

Improving Quality through Value-based Care

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Coverys:

“A Call for Action”, produced in Oct. 2020

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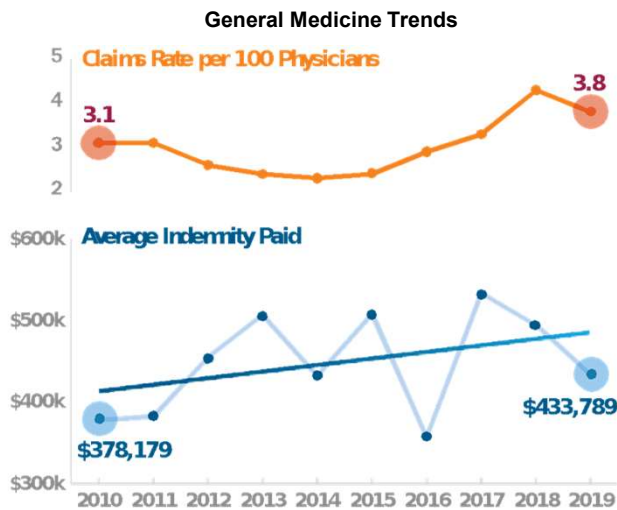
We often describe malpractice claims as the “tip of the iceberg” ...



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General Medicine (2010-2019)

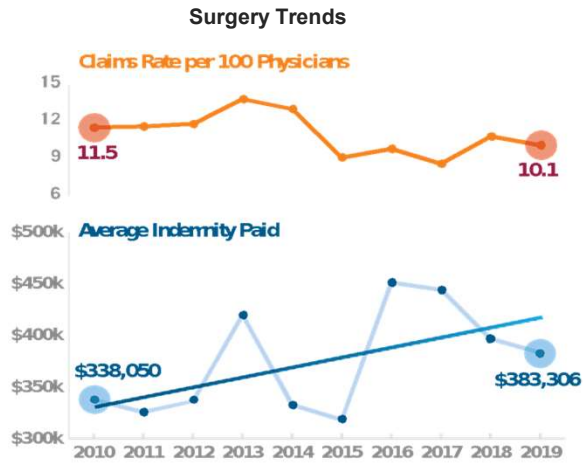


Claims Rate: N = 9,935 physicians between 2010-2019.
Indemnity: N = 586 closed claims with indemnity paid between 2010-2019.

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Surgery (2010-2019)



Clm Claims Rate: N = 26,279 physicians between 2010-2019.
 Ind Indemnity: N = 3,485 claims closed with indemnity paid between 2010-2019.

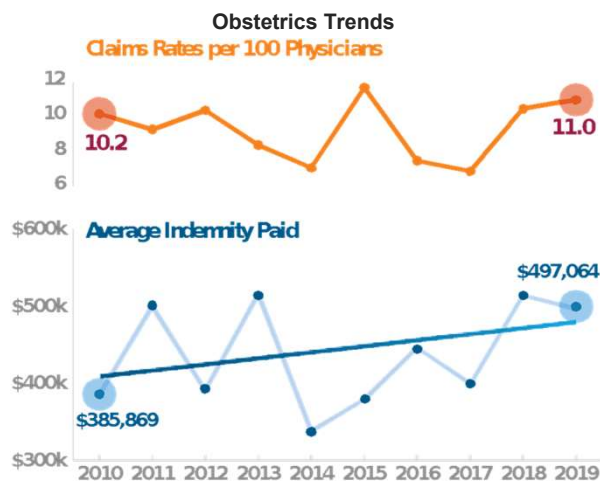
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- The rate of claims per 100 surgeons is on a downward trend, with an average of 12.4 claims per 100 physicians during 2010-2014, lowered to 9.7 from 2015 to 2019
- Improvements are noted in claims involving wrong-site surgery and retained objects
- “Technical performance” [skill-based] issues **have shown minimal improvement** over the past decade



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Obstetrics (2010-2019)



Claims Rate: N = 2,797 physicians between 2010-2019.
 Indemnity: N = 1,207 claims closed with indemnity paid between 2010-2019.

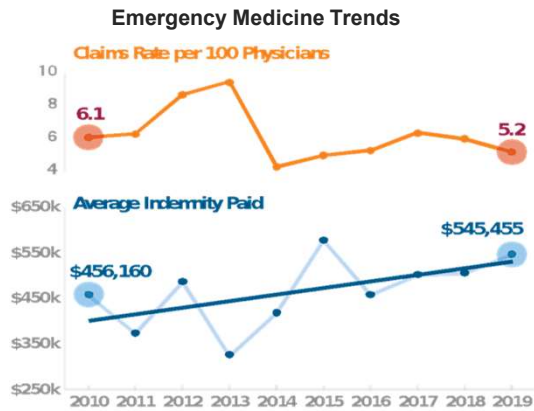
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- Claims frequency in obstetrical cases **increased slightly** from an average of 9.1 claims per 100 physicians, 2010-2014, to 9.5 claims per 100 physicians, 2015-2019
- The rate of claims with indemnity paid was 32%, significantly higher than other types of claims
- The L&D phase of care continues to be problematic, but pre-natal management issues **have increased** over the last 10 years



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Emergency Medicine (2010-2019)



Claims rate: N = 12,157 claims opened between 2010-2019 involving emergency medicine.
 Indemnity: N = 1,064 events closed between 2010-2019 involving emergency medicine.

Claims Rate: N = 12,157 physicians between 2010-2019.
 Indemnity: N = 1,064 closed claims with indemnity paid between 2010-2019.

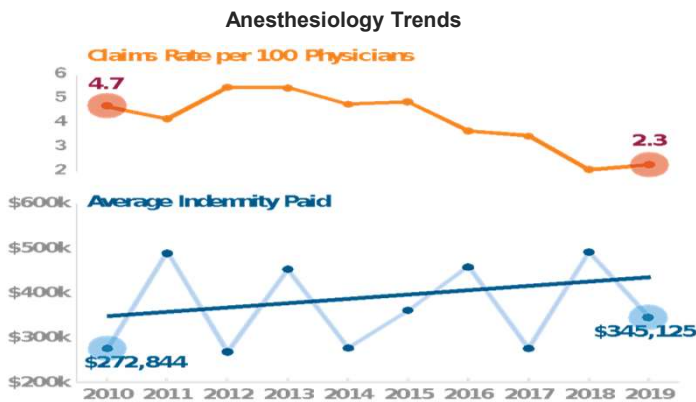
- The rate of claims for emergency medicine appears to be declining
- Missed or delayed diagnosis **continues to be the dominant issue** in emergency medicine claims (53%), significantly higher than other issues such as medication error (10%).



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Anesthesiology (2010-2019)



Claims rate: N = 9,935 claims opened between 2010-2019 involving an anesthesiologist.
 Indemnity: N = 586 events closed between 2010-2019 involving an anesthesiologist.

Claims Rate: N = 9,935 physicians between 2010-2019.
 Indemnity: N = 586 closed claims with indemnity paid between 2010-2019.

- Through the lens of malpractice, anesthesia is a **success story**
- The overall claims rate **reduced significantly** from 4.7 claims per 100 physicians, 2010-2014, to 2.3 per 100, 2015-2019
- The practice of anesthesia now highly data driven, with a focus on simulation training, crisis management, and evidence-based decision making



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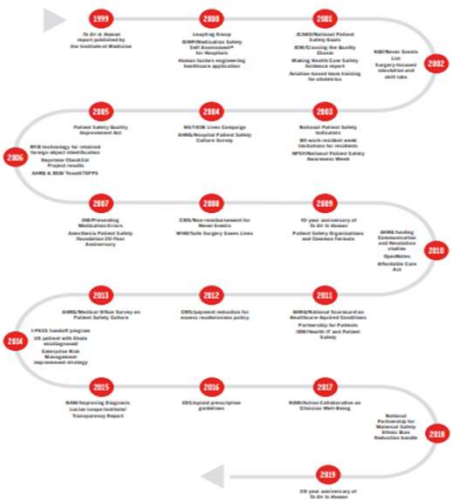
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In 1999, the groundbreaking IOM report was released...

TO ERR IS HUMAN

Despite concerted efforts to improve patient safety over the past 20 years, patients continue to experience high-severity injury outcomes. This report documents how efforts in the decade following the 10-year anniversary of *To Err Is Human* have not delivered optimal results. It raises vital questions and renewed areas of focus.

Twenty Years of Patient Safety Efforts



... shocking the public and spurring a multitude of patient safety initiatives...

“Big Data” for healthcare looks like this...



Missing: “Central Intel” for healthcare



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A “Divining Rod” for Patient Safety...

Malpractice Data

- Deeply analyzed cases -- particularly valuable if causation factors can be aggregated
- Provides important “signal data” that can guide what to look for in present-day setting
- Has dollars associated with it

Limitations:

- Always a look to the past
- Small numbers raise question of statistical significance
- Unique convergences of factors don’t generally repeat themselves in exactly the same way



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The movement to value-based care

- Through the lens of malpractice...
 - Do we understand it?
 - Are we ready for it?
 - Will it require us to think about risk in a different way?
 - What can we do now to better position ourselves?

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Value and Healthcare Equity

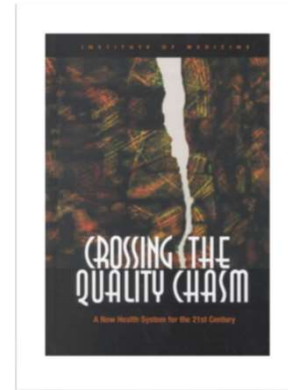
Ron Wyatt, MD MHA
Vice-President and Patient Safety Officer

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Crossing the Quality Chasm - Six Aims for Improvement

- Safety
- Timeliness
- Effectiveness
- Efficiency
- Equity
- Patient-Centeredness



IOM Crossing the Quality Chasm: A New Health System for the 21st Century, 2001

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Definitions

Health equity: Health differences “which are unnecessary and avoidable but, in addition, are also considered unfair and unjust. When there is equity in health, “ideally everyone should have a **fair** opportunity to attain their full health potential and, more pragmatically, no one should be disadvantaged from achieving this potential, if it can be avoided.” (WHO)

Health disparity and health inequity: Health disparity is defined as the difference in health outcomes between groups within a population.

- Health disparity denotes differences, whether unjust or not.
- “**Health inequity,**” denotes differences in health outcomes that are systematic, avoidable, and unjust.

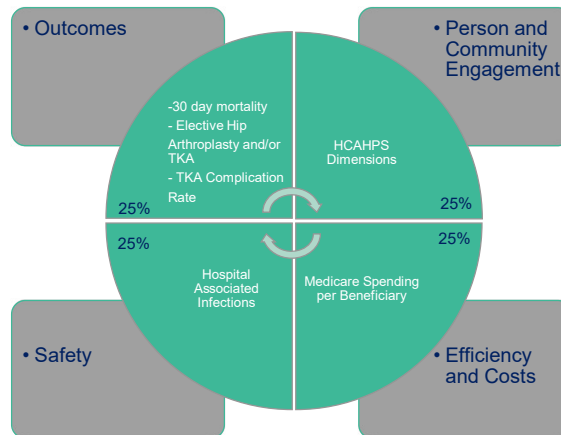
Health care disparity: “racial or ethnic differences in the quality of health care that are not due to access-related factors or clinical needs, preferences, and appropriateness of intervention.” (IOM)

Wyatt R, Laderman M, Botwinick L, Mate K, Whittington J. *Achieving Health Equity: A Guide for Health Care Organizations*. IHI White Paper. Cambridge, Massachusetts: Institute for Healthcare Improvement; 2016. (Available at ihi.org)

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FY 2021 Hospital Value-Based Purchasing Guide



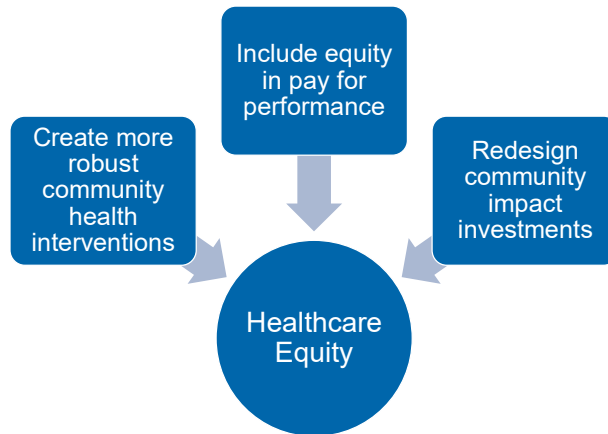
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Alternative Payment Models and Equity

1. Mixed success in improving disparities.
2. Disparity is not explicit stated as a goal.
3. Can be punitive for care of socially high-risk people.
4. Black people are underrepresented in accountable care organizations.

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Pathways for Value-Based Care and Health Equity



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Medical Liability System Design

1. Promotes quality in vulnerable communities;
2. Be oriented toward building trust;
3. Sharing information, facilitating timely redress of errors, anticipating;
4. Preventing injuries associated with unmet social needs;
5. Ensuring that concerns about malpractice liability do not adversely affect access to care.

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Strategies for monitoring quality of care for socially at-risk beneficiaries and providing incentives to reduce disparities

Strategy	Considerations
Measure and report quality of care for at-risk beneficiaries with social risks	<ul style="list-style-type: none"> Develop equity measures Begin reporting on care of at-risk beneficiaries Prospectively monitor program impact on providers who disproportionately serve at risk social populations
Set high, fair quality standards for all beneficiaries	<ul style="list-style-type: none"> Develop measures for adjustments on a case-by-case basis Improve risk adjustment for health status program measures
Reward and support better outcomes for high risk beneficiaries with social risk factors	<ul style="list-style-type: none"> Reward achievement or improvement of outcomes Use existing or new QI programs to support providers that serve such beneficiaries Increase research on the costs of caring for such beneficiaries

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n engl j med 376:6 nejm.org February 9, 2017

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Malpractice Liability and Quality of Care

“As understanding broadens of how medical care relates to health, a parallel construct of health justice is emerging that examines clinical care through the lens of social equity.

Applying health justice principles to medical liability could offer a new path to both quality and access that runs not through courtrooms and state legislatures, but through professionalism”

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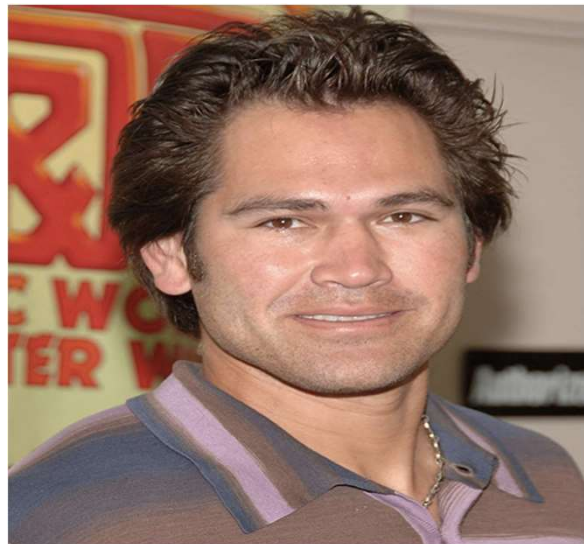
JAMA January 28, 2020 Volume 323, Number 4

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A Value Based Care Company

Spring 2021





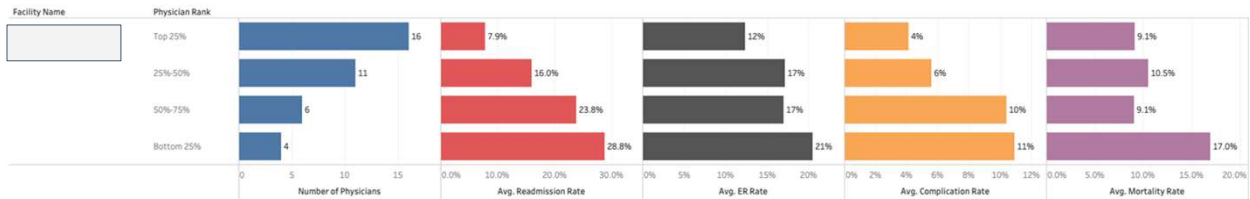
Season	Team	LG	U	AB	R	H	1B	2B	3B	HR	RBI	BB	IBB	SO	SB	CS	AVG	OBP	SLG	OPS	W/AD
1995	KC	AL	47	188	32	53	83	11	5	3	23	12	0	22	7	0	.282	.324	.441	.765	- . . .
1996	KC	AL	145	517	61	140	190	22	5	6	50	31	3	64	25	5	.271	.313	.368	.680	- . . .
1997	KC	AL	146	472	70	130	182	12	8	8	48	42	2	70	16	10	.275	.338	.386	.723	- . . .
1998	KC	AL	161	642	104	178	282	30	10	18	66	58	4	84	26	12	.277	.339	.439	.779	- . . .
1999	KC	AL	145	583	101	179	278	39	9	14	77	67	5	50	36	6	.307	.379	.477	.856	0.99
2000	KC	AL	159	655	136	214	324	42	10	16	88	65	4	60	46	9	.327	.382	.495	.877	1.02
2001	OAK	AL	155	644	108	165	234	34	4	9	49	61	1	70	27	12	.256	.324	.363	.687	0.92
2002	BOS	AL	154	623	118	178	276	34	11	14	63	65	5	70	31	6	.286	.356	.443	.799	1.01
2003	BOS	AL	145	608	103	166	246	32	6	12	67	68	4	74	30	6	.273	.345	.405	.750	1.07
2004	BOS	AL	150	621	123	189	296	35	6	20	94	76	1	71	19	8	.304	.380	.477	.857	1.18



Physician Rankings - CHF

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Summary Quality Indicators by Physician Ranking

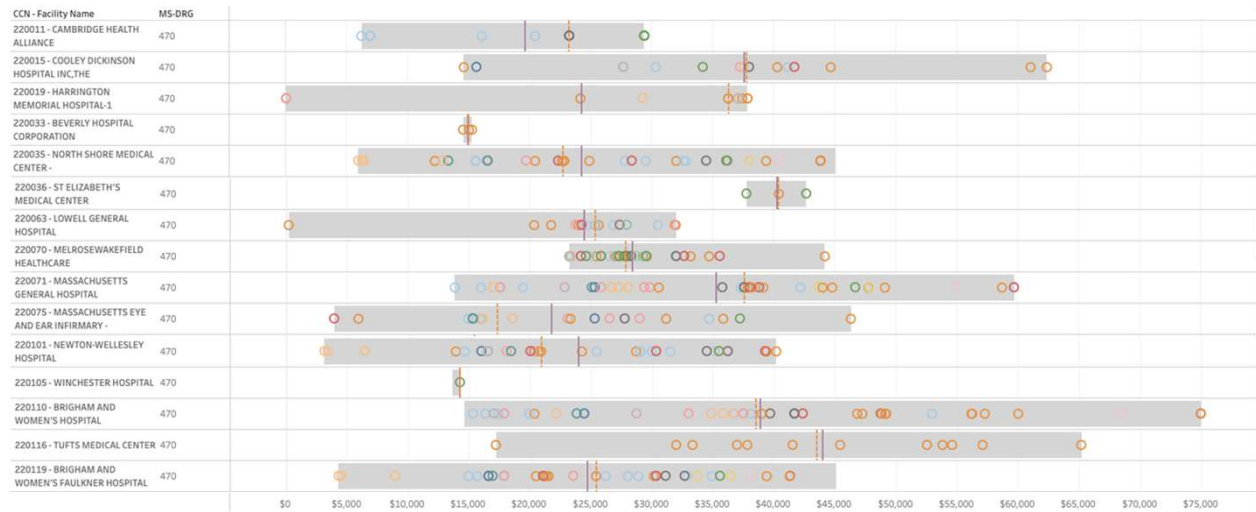


Physician Bundle Ranking

Bundle Type: All Bundle Name: Congestive heart failure Surgery Type: All Payer: Medicare

Physician Name	Physician Rank	Vol Rank	Facility State	Facility Name	Facility City	Readmission Rate	ER Rate	Complication Rate	Mortality Rate
	Top 25%	Low	ME			0.0%	11%	0%	0.0%
	Top 25%	Low	ME			7.1%	7%	0%	0.0%
	Top 25%	Low	ME			0.0%	8%	7%	6.7%
	Top 25%	Low	ME			0.0%	10%	0%	20.0%
	Top 25%	Medium	ME			10.0%	11%	7%	10.7%
	Top 25%	High	ME			12.4%	1%	5%	9.1%
	Top 25%	Low	ME			6.9%	7%	7%	20.0%
	Top 25%	Low	ME			0.0%	25%	0%	7.7%
	Top 25%	Low	ME			8.1%	17%	0%	8.3%
	Top 25%	Medium	ME			9.0%	19%	4%	21.7%
	Top 25%	High	ME			12.2%	13%	10%	10.3%
	Top 25%	Low	ME			14.8%	8%	0%	7.7%
	Top 25%	Low	ME			8.4%	18%	0%	9.1%
	Top 25%	Low	ME			11.8%	11%	0%	0.0%
	Top 25%	Low	ME			12.7%	7%	13%	6.7%
	Top 25%	Medium	ME			11.7%	21%	8%	8.0%

Price Variability



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Episodic Focus

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Episode ID: Baelis, W. Tyene | 8313338393.220 | MBI_ID: ARCH00X3609A465R12 | CURRENT HICN: ARCH0014B066RA323X
 Clinical Condition: MJRLE | IP | Anchor Hospital: Silver Crest Hospital (144920)
 Attending Physician: JOHN U. PERRY | Operating Physician: JOHN U. PERRY
 Anchor Dates: 12/27/2019 - 1/4/2020 | Post-Discharge Dates: 1/4/2020 - 4/2/2020
 PCF Overlap: No Overlap | Has Covid: No

End Timeline
 Episode End



Episode Expenditure Break Down for Episode ID : 8313338393.220



Episode Timeline for Episode ID: 8313338393.220



Totals

Phase	Total
2-ACUTE	\$17,800
	\$3,365
	\$272
3-POST	\$3,395
	\$414
	\$54
	\$252
	\$3,683
	\$334
	\$686
	\$274
	\$1,211
	\$19,599



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Best Boston Area Knee Replacement Surgeons

About this list

Our mission is to guide people to high quality care based on data and analytics. This is a select list of physicians who received an "A" Quality Grade and "A" Volume Grade for Knee Replacement in the Boston Area. Archie does not receive payments from physicians and we do not accept advertising. Please email us at info@archiehealth.com if you have follow up questions.

SURGEON NAME	HOSPITAL	CONTACT	QUALITY GRADE	VOLUME GRADE	HEALTHGRADES REVIEWS	EST. WAIT FOR APPOINTMENT
Dr. JB	NEB	(617) 555-5901	A	A	3.9/5.0 48 ratings	Call Physician Office
Dr. CT	NEB	(617) 555-5474	A	A	4.3/5.0 66 ratings	2-3 Weeks
Dr. GV	GSI	(617) 555-1205	A	A	4.3/5.0 48 ratings	1-2 Weeks
Dr. JN	SE	(617) 555-1205	A	A	4.3/5.0 48 ratings	6-7 Weeks
Dr. VS	BF	(617) 555-5322	A	A	4.5/5.0 40 ratings	2 Weeks
Dr. JP	NEB	(617) 555-7111	A	A	4.7/5.0 39 ratings	2-3 Weeks



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Knee Replacement Quality Report



Dr. GF
Orthopaedics

Medical License Status:

License is active in the state of Massachusetts

Board Certification:

Board certified in Orthopaedics

Federal Sanctions or Exclusions:

No federal sanctions or exclusions.

QUALITY GRADE*

Grade A Provider

Dr. GF is ranked in the top 25% percentile of physicians in Massachusetts based on our analysis.

Archie compares physicians on a state by state basis, using a proprietary methodology that incorporates measures such as complication rates, how many patients had to visit the ER after their procedure, how many were readmitted, and other measures. We also take into consideration the medical complexity of the patients that a physician treats.

VOLUME GRADE*

GRADE A Provider

Dr. Van Flandern performs more Knee Replacement surgeries than 98% of the Knee Replacement surgeons in Massachusetts. Research shows that physicians who perform high volumes of a specific procedure achieve better outcomes.

PATIENT RATINGS

4.3/5.0 Based on 48 ratings

Based on Healthgrades.com user reviews as of 01/13/2021

ESTIMATED WAIT TIME FOR APPOINTMENT

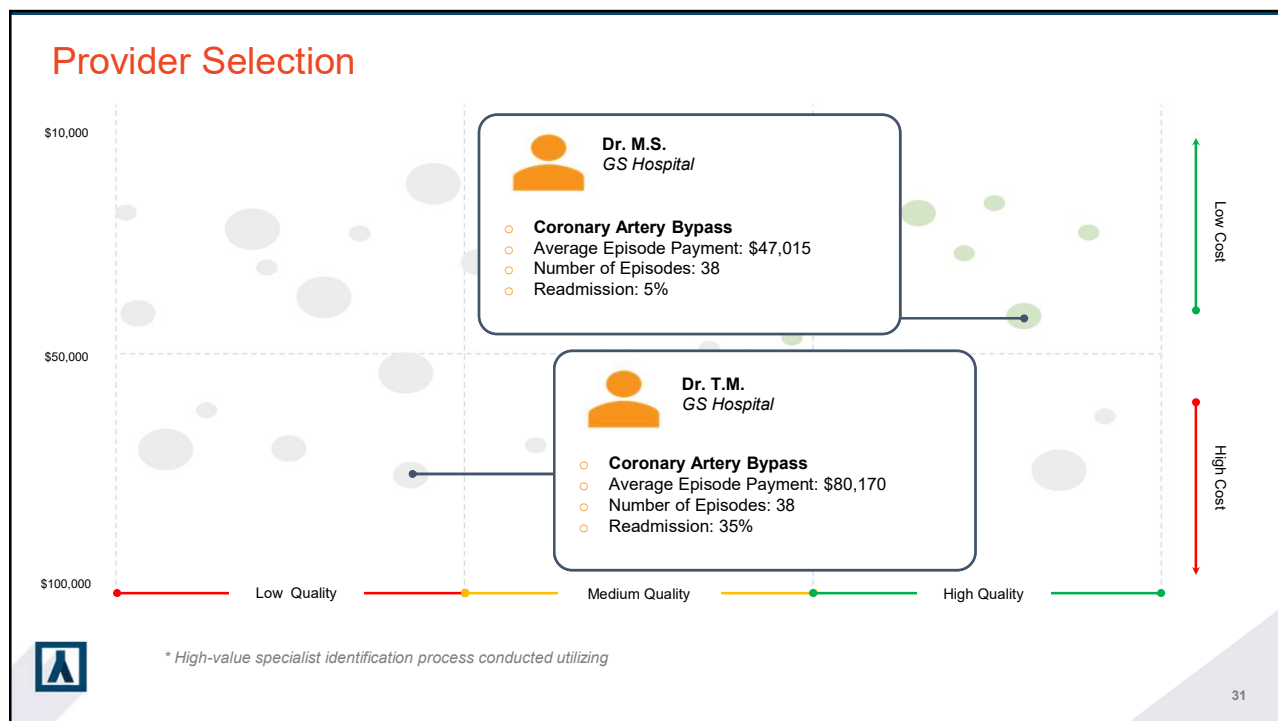
1 to 2 Weeks

Often appointments become available sooner. Please contact the physician's office to inquire about scheduling an appointment.



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MPL and Value-Based Care: Takeaways

- VBC has multiple dimensions, and is redefining almost every single aspect of healthcare delivery (and reimbursement)
- The fade-away of fee-for-service and the movement to value-based care is *aligned with the notion of proactive risk management*
- We need to get our data in order. The unique insights from malpractice claims should be an integral component of “central intel” for healthcare entities
- Issues related to social and economic inequities will play an increasingly greater role, not just in value-based care but will emerge more and more in malpractice allegations
- The emphasis on value will inevitably increase patient expectations. As they go higher, unexpected outcomes could spur more claims of liability.

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Questions?