identify Overhead Management
5	2.1.e	Integrate WBS/OBS to Create Control Accounts
6	2.2.a	Scheduling Work
7	2.2.b	Identify Products & Milestones for Progress Assessment
8	2.2.c	Establish the PMB
9	2.2.d	Authorize and Budget by cost elements
10	2.2.e	Determine Discrete Work & Objective Measures
11	2.2.f	Sum WP/PP budgets to the Control Account
12	2.2.g	Level of Effort planning and Control
13	2.2.h	Establish overhead budgets
14	2.2.i	Identify Management Reserve and Undistributed Budget
15	2.2.j	Reconcile to target costs
16	2.3.a	Record direct costs
17	2.3.b	Summarize direct costs by WBS elements
18	2.3.c	Summarize direct costs by organizational structure elements
19	2.3.d	Record/allocate indirect costs
20	2.3.e	Identify unit and lot costs
21	2.3.f	Track and report material costs/quantities
22	2.4.a	Calculate Schedule Variance & Cost Variance
23	2.4.b	Analyze significant variances
24	2.4.c	Analyze indirect Cost Variance
25	2.4.d	Summarize Performance Data & variances for
		management reporting
26	2.4.e	Implement corrective actions
27	2.4.f	Maintain Estimate At Completion
28	2.5.a	Incorporate changes in a timely manner
29	2.5.b	Maintain Baseline and Reconcile Budgets
30	2.5.c	Control retroactive changes
31	2.5.d	Prevent unauthorized revisions
32	2.5.e	Document PMB changes



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Detense Ac	quisition University	(Revised March 20186)
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GL#	EIA#	EVM-262 Short Title	Organization	Scheduling	Work / Budget Authorization	Accounting	Indirect Management	Managerial Analysis	Change Incorporation	Material Management	Subcontract Management
Orga	nization		!								
1#	2.1.a	Define the WBS	Key Process			1	I				
2	2.1.a 2.1.b	Define Program Organizational Structure	Key Process								Cross Process
3#	2.1.c	Integrate Subsidiary Management Processes	Key Process								Cotost (cotos)
4	2.1.d	Identify Overhead Management	,				Key Process				
5	2.1.e	Integrate WBS/OBS to create Control Accounts	Key Process								
Dlone	sina Coba										
		eduling and Budgeting				1					
6#	2.2.a	Scheduling Work		Key Process							
7#	2.2.b	ID Products & MS for progress assessment		Key Process	K D		V D				
8 # 9 #	2.2.c	Establish the PMB	XXXXXX		Key Process		Key Process			OXXXXXXXX	XXXXXXX
10#	2.2.d 2.2.e	Authorize & Budget by cost elements Determine discrete work & objective measures	Cross Process Cross Process		Key Process Key Process					Cross Process Cross Process	Cross Process Cross Process
11	2.2.e 2.2.f	Sum WP/PP budgets to control account	Gross modess		Key Process					Closs Process	Closs Plocess
12#	2.2.g	Level of Effort planning & control			Key Process					Cross Process	Cross Process
13	2.2.h	Establish overhead budgets			1100000		Key Process			0.000	0,032 1,00233
14	2.2.i	Identify MR and UB			Key Process		,				
15	2.2.j	Reconcile to target costs			Key Process						
Acco	unting C	onsiderations	:		•	•	-	•			
							ı	1			xxxxxx
16 #	2.3.a	Record direct costs				Key Process					Cross Process
17	2.3.b	Summarize direct costs by WBS elements				Key Process					
18	2.3.c	Summarize direct costs by OBS elements				Key Process	Va. D.				
19	2.3.d	Record/allocate indirect costs				Kon Deer	Key Process				
20 21 #	2.3.e 2.3.f	Identify unit & lot costs Track & report material cost/quentities				Key Process				Koy Process	-
		Track & report material cost/quentities				<u> </u>				Key Process	
		Management Reporting									
22	2.4.a	Calculate SV & CV	Cross Process		Cross Process	Key Process		Key Process		Cross Process	Cross Process
23#	2.4.b	Analyze significant variances		XCross Process				Key Process		Cross Process X	Cross Process
24	2.4.c	Analyze indirect cost variances					Key Process	V. 5			
25	2.4.d	Summarize perf data & vars for mgmt. reporting	XXXXXX					Key Process			
26 # 27 #	2.4.e 2.4.f	Implement corrective actions Maintain EAC	Cross Process Cross Process			-	Key Process	Key Process		× Cross Process ×	× Cross Process
			ClussiPlucess				Key Process	Key Process		X G(OSS Process X	× closs process
Revis	sions and	l Data Maintenance									
28#	2.5.a	Incorporate changes in a timely manner							Key Process		
29	2.5.b	Maintain baseline & Reconcile budgets							Key Process		
30 #	2.5.c	Control retroactive changes				Key Process			Key Process		
31	2.5.d	Prevent unauthorized revisions							Key Process		
32#	2.5.e	Document PMB changes							Key Process		
# High-Ris	sk Guidelines id	entified in DFARS 252.234-7002									
NDIA #	ANGL#	FVM 2/2 Chart Title	Organization	Cahadulina	Work / Budget	Accounting	Indirect	Managerial	Change	Material	Subcontract
NDIA#	ANSI#	EVM-262 Short Title	Organization	Scheduling	Work / Budget Authorization	Accounting	Indirect Management	Managerial Analysis	Change Incorporation	Material Management	Subcontract Management
	ANSI#	EVM-262 Short Title	Organization	Scheduling		Accounting					
	nization			Scheduling		Accounting					
Orga		EVM-262 Short Title Define the WBS Define Program Organizational Structure	Organization Key Process Key Process	Scheduling		Accounting					
Orgai	2.1.a 2.1.b	Define the WBS Define Program Organizational Structure	Key Process Key Process	Scheduling		Accounting					Management
Orgai 1# 2 3#	2.1.a 2.1.b 2.1.c	Define the WBS Define Program Organizational Structure Integrate Subsidiary Management Processes	Key Process	Scheduling		Accounting	Management				Management
Orgai	2.1.a 2.1.b	Define the WBS Define Program Organizational Structure Integrate Subsidiary Management Processes Identify Overhead Management	Key Process Key Process Key Process	Scheduling		Accounting					Management
Orgal 1# 2 3# 4 5	2.1.a 2.1.b 2.1.c 2.1.d 2.1.e	Define the WBS Define Program Organizational Structure Integrate Subsidiary Management Processes Identify Overhead Management Integrate WBS/OBS to create control accounts	Key Process Key Process	Scheduling		Accounting	Management				Management
Orgal 1# 2 3# 4 5	2.1.a 2.1.b 2.1.c 2.1.d 2.1.e	Define the WBS Define Program Organizational Structure Integrate Subsidiary Management Processes Identify Overhead Management Integrate WBS/OBS to create control accounts eduling and Budgeting	Key Process Key Process Key Process			Accounting	Management				Management
Organ 1# 2 3# 4 5 Planr 6#	21.a 21.b 21.c 21.d 21.e 21.e 22.a	Define the WBS Define Program Organizational Structure Integrate Subsidiary Management Processes Identify Overhead Management Integrate WBS/OBS to create control accounts eduling and Budgeting Scheduling Work	Key Process Key Process Key Process	Key Process		Accounting	Management				Management
Orgal 1# 2 3# 4 5 Plant 6# 7#	2.1.a 2.1.b 2.1.c 2.1.d 2.1.e 2.1.e 2.1.e 2.2.a 2.2.a	Define the WBS Define Program Organizational Structure Integrate Subsidiary Management Processes Identify Overhead Management Integrate WBS/OBS to create control accounts eduling and Budgeting Scheduling Work ID Products & MS for progress assessment	Key Process Key Process Key Process		Authorization	Accounting	Management Key Process				Management
Orgal 1# 2 3# 4 5 Planr 6# 7# 8#	2.1.a 2.1.b 2.1.c 2.1.d 2.1.e 2.1.e 2.2.a 2.2.a 2.2.b 2.2.c	Define the WBS Define Program Organizational Structure Integrate Subsidiary Management Processes Identify Overhead Management Integrate WBS/OBS to create control accounts eduling and Budgeting Scheduling Work ID Products & MS for progress assessment Establish the PMB	Key Process Key Process Key Process Key Process	Key Process	Authorization Key Process	Accounting	Management			Management	Management
Orgal 1# 2 3# 4 5 Planr 6# 7# 8# 9#	21.a 21.b 21.c 21.d 21.e 21.e 22.a 22.a 22.b 22.c 22.d	Define the WBS Define Program Organizational Structure Integrate Subsidiary Management Processes Identify Overhead Management Integrate WBS/OBS to create control accounts eduling and Budgeting Scheduling Work ID Products & MS for progress assessment Establish the PMB Authorize & Budget by cost elements	Key Process Key Process Key Process Key Process Cross Process	Key Process	Authorization Key Process Key Process	Accounting	Management Key Process			Management Cross Process	Management Oross Process Cross Process
Orgal 1# 2 3# 4 5 Planr 6# 7# 8# 9# 10#	21.a 21.b 21.c 21.d 21.e 21.e 22.a 22.b 22.c 22.d 22.e	Define the WBS Define Program Organizational Structure Integrate Subsidiary Management Processes Identify Overhead Management Integrate WBS/OBS to create control accounts eduling and Budgeting Scheduling Work ID Products & MS for progress assessment Establish the PMB	Key Process Key Process Key Process Key Process	Key Process	Key Process Key Process Key Process Key Process	Accounting	Management Key Process			Management	Management Oross Process Cross Process
Orgal 1# 2 3# 4 5 Planr 6# 7# 8# 9#	21.a 21.b 21.c 21.d 21.e 21.e 22.a 22.a 22.b 22.c 22.d	Define the WBS Define Program Organizational Structure Integrate Subsidiary Management Processes Identify Overhead Management Integrate WBS/OBS to create control accounts eduling and Budgeting Scheduling Work ID Products & MS for progress assessment Establish the PMB Authorize & Budget by cost elements Determine discrete work & objective measures	Key Process Key Process Key Process Key Process Cross Process	Key Process	Key Process Key Process Key Process Key Process Key Process Key Process	Accounting	Management Key Process			Management Cross Process	Management Ordsx Process Cross Process Orass Process
Orgal 1# 2 3# 4 5 Plant 6# 7# 8# 9# 10# 11	21.a 21.b 21.c 21.d 21.e 21.d 22.e 22.a 22.c 22.d 22.e 22.f	Define the WBS Define Program Organizational Structure Integrate Subsidiary Management Processes Identify Overhead Management Integrate WBS/OBS to create control accounts eduling and Budgeting Scheduling Work ID Products & MS for progress assessment Establish the PMB Authorize & Budget by cost elements Determine discrete work & objective measures Sum WP/PP budgets to control account	Key Process Key Process Key Process Key Process Cross Process	Key Process	Key Process Key Process Key Process Key Process	Accounting	Management Key Process			Management Cross Process Cross Process	Management Ordsx Process Cross Process Orass Process
Orgal 1# 2 3# 4 5 Plant 6# 7# 8# 9# 10# 11 12#	21.a 21.b 21.c 21.d 21.e 22.a 22.a 22.b 22.c 22.d 22.e 22.f 22.g	Define the WBS Define Program Organizational Structure Integrate Subsidiary Management Processes Identify Overhead Management Integrate WBS/OBS to create control accounts eduling and Budgeting Scheduling Work ID Products & MS for progress assessment Establish the PMB Authorize & Budget by cost elements Determine discrete work & objective measures Sum WP/PP budgets to control account Level of Effort planning & control Establish overhead budgets	Key Process Key Process Key Process Key Process Cross Process	Key Process	Key Process Key Process Key Process Key Process Key Process Key Process	Accounting	Key Process Key Process			Management Cross Process Cross Process	Management Ordsx Process Cross Process Orass Process
Organ 1 # 2 3 # 4 5 Planr 6 # 7 # 8 # 10 # 11 12 # 13	21.a 21.b 21.c 21.d 21.d 21.e 22.a 22.a 22.b 22.c 22.d 22.e 22.d 22.e 22.d 22.e	Define the WBS Define Program Organizational Structure Integrate Subsidiary Management Processes Identify Overhead Management Integrate WBS/OBS to create control accounts eduling and Budgeting Scheduling Work ID Products & MS for progress assessment Establish the PMB Authorize & Budget by cost elements Determine discrete work & objective measures Sum WP/PP budgets to control account Level of Effort planning & control	Key Process Key Process Key Process Key Process Cross Process	Key Process	Key Process Key Process Key Process Key Process Key Process Key Process	Accounting	Key Process Key Process			Management Cross Process Cross Process	Management Ordsx Process Cross Process Orass Process
Orgal 1 # 2 3 # 4 5 Planr 6 # 7 # 8 # 10 # 11 12 # 13 14 15	21.a 21.b 21.c 21.c 21.e 21.e 22.a 22.b 22.c 22.d 22.e 22.f 22.g 22.h 22.i 22.i 22.i 22.i 22.i 22.i 22.i	Define the WBS Define Program Organizational Structure Integrate Subsidiary Management Processes Identify Overhead Management Integrate WBS/OBS to create control accounts eduling and Budgeting Scheduling Work ID Products & MS for progress assessment Establish the PMB Authorize & Budget by cost elements Determine discrete work & objective measures Sum WP/PP budgets to control account Level of Effort planning & control Establish overhead budgets Identify MR and UB Reconcile to target costs	Key Process Key Process Key Process Key Process Cross Process	Key Process	Key Process	Accounting	Key Process Key Process			Management Cross Process Cross Process	Management Ordsx Process Cross Process Orass Process
Organ 1 # 2 3 # 4 5 Planr 6 # 7 # 8 # 10 # 11 12 # 13 14 15 Acco	21.a 21.b 21.c 21.d 21.e 21.e 22.a 22.a 22.c 22.c 22.c 22.d 22.e 22.f 22.g 22.h 22.i 22.i 22.i 22.i 22.i 22.i 22.i	Define the WBS Define Program Organizational Structure Integrate Subsidiary Management Processes Identify Overhead Management Integrate WBS/OBS to create control accounts Products & MS for progress assessment Establish the PMB Authorize & Budget by cost elements Determine discrete work & objective measures Sum WP/PP budgets to control account Level of Effort planning & control Establish overhead budgets Identify MR and UB Reconcile to target costs Onsiderations	Key Process Key Process Key Process Key Process Cross Process	Key Process	Key Process		Key Process Key Process			Management Cross Process Cross Process	Management Oross Process Cross Process Cross Process
Organ 1 # 2 3 # 4 5 Planr 6 # 7 # 8 # 9 # 10 # 11 12 # 13 14 15 Acco 16 #	21.a 21.b 21.c 21.d 21.e 21.e 22.a 22.b 22.c 22.c 22.d 22.e 22.f 22.g 22.h 22.i 22.i 22.i 22.i 22.i 22.i 22.i	Define the WBS Define Program Organizational Structure Integrate Subsidiary Management Processes I dentify Overhead Management Integrate WBS/OBS to create control accounts eduling and Budgeting Scheduling Work ID Products & MS for progress assessment Establish the PMB Authorize & Budget by cost elements Determine discrete work & objective measures Sum WP/PP budgets to control account Level of Effort planning & control Establish overhead budgets Identify MR and UB Reconcile to target costs Onsiderations Record direct costs	Key Process Key Process Key Process Key Process Cross Process	Key Process	Key Process	Key Process	Key Process Key Process			Management Cross Process Cross Process	Management Ordsx Process Cross Process Orass Process
Organ 1# 2 3# 4 5 Planr 6# 7# 8# 9# 10# 11 12# 13 14 15 Acco 16# 17	21.a 21.b 21.c 21.d 21.e 21.d 21.e 22.a 22.a 22.a 22.c 22.d 22.e 22.f 22.e 22.f 22.g 22.h 22.i 22.j unting C	Define the WBS Define Program Organizational Structure Integrate Subsidiary Management Processes Identify Overhead Management Integrate WBS/OBS to create control accounts eduling and Budgeting Scheduling Work ID Products & MS for progress assessment Establish the PMB Authorize & Budget by cost elements Determine discrete work & objective measures Sum WP/PP budgets to control account Level of Effort planning & control Establish overhead budgets Identify MR and UB Reconcile to target costs Onsiderations Record direct costs Summarize direct costs by WBS	Key Process Key Process Key Process Key Process Cross Process	Key Process	Key Process	Key Process Key Process	Key Process Key Process			Management Cross Process Cross Process	Management Oross Process Cross Process Cross Process
Organ 1 # 2 3 # 4 4 5 Plant 6 # 8 # 9 # 10 # 11 12 # 13 14 15 Acco 16 # 17	21.a 21.b 21.c 21.d 21.e 21.d 21.e 22.d 22.e 22.d 22.e 22.d 22.e 22.f 22.g 22.h 22.i 22.j unting C	Define the WBS Define Program Organizational Structure Integrate Subsidiary Management Processes Identify Overhead Management Integrate WBS/OBS to create control accounts eduling and Budgeting Scheduling Work ID Products & MS for progress assessment Establish the PMB Authorize & Budget by cost elements Determine discrete work & objective measures Sum WP/PP budgets to control account Level of Effort planning & control Establish overhead budgets Identify MR and UB Reconcile to target costs ONSIDERATIONS Record direct costs Summarize direct costs by WBS Summarize direct costs by OBS	Key Process Key Process Key Process Key Process Cross Process	Key Process	Key Process	Key Process	Key Process Key Process Key Process			Management Cross Process Cross Process	Management Oross Process Cross Process Cross Process
Organ 1 # 2 3 # 4 5 Planr 6 # 7 # 8 # 9 # 10 # 11 12 # 13 14 15 Acco 16 # 17	21.a 21.b 21.c 21.d 21.e 21.d 21.e 22.d 22.e 22.d 22.e 22.d 22.e 22.f 22.g 22.h 22.i 22.i 22.i 22.i 22.i 22.i 22.i	Define the WBS Define Program Organizational Structure Integrate Subsidiary Management Processes Identify Overhead Management Integrate WBS/OBS to create control accounts eduling and Budgeting Scheduling Work ID Products & MS for progress assessment Establish the PMB Authorize & Budget by cost elements Determine discrete work & objective measures Sum WP/PP budgets to control account Level of Effort planning & control Establish overhead budgets Identify MR and UB Reconcile to target costs ONSIGERATIONS Record direct costs by WBS Summarize direct costs by OBS Record/allocate indirect costs	Key Process Key Process Key Process Key Process Cross Process	Key Process	Key Process	Key Process Key Process Key Process	Key Process Key Process			Management Cross Process Cross Process	Management Oross Process Cross Process Cross Process
Organ 1 # 2 3 # 4 5 Planr 6 # 8 # 9 # 10 # 11 12 # 13 14 15 Acco 16 # 17 18 19 20	nization 21.a 21.b 21.c 21.d 21.e 21.d 21.e 22.d 22.e 22.d 22.e 22.f 22.e 22.f 22.g 22.h 22.i 22.i 22.i 22.i 22.i 22.i 22.i	Define the WBS Define Program Organizational Structure Integrate Subsidiary Management Processes Identify Overhead Management Integrate WBS/OBS to create control accounts eduling and Budgeting Scheduling Work ID Products & MS for progress assessment Establish the PMB Authorize & Budget by cost elements Determine discrete work & objective measures Sum WP/PP budgets to control account Level of Effort planning & control Establish overhead budgets Identify MR and UB Reconcile to target costs Onsiderations Record direct costs by WBS Summarize direct costs by OBS Record/allocate indirect costs Identify unit & lot costs as needed	Key Process Key Process Key Process Key Process Cross Process	Key Process	Key Process	Key Process Key Process	Key Process Key Process Key Process			Management Orgas Process Cross Process Cross Process	Management Oross Process Cross Process Cross Process
Organ 1 # 2 3 # 4 5 Planr 6 # 7 # 8 # 9 # 10 # 11 12 # 13 14 15 ACCO 16 # 17 18 19 20 21 #	21.a 21.b 21.c 21.d 21.e 21.d 21.e 22.d 22.e 22.d 22.e 22.f 22.e 22.f 22.g 22.h 22.i 22.j unting C 23.a 23.b 23.c 23.d 23.e 23.f	Define the WBS Define Program Organizational Structure Integrate Subsidiary Management Processes Identify Overhead Management Integrate WBS/OBS to create control accounts eduling and Budgeting Scheduling Work ID Products & MS for progress assessment Establish the PMB Authorize & Budget by cost elements Determine discrete work & objective measures Sum WP/PP budgets to control account Level of Effort planning & control Establish overhead budgets Identify MR and UB Reconcile to target costs Onsiderations Record direct costs Summarize direct costs by WBS Summarize direct costs by OBS Record/allocate indirect costs Identify unit & lot costs as needed Track & report material \$ / #	Key Process Key Process Key Process Key Process Cross Process	Key Process	Key Process	Key Process Key Process Key Process	Key Process Key Process Key Process			Management Cross Process Cross Process	Management Oross Process Cross Process Cross Process
Organ 1 # 2 3 # 4 5 Planr 6 # 7 # 8 # 9 # 10 # 11 12 # 13 14 15 Acco 16 # 17 18 19 20 21 # Anal	21.a 21.b 21.c 21.d 21.e 21.d 21.e 22.d 22.e 22.d 22.e 22.f 22.e 22.f 22.g 22.h 22.i 22.j unting C 23.a 23.b 23.c 23.d 23.e 23.f //sis and	Define the WBS Define Program Organizational Structure Integrate Subsidiary Management Processes Identify Overhead Management Integrate WBS/OBS to create control accounts eduling and Budgeting Scheduling Work ID Products & MS for progress assessment Establish the PMB Authorize & Budget by cost elements Determine discrete work & objective measures Sum WP/PP budgets to control account Level of Effort planning & control Establish overhead budgets Identify MR and UB Reconcile to target costs Onsiderations Record direct costs Summarize direct costs by WBS Summarize direct costs by OBS Record/allocate indirect costs Identify unit & lot costs as needed Track & report material \$ / # Management Reporting	Key Process Key Process Key Process Key Process Cross Process Cross Process	Key Process	Key Process	Key Process Key Process Key Process	Key Process Key Process Key Process	Analysis		Management Cross Process Cross Process Cross Process Key Process	Management Ordsx Process Ordsx Process Ordsx Process Ordsx Process Ordsx Process
Organ 1 # 2 3 # 4 5 Plant 6 # 7 # 8 # 9 # 10 # 11 12 # 13 14 15 ACCO 16 # 17 18 19 20 21 # Analy 22	21.a 21.b 21.c 21.d 21.e 21.d 21.e 22.e 22.e 22.e 22.f 22.e 22.f 22.g 22.h 22.i 22.j 22.h 23.a 23.a 23.a 23.a 23.a 23.a 23.a 23.a	Define the WBS Define Program Organizational Structure Integrate Subsidiary Management Processes Identify Overhead Management Integrate WBS/OBS to create control accounts eduling and Budgeting Scheduling Work ID Products & MS for progress assessment Establish the PMB Authorize & Budget by cost elements Determine discrete work & objective measures Sum WP/PP budgets to control account Level of Effort planning & control Establish overhead budgets Identify MR and UB Reconcile to target costs Onsiderations Record direct costs by WBS Summarize direct costs by WBS Summarize direct costs as needed Track & report material \$ / # Management Reporting Calculate SV & CV	Key Process Key Process Key Process Key Process Cross Process	Key Process Key Process	Key Process	Key Process Key Process Key Process	Key Process Key Process Key Process	Analysis Key Process		Management Cross Process Cross Process Cross Process Cross Process Cross Process	Management Ordsx Process Cross Process Ordsx Process Cross Process Cross Process
Organ 1 # 2 3 # 4 5 Planr 6 # 7 # 8 # 9 # 10 # 11 12 # 13 14 15 ACCO 16 # 17 18 19 20 21 # Analy 22 23 #	21a 21b 21c 21d 21e 21e 22e 22d 22e 22f 22g 22h 22i 22j 22h 22i 22j 23d 23a 23b 23a 23b 23c 23d 23e 23d 23e 23d 23e 23d	Define the WBS Define Program Organizational Structure Integrate Subsidiary Management Processes Identify Overhead Management Integrate WBS/OBS to create control accounts eduling and Budgeting Scheduling Work ID Products & MS for progress assessment Establish the PMB Authorize & Budget by cost elements Determine discrete work & objective measures Sum WP/PP budgets to control account Level of Effort planning & control Establish overhead budgets Identify MR and UB Reconcile to target costs Onsiderations Record direct costs Summarize direct costs by WBS Summarize direct costs by OBS Recordallocate indirect costs Identify unit & lot costs as needed Track & report material \$ / # Management Reporting Calculate SV & CV Analyze significant variances	Key Process Key Process Key Process Key Process Cross Process Cross Process	Key Process	Key Process	Key Process Key Process Key Process	Key Process Key Process Key Process Key Process	Analysis		Management Cross Process Cross Process Cross Process Key Process	Management Ordsx Process Cross Process Ordsx Process Cross Process Cross Process
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