	Significant Gaps Foundational Programme	Multiple Gaps Emerging Programme	No Gaps Advanced Programme
Planning / Strategy	No development strategyLimited programme visibilityUndefined development pathwayRushing to get the product to market	 Fragmented development strategy Numerous blind spots in programme Moderately defined development pathway Planned but expedited development 	 Extensive development strategy outlined Full end-to-end visibility across development Fully defined development pathway Phased developmental programme
Resource	Extremely limited budget for developmentNo awareness of funding support - not applied	Somewhat limited budget for development Limited awareness of funding support - applied but not received	Fully budgeted development costsGood awareness of funding support - funding secured
Usability	No user analysis carried outLack of usability insightConflicting user requirements	Some user analysis conducted Some insight gained into usability User requirements somewhat aligned	Full user analysis conducted All user requirements fully identified User requirements fully aligned
Programme	 Siloed engineering teams No defined requirement specifications Technology works sometimes No ability to prototype No testing implemented in the programme 	 Alignment across some teams Some requirement specifications defined Some elements of the technology proven Limited access to prototyping services Summative testing factored in 	 Fully integrated engineering disciplines Fully defined requirement specifications Technology works consistently & reliably Full access to prototyping services Full iterative and summative testing factored in
Risk / Regulations	 No regulatory knowledge & expertise No idea about device classification No technical file structure in place No risk analysis undertaken 	 Limited regulatory knowledge Some device classification issues Poorly maintained technical file documentation Limited risk analysis 	 Specialist regulatory expertise applied Device classification identified A complete and regularly updated technical file Full risk analysis carried out